



Committee Agenda

**Committee Meeting of Council
March 2, 2011
at 7:00 p.m.**

MEETINGS

**FOR THE WEEK OF
MARCH 2, 2011**

Wednesday, March 2, 2011

7:00 p.m.

**General Government [Budget]
Committee**
Council Chambers, 2nd Floor

MEETINGS

**HELD UNDER
THE *PLANNING ACT***

GENERAL GOVERNMENT COMMITTEE

Wednesday, March 2, 2011

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Chairperson: Councillor Chirico
Vice-Chair: Councillor Koziol
Members: Councillors Anthony, Marosis
Ex-Officio: Mayor McDonald

- GG-2011-03 Report from L.M. Scully dated December 9, 2010 re Open Air Burning By-Law and User Fees (C00/2011/BYLAW/OPENAIR).
- GG-2011-04 Motion from Councillor Anthony dated January 10, 2011 re Council remuneration (F16/2011/CNB/COUNCIL).
- **GG-2011-06**
- a) Report from L. Boissonneault / R. Mimee dated February 16, 2011 re 2011 Operating Budget and Ontario Regulation 284/09.**
 - b) Report from M. Karpenko / R. Mimee dated January 19, 2011 re 2011 Operating Budget (F05/2011/OPEBU/GENERAL).**
- GG-2011-07 Letter from the North Bay General Hospital dated December 31, 2010 and report from M.B. Burke dated January 18, 2011 re New Hospital Smoking By-Law request (C00/2011/BYLAW/SMOKING).
- GG-2011-08 Report from L. Rochefort / M. Karpenko dated February 1, 2011 re 2011 Assessment Analysis & Tax Policy Review (F22/2011/TAXR/GENERAL) **(TO COUNCIL MARCH 7, 2011).**
- GG-2011-09 Motion from Councillor Chirico dated February 22, 2011 re Procedural By-Law Amendment (C00/2011/BYLAW/PROCEDUR).

GENERAL GOVERNMENT COMMITTEE REPORT NO. 2011-06(a)

March 7, 2011

TO THE COUNCIL
OF THE CORPORATION
OF THE CITY OF NORTH BAY

Your Worship and Councillors:

The General Government Committee presents Report No. 2011-06(a) and recommends:

1. That City Council authorizes that the 2011 Operating Budget and 2011 Water and Sanitary Sewer Operating Budget be prepared on the cash basis format and excludes the following expenses:
 - a) amortization of tangible capital assets;
 - b) employee future benefits costs; and
 - c) solid waste landfill closure cost and post closure expenses.
2. That City Council authorizes the continued preparation of its annual Operating Budget and Water and Sanitary Sewer Operating Budget using the cash basis format.

All of which is respectfully submitted.

	ASSENTS	DISSENTS
CHIRICO (CHAIRMAN)	_____	_____
KOZIOL	_____	_____
ANTHONY	_____	_____
MAROOSIS	_____	_____
MAYOR McDONALD	_____	_____

CITY OF NORTH BAY

Report to Council

Report No: CORP 2011-24

Date: February 16, 2011

Originator: Laura Boissonneault and Ron Mimee

Subject: 2011 Operating Budget and Ontario Regulation 284/09

RECOMMENDATIONS:

That City Council authorizes that the 2011 Operating Budget and the 2011 Water and Sanitary Sewer Operating Budget be prepared on the cash basis format and excludes the following expenses:

- amortization of tangible capital assets
- employee future benefits costs
- solid waste landfill closure cost and post closure expenses

That Council authorizes the continued preparation of its annual Operating Budget and Water and Sanitary Sewer Operating Budget using the cash basis format.

BACKGROUND:

Municipalities in Ontario have historically developed their budgets on a cash basis format including the funding of capital improvements. Starting in 2009, Public Sector accounting standards and reporting requirements have changed dramatically with the most significant change being the introduction of tangible capital asset accounting. Municipalities are now required to report their tangible capital assets on the balance sheet and amortize these assets over their useful life. Several other accounting changes were introduced such that municipalities must now prepare their financial statements under the accrual basis format, similar to the Private Sector.

The new accounting standards, however, do not require that municipal operating budgets be prepared on the same basis. The Province of Ontario enacted a regulation, Ontario Regulation 284/09, allowing for certain items to be excluded from operating budgets but with a required reporting disclosure.

The allowable excluded expenses are:

- amortization of tangible capital assets
 - employee future benefits costs
 - solid waste landfill closure cost and post closure expenses
-

FINANCIAL IMPLICATIONS:

There are no direct financial implications associated with continuing to budget on a cash basis. All appropriate accruals will be reported in the annual audited financial statements as legislated.

OPTIONS:

1. That Council comply with Ontario Regulation 284/09 by authorizing that the 2011 Operating Budget and the 2011 Water and Sanitary Sewer Operating Budget be prepared using the cash basis and **exclude** the following expenses: amortization, employee future benefits, and solid waste landfill closure cost and post closure expenses; and

That Council authorizes the continued preparation of the annual Operating Budget and the Water and Sanitary Sewer Operating Budget using cash basis format.

2. That Council decide to **include** in the annual operating budgets the following expenses: amortization, employee future benefits, and solid waste landfill closure cost and post closure expenses. This option would increase the City's Tax Levy and is not recommended.
-

RECOMMENDED OPTIONS:

That City Council authorizes that the 2011 Operating Budget and the 2011 Water and Sanitary Sewer Operating Budget be prepared on the cash basis format and excludes the following expenses:

- amortization of tangible capital assets
- employee future benefits costs
- solid waste landfill closure cost and post closure expenses

That Council authorizes the continued preparation of its annual Operating Budget and Water and Sanitary Sewer Operating Budget using the cash basis format.


The 2011 Operating Budget and Water and Sanitary Sewer Operating Budget were prepared on the cash basis format and excluded:

- Amortization of tangible capital assets of about \$16,000,000. This amount could be partially offset by the \$14,357,000 pay-as-you-go capital levy included in the operating budgets. Under the new accounting standards, the assets acquired by the pay-as-you-go capital levy are classified as a tangible capital asset expense and results in costs being capitalized and expensed over the useful life of the assets. This would leave a balance of \$1,643,000 to be budgeted.
- Employee future benefit costs of about \$300,000. These costs are to pay for employee benefits that continue after an employee retires but cease at the age of 65.
- Solid waste landfill closure and post closure costs of about \$200,000. These costs are to cover the closing of the existing landfill and to cover the perpetual care of closed landfills.


Including the total of the above in the 2011 Operating Budgets would increase total expenditures by an estimated \$2,143,000 and result in increasing the municipal tax rates and the water and sanitary sewer rates by about 2.5%.

Respectfully submitted,


Laura Boissonneault, CGA
Supervisor of Budgets and Financial Reporting


Ron Mimee
Manager of Accounting and Budgets

I concur in this report and recommendation.


Margaret Karpenko, CMA
Chief Financial Officer / Treasurer


Dave Linkie
Chief Administrative Officer

Personnel designated for continuance: Chief Financial Officer

Finserv/Ron/2011 operating budget ONTARIO REG 284 09

GENERAL GOVERNMENT COMMITTEE REPORT NO. 2011-06

March 7, 2011

TO THE COUNCIL
OF THE CORPORATION
OF THE CITY OF NORTH BAY

Your Worship and Councillors:

The General Government Committee presents Report No. 2011-06 and recommends:

1. That the 2011 Operating Budget in the amount of \$95,102,176 (save and except the Humane Society budget of \$309,700 and the District of Nipissing Social Services Administration Board levy of \$11,121,109) with a resultant tax levy of \$71,292,405 as summarized on the attached **Schedule A**, be approved.
2. That budget adjustments summarized on the attached **Schedule B**, resulting in a net reduction in the tax levy totaling \$585,994 from the Preliminary Operating Budget, be included in the Operating Budget.
3. That the 2011 real growth in the assessment base be applied to reduce 2011 tax rates by a further 1.47%, or \$1,065,228.
4. That the Chief Financial Officer be authorized to process all transfers to and from reserve funds included in the 2011 Operating Budget, including a transfer of \$380,000 from the Tax Rate Stabilization Reserve Fund.
5. That the levies of all Agencies, Boards and Commissions totaling \$33,346,205 as summarized on the attached **Schedule B**, page #7 be included in the tax levy.
6. That the Chief Financial Officer be authorized to transfer \$8,417,000 from the Operating Fund to the Capital Fund to finance approved capital projects that would otherwise require debenture issuance to fund (Net Capital Levy in Operating Budget). This is often referred to as the "Pay As You Go" funding for capital projects.
7. That Council continues to support the Long Term Tax Policy as attached in **Schedule C**.
8. That the tax policy recommendations outlined in Report to Council CORP 2011-11 be adopted as follows:

- a) That the 2011 tax ratios remain at the 2010 levels as follows:

Multi-Residential	- 2.2054
Commercial	- 1.8822
Industrial	- 1.4000
Pipeline	- 1.1656
Farmland	- 0.1500
Managed Forest	- 0.2500

- b) Council decisions to reduce tax ratios will be made at the onset of a reassessment year once the four-year tax shifts are known. Council's decisions to reduce the tax ratios will be considered for the four year cycle commencing with the 2013 reassessment year.

- c) Definition of "Real Assessment Growth"

Real Assessment Growth means new assessment which is generated by supplementary assessment roll(s) resulting from an increase in value of properties for: new buildings or structures, alterations/additions to buildings or structures and new lots created by subdivision/condominium plans and severances and netted by assessment reductions resulting from assessment appeals;

- d) That the Manager of Revenues and Taxation file a Report to Council outlining options and recommendations for the 2011 capping program.
 - e) That adequate notice having been given of the rail lands levy and the distribution amount no longer be separated on the tax bill.
9. The Reserve Fund Policy continue to be supported (**Schedule D**)
 10. That the tax rates included on **Schedule E** be adopted for the 2011 taxation year.
 11. That each final tax bill clearly discloses the amount included to subsidize provincial health and social programs as described by the Association of Municipalities of Ontario as "Ontario's \$3 Billion Provincial Municipal Fiscal Gap".
 12. That the due date for the final property tax installment be set at June 30 for the 2011 taxation year.
 13. That the by-laws arising from this report be presented for three readings on March 7, 2011.

All of which is respectfully submitted.

	ASSENTS	DISSENTS
CHIRICO (CHAIRMAN)	_____	_____
KOZIOL	_____	_____
ANTHONY	_____	_____
MAROOSIS	_____	_____
MAYOR McDONALD	_____	_____

CITY OF NORTH BAY
2011 PROPOSED OPERATING BUDGET

TAX LEVY SUMMARY:

	2011 Budget	2010 Budget	\$ Change	% Change
General Government Committee	\$17,531,900	\$16,240,849	\$1,291,051	7.95%
Engineering & Works Committee	\$9,141,400	\$9,000,367	\$141,033	1.57%
Community Services Committee	\$19,841,600	\$19,316,100	\$525,500	2.72%
<i>Total City before OMPF</i>	<i>\$46,514,900</i>	<i>\$44,557,316</i>	<i>\$1,957,584</i>	<i>4.39%</i>
Ontario Municipal Partnership Fund	(\$7,241,400)	(\$7,532,600)	\$291,200	3.87%
<i>Total City after OMPF</i>	<i>\$39,273,500</i>	<i>\$37,024,716</i>	<i>\$2,248,784</i>	<i>6.07%</i>
<i>Agencies / Boards / Commissions</i>	<i>\$33,346,205</i>	<i>\$35,211,586</i>	<i>(\$1,865,381)</i>	<i>-5.30%</i>
Ontario Municipal Partnership Fund	(\$1,327,300)	(\$3,778,700)	\$2,451,400	64.87%
<i>Total ABC's after OMPF</i>	<i>\$32,018,905</i>	<i>\$31,432,886</i>	<i>\$586,019</i>	<i>1.86%</i>
Required Tax Levy	\$71,292,405	\$68,457,602	\$2,834,803	4.14%
<i>2011 Tax Rates Reduced By:</i>				
2010 real assessment growth			(\$1,065,228)	-1.47%
2011 Tax Levy Increase			\$1,769,575	2.58%
City assessment base growth from phase-in of 4 year property re-assessment			(\$3,819,825)	-5.57%
2011 Tax Levy Decrease			(\$2,050,250)	-2.99%

Required tax levy increase of \$2,834,803 or 4.14% results from:

wage & benefit costs increasing by \$1,579,983 resulting from
negotiated wage settlements; increases in government statutory benefits and city benefits package including health and dental plans, long-term disability plan and OMERS pension plan.

goods and services costs increasing by \$233,901 resulting from
increases in outside contracts costs for garbage and blue box collection; higher activity in hazardous waste program; higher street lighting electricity rates charged by North Bay Hydro *partially offset by* lower consumption of electricity and natural gas due to city wide conservation programs.

capital and financing expenses increasing by \$1,096,700 resulting from ...
annual increase in pay-as-you-go capital levy of 1% of tax levy plus annual inflationary increase as per approved long term capital policy.

other expenses increasing by \$111,300.

revenues increasing by \$773,100, resulting from ...
higher transit revenues; new P.O.A. courthouse agreement; higher user fees;
higher dividend revenue from North Bay Hydro *partially offset by* lower dependency on reserves.

Agencies / Boards / Commissions increasing by \$586,019, resulting from:
DNSSAB decreasing by (\$2,693,792) resulting from the uploading of Ontario Disability Support Program (ODSP) - benefits costs. This is partially offset by a reduction in the social programs grant component of the OMPF, \$2,451,400.
Other increases include : North Bay Police Services Board, \$648,838; Cassellholme, \$66,066; North Bay Public Library Board, \$62,615; North Bay Parry Sound District Health Unit, \$19,251; Others, \$42,641.

In 2011, residential taxpayers will experience a reduction in tax rates of (2.99%):

The City will generate its required \$71,292,405 tax levy revenue by:
... multiplying the City's total property assessment base by its established tax rates ...

The City's total property assessment base increased in 2011 as a result of:

- A) real assessment growth in 2010 due to new construction and the like;
- B) third year of the 2009 province-wide property assessment update.

This assessment growth will allow for a reduction in the 2011 tax rates of (2.99%).

CITY OF NORTH BAY
2011 PROPOSED OPERATING BUDGET

For the year 2011, total projected expenditures amount to \$106,532,985 a increase of \$ 1,156,503 over the 2010 Approved Operating Budget.

	2011 Budget	2010 Budget	\$ Change	% Change
Wages & Benefits	\$34,213,600	\$32,633,617	\$1,579,983	4.84%
Services & Rents	\$16,613,800	\$16,379,899	\$233,901	1.43%
Capital & Financing	\$16,843,000	\$15,746,300	\$1,096,700	6.96%
Transfers	\$5,516,380	\$5,405,080	\$111,300	2.06%
Total City	\$73,186,780	\$70,164,896	\$3,021,884	4.31%
Agencies / Boards / Commissions	\$33,346,205	\$35,211,586	(\$1,865,381)	-5.30%
Total Operating Expenditures	\$106,532,985	\$105,376,482	\$1,156,503	1.10%



52%, or over \$55,000,000 will be spent by City Business Units:

(1) ... \$18,200,000 in Engineering & Works Business Unit on:

operating, maintaining & repairing of; roads, sidewalks, drainage systems; street lights; storm sewer systems; heavy equipment & machinery; winter sanding, salting and plowing; snow removal; engineering, garbage collection & disposal, waste reduction / recycling programs.

(2) ... \$16,400,000 in Community Services Business Unit on:

city planning services; building code enforcement & administration; public transit; crossing guards; economic development; city parks, arenas, marina, leisure services, parking lots.

(3) ... \$11,400,000 in the Fire Department

(4) ... \$9,000,000 in Corporate Services Business Unit on:

council secretariat; corporate support; by-law enforcement; financial services; human resources; legal; information systems; provincial offences; humane society

17%, or over \$18,100,000, in General Government Activities

(5) ... \$8,400,000 on infrastructure investments

(6) ... \$7,400,000 on outstanding debt principle & interest payments

(7) ... \$2,300,000 on other general government expenses

31%, or over \$33,300,000, will be spent by the local Agencies, Boards & Commissions:

(8) ... \$15,300,000 on Police Services

(11) ... \$1,900,000 at Public Library

(9) ... \$11,100,000 on Social Assistance/Social Housing/EMS

(12) ... \$1,400,000 for Public Health

(10) ... \$2,300,000 at Casselholme Home for the Aged

(13) ... \$1,300,000 for Other ABC

Wages & Benefit Plans ... 32% of total expenditures:

government benefits include CPP / EHT / EI / WCB;
city benefits include pension / health / dental / LTD.

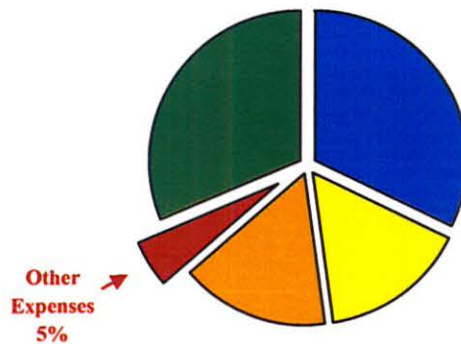
Goods & Services ... 16% of total expenditures:

maintenance and repair costs for roads, storm sewers, recreation areas; city fleet of equipment and machinery; fuel costs; electricity / natural gas costs; insurance, outside contract costs garbage & blue box collection; landfill operating; PHARA; hazardous waste.

Capital & Financing Expenses ... 16% of total expenditures:

capital investments in roads and infrastructure;
principal and interest payments on outstanding debt;
other capital expenses.

How the City will spend \$106,500,000



Local Agencies, Boards & Commissions 31% of total expenditures:

Social Services / Ambulance Services;
Police Services; Library Services;
Home for the Aged; District Health Unit;
Others.

CITY OF NORTH BAY
2011 PROPOSED OPERATING BUDGET

For the year 2011, total projected revenues amount to \$106,532,985
an increase of \$1,156,503 over the 2010 Approved Operating Budget.

	2011 Budget	2010 Budget	\$ Change	% Change
Business Unit Revenues	\$21,072,400	\$19,961,500	\$1,110,900	5.57%
General Government Activity Revenues	\$5,599,480	\$5,646,080	(\$46,600)	-0.83%
Ontario Municipal Partnership Fund	\$7,241,400	\$7,532,600	(\$291,200)	-3.87%
Total City Revenue	\$33,913,280	\$33,140,180	\$773,100	2.33%
Ontario Municipal Partnership Fund	\$1,327,300	\$3,778,700	(\$2,451,400)	-64.87%
Total ABC's Revenue	\$1,327,300	\$3,778,700	(\$2,451,400)	-64.87%
Required Tax Levy	\$71,292,405	\$68,457,602	\$2,834,803	4.14%
Total Revenues	\$106,532,985	\$105,376,482	\$1,156,503	1.10%

In 2011, the City will need revenues of over \$106,500,000 to offset its operating expenditures.

This revenue will come from the following sources:

The **Municipal Tax Levy** will generate
\$71,292,405

or 67% of total required revenues
an increase of **\$2,834,803** or **4.14%** over 2010

The Province of Ontario will provide
\$8,568,700

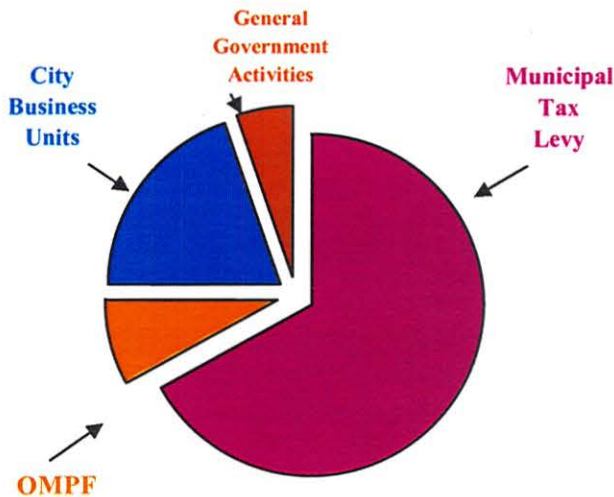
thru the **Ontario Municipal Partnership Fund**
a decrease of **\$2,742,600** over 2010 resulting from:

(a) lower social programs grant component reflecting
the Province's uploading of the **Ontario Disability
Support Program** benefits costs.

The **DNSSAB** budget has been adjusted
downward to offset.

General Government Activity revenues are mostly
miscellaneous tax, interest and penalty revenues.

2011 Revenue Sources



City Business Units are projected to generate over
\$21,000,000

from user fees, permits and licenses, internal revenues, etc.

major revenues sources are as follows:

use of corporate fleet generating \$3.9 million

2.1 million transit rides generating \$3.0 million

disposal of 30,000 tonnes of garbage generating \$2.6 million

use of arenas / athletic fields / other generating \$2.1 million

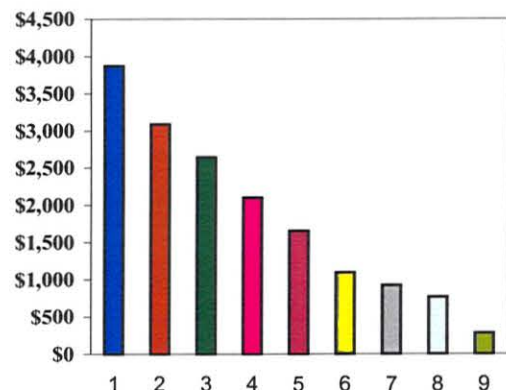
provincial offences violations generating \$1.6 million

city parking lot generating \$1.1 million

other waste reduction programs generating \$900,000

building permit fees generating \$700,000

lottery license fees generating \$300,000



CITY OF NORTH BAY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
SUMMARY

	2010 Approved Budget	2010 Actuals	2011 Preliminary Budget	Committee Adjustments	2011 Committee Recommended	Tax Levy Impact Increase / (Decrease)	Percent Increase / (Decrease)
Council Secretariat	\$752,600	\$691,756	\$673,800	\$0	\$673,800	(\$78,800)	-10.47%
Financial Services	\$1,503,900	\$1,476,988	\$1,517,400	\$0	\$1,517,400	\$13,500	0.90%
Human Resources	\$1,054,900	\$1,045,049	\$1,109,700	\$0	\$1,109,700	\$54,800	5.19%
Legal Department	\$461,650	\$430,879	\$466,600	\$0	\$466,600	\$4,950	1.07%
Information Systems	\$1,177,900	\$1,101,170	\$1,216,100	\$0	\$1,216,100	\$38,200	3.24%
POA/Risk Management/Access NB	(\$347,600)	(\$400,745)	(\$303,400)	\$0	(\$303,400)	\$44,200	12.72%
Humane Society	\$300,700	\$300,700	\$309,700	\$0	\$309,700	\$9,000	2.99%
Total Corporate Services B.U.	\$4,904,050	\$4,645,797	\$4,989,900	\$0	\$4,989,900	\$85,850	1.75%
Engineering Services Admin.	\$580,700	\$483,933	\$605,400	\$0	\$605,400	\$24,700	4.25%
Environmental Services Admin.	\$377,400	\$381,578	\$382,000	\$0	\$382,000	\$4,600	1.22%
Solid Waste Collection	\$843,000	\$867,332	\$928,600	\$0	\$928,600	\$85,600	10.15%
Merrick Landfill	(\$1,085,200)	(\$866,115)	(\$1,140,900)	(\$100,000)	(\$1,240,900)	(\$155,700)	-14.35%
Marsh Landfill	\$39,000	\$42,750	\$40,300	\$0	\$40,300	\$1,300	3.33%
Hazardous Waste Depot	\$47,600	\$306,577	\$63,900	\$0	\$63,900	\$16,300	34.24%
Waste Reduction Programs	\$62,800	(\$1,327)	\$61,500	\$0	\$61,500	(\$1,300)	-2.07%
Recycling Program	\$416,050	\$227,848	\$347,700	\$0	\$347,700	(\$68,350)	-16.43%
Administration	\$959,900	\$900,273	\$992,300	\$0	\$992,300	\$32,400	3.38%
Roads Department	\$6,517,017	\$6,867,093	\$6,725,900	\$0	\$6,725,900	\$208,883	3.21%
Storm Sewer	\$554,800	\$530,613	\$543,600	\$0	\$543,600	(\$11,200)	2.02%
Fleet Management	(\$312,700)	(\$711,763)	(\$308,900)	\$0	(\$308,900)	\$3,800	-1.22%
Total Engin. & Environ. Services B.U.	\$9,000,367	\$9,028,792	\$9,241,400	(\$100,000)	\$9,141,400	\$141,033	1.57%
Office of the Managing Director	\$219,900	\$146,822	\$199,200	\$0	\$199,200	(\$20,700)	-9.41%
Planning Department	\$452,600	\$338,744	\$461,300	\$0	\$461,300	\$8,700	1.92%
Building Department	\$86,300	\$86,300	\$88,400	\$0	\$88,400	\$2,100	2.43%
Transit	\$2,325,800	\$2,468,379	\$2,346,100	(\$71,900)	\$2,274,200	(\$51,600)	-2.22%
Parks, Recreation & Leisure Services	\$4,805,800	\$4,711,991	\$4,944,900	\$65,100	\$5,010,000	\$204,200	4.25%
Economic Development	\$590,200	\$493,855	\$606,300	\$0	\$606,300	\$16,100	2.73%
Golden Age Club	\$16,500	\$14,099	\$16,500	\$0	\$16,500	\$0	0.00%
Total Community Services B.U.	\$8,497,100	\$8,260,190	\$8,662,700	(\$6,800)	\$8,655,900	\$158,800	1.87%
Fire Department	\$10,819,000	\$10,832,460	\$11,185,700	\$0	\$11,185,700	\$366,700	3.39%
Total City Business Units	\$33,220,517	\$32,767,239	\$34,079,700	(\$106,800)	\$33,972,900	\$752,383	2.26%

CITY OF NORTH BAY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
SUMMARY

	2010 Approved Budget	2010 Actuals	2011 Preliminary Budget	Committee Adjustments	2011 Committee Recommended	Tax Levy Impact Increase / (Decrease)	Percent Increase / (Decrease)
Mayor and Council	\$339,200	\$304,570	\$350,600	\$0	\$350,600	\$11,400	3.36%
City Administrator	\$372,300	\$374,565	\$387,300	\$0	\$387,300	\$15,000	4.03%
Financial Affairs	\$13,203,099	\$14,316,917	\$14,335,300	(\$300,000)	\$14,035,300	\$832,201	6.30%
General Revenues	(\$2,577,800)	(\$2,984,879)	(\$2,231,200)	\$0	(\$2,231,200)	\$346,600	13.45%
Total General Government	\$11,336,799	\$12,011,173	\$12,842,000	(\$300,000)	\$12,542,000	\$1,205,201	10.63%
Total City	\$44,557,316	\$44,778,412	\$46,921,700	(\$406,800)	\$46,514,900	\$1,957,584	4.39%
Ontario Municipal Partnership Fund	(\$7,532,600)	(\$7,532,600)	(\$7,241,400)	\$0	(\$7,241,400)	\$291,200	-3.87%
Total City	\$37,024,716	\$37,245,812	\$39,680,300	(\$406,800)	\$39,273,500	\$2,248,784	6.07%
Agencies, Boards and Commissions	\$35,211,587	\$35,201,444	\$33,525,399	(\$179,194)	\$33,346,205	(\$1,865,382)	-5.30%
Ontario Municipal Partnership Fund - Social Programs Grant	(\$3,778,700)	(\$3,778,700)	(\$1,327,300)	\$0	(\$1,327,300)	\$2,451,400	-64.87%
Total ABC's	\$31,432,887	\$31,422,744	\$32,198,099	(\$179,194)	\$32,018,905	\$586,018	1.86%
Total Required Tax Levy	\$68,457,603	\$68,472,351	\$71,878,399	(\$585,994)	\$71,292,405	\$2,834,802	4.14%
			\$3,420,796		\$2,834,802		
			5.00%		4.14%		
					2010 Assessment Base Growth		(\$1,065,228)
					Net Tax Levy \$ Increase		\$1,769,574
					Net Tax Levy % Increase		2.58%
Ontario Municipal Partnership Fund:							
City	(\$7,532,600)	(\$7,532,600)	(\$7,241,400)	\$0	(\$7,241,400)	\$291,200	
ABC's	(\$3,778,700)	(\$3,778,700)	(\$1,327,300)	\$0	(\$1,327,300)	\$2,451,400	
Total	(\$11,311,300)	(\$11,311,300)	(\$8,568,700)	\$0	(\$8,568,700)	\$2,742,600	

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

Total Expenditures			Total Revenues			Net Expenditures		
10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget

GENERAL GOVERNMENT COMMITTEE:

Council Secretariat	\$1,272,700	\$1,360,719	\$1,343,800	\$520,100	\$668,963	\$670,000	\$752,600	\$691,756	\$673,800
Financial Services	\$2,098,700	\$2,097,534	\$2,204,600	\$594,800	\$620,546	\$687,200	\$1,503,900	\$1,476,988	\$1,517,400
Human Resources	\$1,119,700	\$1,115,181	\$1,186,800	\$64,800	\$70,132	\$77,100	\$1,054,900	\$1,045,049	\$1,109,700
Solicitor	\$970,950	\$908,840	\$990,100	\$509,300	\$477,961	\$523,500	\$461,650	\$430,879	\$466,600
Information Systems	\$1,586,900	\$1,543,936	\$1,629,200	\$409,000	\$442,766	\$413,100	\$1,177,900	\$1,101,170	\$1,216,100
P.O.A.	\$1,252,400	\$1,285,886	\$1,346,600	\$1,600,000	\$1,686,631	\$1,650,000	(\$347,600)	(\$400,745)	(\$303,400)
Humane Society	\$300,700	\$300,700	\$309,700	\$0	\$0	\$0	\$300,700	\$300,700	\$309,700
Total Corporate Services	\$8,602,050	\$8,612,796	\$9,010,800	\$3,698,000	\$3,966,999	\$4,020,900	\$4,904,050	\$4,645,797	\$4,989,900
Mayor & Council	\$339,200	\$304,570	\$350,600	\$0	\$0	\$0	\$339,200	\$304,570	\$350,600
City Administrator	\$372,300	\$375,473	\$387,300	\$0	\$908	\$0	\$372,300	\$374,565	\$387,300
Financial Expenses	\$16,271,379	\$16,946,545	\$17,403,580	\$3,068,280	\$2,629,628	\$3,368,280	\$13,203,099	\$14,316,917	\$14,035,300
General Revenues	\$0	\$0	\$0	\$2,577,800	\$2,984,879	\$2,231,200	(\$2,577,800)	(\$2,984,879)	(\$2,231,200)
Total Other City Activities	\$16,982,879	\$17,626,588	\$18,141,480	\$5,646,080	\$5,615,415	\$5,599,480	\$11,336,799	\$12,011,173	\$12,542,000
Total General Government Committee	\$25,584,929	\$26,239,384	\$27,152,280	\$9,344,080	\$9,582,414	\$9,620,380	\$16,240,849	\$16,656,970	\$17,531,900

ENGINEERING, ENVIRONMENTAL SERVICES & WORKS COMMITTEE:

Administration	\$1,331,200	\$1,271,573	\$1,431,700	\$371,300	\$371,300	\$439,400	\$959,900	\$900,273	\$992,300
Roads	\$6,642,717	\$7,035,288	\$6,873,900	\$125,700	\$168,195	\$148,000	\$6,517,017	\$6,867,093	\$6,725,900
Storm Sewer	\$592,600	\$549,164	\$615,700	\$37,800	\$18,551	\$72,100	\$554,800	\$530,613	\$543,600
Fleet	\$3,758,800	\$3,522,973	\$3,813,000	\$4,071,500	\$4,234,736	\$4,121,900	(\$312,700)	(\$711,763)	(\$308,900)
Engineering Services	\$1,314,500	\$1,242,227	\$1,361,100	\$733,800	\$758,294	\$755,700	\$580,700	\$483,933	\$605,400
Environmental Services	\$379,400	\$381,578	\$382,000	\$2,000	\$0	\$0	\$377,400	\$381,578	\$382,000
Solid Waste Collection	\$843,000	\$867,332	\$928,600	\$0	\$0	\$0	\$843,000	\$867,332	\$928,600
Marsh Landfill	\$39,000	\$42,750	\$40,300	\$0	\$0	\$0	\$39,000	\$42,750	\$40,300
Merrick Landfill	\$1,352,200	\$1,353,686	\$1,401,000	\$2,437,400	\$2,219,801	\$2,641,900	(\$1,085,200)	(\$866,115)	(\$1,240,900)
Hazardous Waste Depot	\$265,300	\$405,939	\$365,600	\$217,700	\$99,362	\$301,700	\$47,600	\$306,577	\$63,900
Waste Reduction Programs	\$84,900	\$99,098	\$100,600	\$22,100	\$100,425	\$39,100	\$62,800	(\$1,327)	\$61,500
Blue Box Program	\$895,450	\$875,352	\$929,900	\$479,400	\$647,504	\$582,200	\$416,050	\$227,848	\$347,700
Total Eng., Envir. & Works Committee	\$17,499,067	\$17,646,960	\$18,243,400	\$8,498,700	\$8,618,168	\$9,102,000	\$9,000,367	\$9,028,792	\$9,141,400

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

Total Expenditures		
10 Budget	10 Actual	11 Budget

Total Revenues		
10 Budget	10 Actual	11 Budget

Net Expenditures		
10 Budget	10 Actual	11 Budget

COMMUNITY SERVICES COMMITTEE:

Office of Managing Director	\$268,900	\$195,822	\$248,200	\$49,000	\$49,000	\$49,000	\$219,900	\$146,822	\$199,200
Planning & Development	\$587,300	\$507,586	\$596,000	\$134,700	\$168,842	\$134,700	\$452,600	\$338,744	\$461,300
Building	\$901,000	\$958,007	\$852,300	\$814,700	\$871,707	\$763,900	\$86,300	\$86,300	\$88,400
Transit / Crossing Guards	\$6,032,700	\$6,212,999	\$6,123,400	\$3,706,900	\$3,744,620	\$3,849,200	\$2,325,800	\$2,468,379	\$2,274,200
Parks, Recreation & Leisure Services	\$7,686,700	\$7,493,759	\$7,968,400	\$2,880,900	\$2,781,768	\$2,958,400	\$4,805,800	\$4,711,991	\$5,010,000
EDC	\$590,200	\$493,855	\$606,300	\$0	\$0	\$0	\$590,200	\$493,855	\$606,300
Golden Age Club	\$16,500	\$14,099	\$16,500	\$0	\$0	\$0	\$16,500	\$14,099	\$16,500
Community Services	\$16,083,300	\$15,876,127	\$16,411,100	\$7,586,200	\$7,615,937	\$7,755,200	\$8,497,100	\$8,260,190	\$8,655,900
Fire Dept.	\$10,997,600	\$11,102,109	\$11,380,000	\$178,600	\$269,649	\$194,300	\$10,819,000	\$10,832,460	\$11,185,700
Total Community Services Committee	\$27,080,900	\$26,978,236	\$27,791,100	\$7,764,800	\$7,885,586	\$7,949,500	\$19,316,100	\$19,092,650	\$19,841,600

SUMMARY - TOTAL CITY OPERATIONS:

Total General Government Committee	\$25,584,929	\$26,239,384	\$27,152,280	\$9,344,080	\$9,582,414	\$9,620,380	\$16,240,849	\$16,656,970	\$17,531,900
Total Engineering & Works Committee	\$17,499,067	\$17,646,960	\$18,243,400	\$8,498,700	\$8,618,168	\$9,102,000	\$9,000,367	\$9,028,792	\$9,141,400
Total Community Services Committee	\$27,080,900	\$26,978,236	\$27,791,100	\$7,764,800	\$7,885,586	\$7,949,500	\$19,316,100	\$19,092,650	\$19,841,600
Total City Operations - before OMPF	\$70,164,896	\$70,864,580	\$73,186,780	\$25,607,580	\$26,086,168	\$26,671,880	\$44,557,316	\$44,778,412	\$46,514,900
Ontario Municipal Partnership Fund	\$0	\$0	\$0	\$7,532,600	\$7,532,600	\$7,241,400	(\$7,532,600)	(\$7,532,600)	(\$7,241,400)
Total City Operations	\$70,164,896	\$70,864,580	\$73,186,780	\$33,140,180	\$33,618,768	\$33,913,280	\$37,024,716	\$37,245,812	\$39,273,500

LOCAL AGENCIES, BOARDS & COMMISSIONS:

Local Agencies Boards & Commissions	\$35,211,586	\$35,201,444	\$33,346,205	\$0	\$0	\$0	\$35,211,586	\$35,201,444	\$33,346,205
Ontario Municipal Partnership Fund	\$0	\$0	\$0	\$3,778,700	\$3,778,700	\$1,327,300	(\$3,778,700)	(\$3,778,700)	(\$1,327,300)
Total Local A.B.C's	\$35,211,586	\$35,201,444	\$33,346,205	\$3,778,700	\$3,778,700	\$1,327,300	\$31,432,886	\$31,422,744	\$32,018,905
Totals	\$105,376,482	\$106,066,024	\$106,532,985	\$36,918,880	\$37,397,468	\$35,240,580	\$68,457,602	\$68,472,351	\$71,292,405

\$ Increase	\$2,834,803
% Increase	4.14%

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

<i>Personnel Costs</i>			<i>Purchase of Goods</i>			<i>Services & Rents</i>			<i>Financial Expenses</i>		
10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget

GENERAL GOVERNMENT COMMITTEE:

Council Secretariat	\$774,200	\$846,205	\$847,700	\$223,300	\$221,196	\$230,500	\$224,200	\$293,318	\$214,100	\$0	\$0	\$0
Financial Services	\$1,947,000	\$1,929,958	\$2,050,700	\$20,800	\$23,997	\$21,500	\$125,100	\$138,900	\$126,600	\$0	\$0	\$0
Human Resources	\$815,700	\$833,642	\$863,800	\$15,400	\$18,575	\$15,800	\$167,600	\$141,540	\$186,200	\$0	\$0	\$0
Solicitor	\$467,600	\$456,632	\$483,500	\$22,700	\$25,656	\$22,800	\$446,350	\$330,864	\$449,500	\$0	\$0	\$0
Information Systems	\$969,100	\$979,262	\$1,018,900	\$34,800	\$23,083	\$34,500	\$583,000	\$541,591	\$575,800	\$0	\$0	\$0
P.O.A.	\$514,300	\$496,265	\$538,100	\$10,700	\$12,889	\$13,300	\$371,300	\$380,781	\$378,700	\$0	\$0	\$0
Humane Society	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Corporate Services	\$5,487,900	\$5,541,964	\$5,802,700	\$327,700	\$325,396	\$338,400	\$1,917,550	\$1,826,994	\$1,930,900	\$0	\$0	\$0
Mayor & Council	\$248,900	\$238,823	\$254,400	\$10,700	\$8,566	\$9,700	\$78,600	\$57,181	\$85,500	\$0	\$0	\$0
City Administrator	\$352,100	\$357,965	\$367,100	\$900	\$247	\$900	\$19,300	\$7,484	\$19,300	\$0	\$0	\$0
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$8,799	\$876,405	\$50,000	\$15,287,000	\$15,094,560	\$16,378,000
General Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other City Activities	\$601,000	\$596,788	\$621,500	\$11,600	\$8,813	\$10,600	\$106,699	\$941,070	\$154,800	\$15,287,000	\$15,094,560	\$16,378,000
Total General Government Committee	\$6,088,900	\$6,138,752	\$6,424,200	\$339,300	\$334,209	\$349,000	\$2,024,249	\$2,768,064	\$2,085,700	\$15,287,000	\$15,094,560	\$16,378,000

ENGINEERING, ENVIRONMENTAL SERVICES & WORKS COMMITTEE:

Administration	\$757,900	\$810,280	\$885,900	\$281,200	\$191,172	\$251,300	\$279,900	\$262,284	\$282,300	\$0	\$0	\$0
Roads	\$2,985,017	\$2,870,043	\$3,094,200	\$1,358,300	\$1,717,206	\$1,473,400	\$853,300	\$951,184	\$827,300	\$0	\$0	\$0
Storm Sewer	\$238,900	\$196,427	\$245,100	\$80,900	\$59,222	\$83,000	\$96,600	\$176,260	\$97,400	\$0	\$0	\$0
Fleet	\$1,894,600	\$1,867,608	\$1,975,000	\$1,697,000	\$1,494,287	\$1,689,000	\$162,200	\$153,285	\$144,000	\$0	\$0	\$0
Engineering Services	\$1,207,100	\$1,140,749	\$1,253,800	\$26,900	\$22,836	\$26,300	\$26,300	\$26,876	\$25,900	\$0	\$0	\$0
Environmental Services	\$299,400	\$314,289	\$301,100	\$700	\$158	\$800	\$79,300	\$67,131	\$80,100	\$0	\$0	\$0
Solid Waste Collection	\$0	\$0	\$0	\$0	\$0	\$0	\$843,000	\$867,332	\$928,600	\$0	\$0	\$0
Marsh Landfill	\$0	\$0	\$0	\$9,000	\$6,985	\$9,300	\$26,000	\$35,765	\$27,000	\$0	\$0	\$0
Merrick Landfill	\$189,400	\$195,306	\$208,300	\$63,700	\$47,628	\$56,700	\$896,100	\$920,743	\$933,000	\$0	\$0	\$0
Hazardous Waste Depot	\$114,100	\$143,338	\$140,400	\$5,200	\$10,754	\$9,500	\$146,000	\$251,847	\$215,700	\$0	\$0	\$0
Waste Reduction Programs	\$12,000	\$13,933	\$12,600	\$0	\$0	\$0	\$72,900	\$85,165	\$88,000	\$0	\$0	\$0
Blue Box Program	\$0	\$0	\$0	\$0	\$9,292	\$0	\$895,450	\$866,060	\$929,900	\$0	\$0	\$0
Total Eng., Envir. & Works Committee	\$7,698,417	\$7,551,973	\$8,116,400	\$3,522,900	\$3,559,540	\$3,599,300	\$4,377,050	\$4,663,932	\$4,579,200	\$0	\$0	\$0

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

Personnel Costs			Purchase of Goods			Services & Rents			Financial Expenses		
10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget

COMMUNITY SERVICES COMMITTEE:

Office of Managing Director	\$174,100	\$169,425	\$180,600	\$0	\$0	\$0	\$94,800	\$26,397	\$67,600	\$0	\$0	\$0
Planning & Development	\$554,300	\$478,170	\$562,800	\$5,800	\$4,880	\$5,800	\$26,200	\$23,446	\$26,400	\$0	\$0	\$0
Building	\$574,600	\$528,694	\$595,600	\$5,100	\$6,243	\$5,500	\$41,100	\$30,737	\$40,900	\$0	\$0	\$0
Transit / Crossing Guards	\$2,884,800	\$3,164,376	\$3,027,500	\$1,392,000	\$1,332,892	\$1,313,900	\$898,900	\$864,009	\$904,400	\$0	\$0	\$0
Parks, Recreation & Leisure Services	\$4,209,700	\$4,410,268	\$4,468,200	\$1,507,000	\$1,356,902	\$1,463,000	\$1,326,900	\$1,099,136	\$1,348,900	\$0	\$0	\$0
EDC	\$355,100	\$360,874	\$368,000	\$4,700	\$4,463	\$4,700	\$55,000	\$52,751	\$54,800	\$79,000	\$63,298	\$87,500
Golden Age Club	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$8,752,600	\$9,111,807	\$9,202,700	\$2,914,600	\$2,705,380	\$2,792,900	\$2,442,900	\$2,096,476	\$2,443,000	\$79,000	\$63,298	\$87,500
Fire Department	\$10,093,700	\$10,309,185	\$10,470,300	\$381,400	\$308,990	\$388,600	\$377,500	\$346,620	\$376,100	\$0	\$0	\$0
Total Community Services Committee	\$18,846,300	\$19,420,992	\$19,673,000	\$3,296,000	\$3,014,370	\$3,181,500	\$2,820,400	\$2,443,096	\$2,819,100	\$79,000	\$63,298	\$87,500

SUMMARY - TOTAL CITY OPERATIONS:

<i>Total General Government Committee</i>	\$6,088,900	\$6,138,752	\$6,424,200	\$339,300	\$334,209	\$349,000	\$2,024,249	\$2,768,064	\$2,085,700	\$15,287,000	\$15,094,560	\$16,378,000
<i>Total Engineering & Works Committee</i>	\$7,698,417	\$7,551,973	\$8,116,400	\$3,522,900	\$3,559,540	\$3,599,300	\$4,377,050	\$4,663,932	\$4,579,200	\$0	\$0	\$0
<i>Total Community Services Committee</i>	\$18,846,300	\$19,420,992	\$19,673,000	\$3,296,000	\$3,014,370	\$3,181,500	\$2,820,400	\$2,443,096	\$2,819,100	\$79,000	\$63,298	\$87,500
<i>Total City Operations - before OMPF</i>	\$32,633,617	\$33,111,717	\$34,213,600	\$7,158,200	\$6,908,119	\$7,129,800	\$9,221,699	\$9,875,092	\$9,484,000	\$15,366,000	\$15,157,858	\$16,465,500
<i>Ontario Municipal Partnership Fund</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Operations	\$32,633,617	\$33,111,717	\$34,213,600	\$7,158,200	\$6,908,119	\$7,129,800	\$9,221,699	\$9,875,092	\$9,484,000	\$15,366,000	\$15,157,858	\$16,465,500

LOCAL AGENCIES, BOARDS & COMMISSIONS:

Local Agencies, Boards & Commissions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ontario Municipal Partnership Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Local A.B.C's	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

<i>Capital Purchases</i>			<i>Transfers to A.B.C's</i>			<i>Internal Transfers</i>			<i>Transfers to Reserves</i>		
10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget

GENERAL GOVERNMENT COMMITTEE:

Council Secretariat	\$1,000	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
Financial Services	\$5,800	\$4,679	\$5,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Human Resources	\$1,000	\$1,424	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$120,000
Solicitor	\$34,300	\$50,340	\$34,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,348	\$0
Information Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
P.O.A.	\$0	\$1,140	\$0	\$272,600	\$311,311	\$234,700	\$33,500	\$33,500	\$181,800	\$50,000	\$50,000	\$0
Humane Society	\$0	\$0	\$0	\$300,700	\$300,700	\$309,700	\$0	\$0	\$0	\$0	\$0	\$0
Total Corporate Services	\$42,100	\$57,583	\$42,600	\$573,300	\$612,011	\$544,400	\$33,500	\$33,500	\$181,800	\$220,000	\$215,348	\$170,000
Mayor & Council	\$1,000	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Administrator	\$0	\$9,777	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$975,580	\$975,580	\$975,580
General Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other City Activities	\$1,000	\$9,777	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$975,580	\$975,580	\$975,580
Total General Government Committee	\$43,100	\$67,360	\$43,600	\$573,300	\$612,011	\$544,400	\$33,500	\$33,500	\$181,800	\$1,195,580	\$1,190,928	\$1,145,580

ENGINEERING, ENVIRONMENTAL SERVICES & WORKS COMMITTEE:

Administration	\$4,000	\$4,639	\$4,000	\$0	\$0	\$0	\$8,200	\$3,198	\$8,200	\$0	\$0	\$0
Roads	\$0	\$0	\$0	\$0	\$0	\$0	\$1,446,100	\$1,496,855	\$1,479,000	\$0	\$0	\$0
Storm Sewer	\$0	\$0	\$0	\$0	\$0	\$0	\$176,200	\$117,255	\$190,200	\$0	\$0	\$0
Fleet	\$5,000	\$7,793	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Services	\$2,200	\$0	\$2,000	\$0	\$0	\$0	\$52,000	\$51,766	\$53,100	\$0	\$0	\$0
Environmental Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste Collection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Marsh Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$0
Merrick Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$13,300	\$12,324	\$13,300	\$189,700	\$177,685	\$189,700
Hazardous Waste Depot	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Waste Reduction Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Blue Box Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Eng., Envir. & Works Committee	\$11,200	\$12,432	\$11,000	\$0	\$0	\$0	\$1,699,800	\$1,681,398	\$1,747,800	\$189,700	\$177,685	\$189,700

CITY OF NORTH BAY
2011 OPERATING BUDGET
SUMMARY by COMMITTEES OF COUNCIL

Capital Purchases			Transfers to A.B.C's			Internal Transfers			Transfers to Reserves		
10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget	10 Budget	10 Actual	11 Budget

COMMUNITY SERVICES COMMITTEE:

Office of Managing Director	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning & Development	\$1,000	\$1,090	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building	\$1,000	\$349	\$1,000	\$0	\$0	\$0	\$273,900	\$271,400	\$264,300	\$5,300	\$120,584	(\$55,000)
Transit / Crossing Guards	\$8,000	\$102	\$9,000	\$0	\$0	\$0	\$849,000	\$851,620	\$868,600	\$0	\$0	\$0
Parks, Recreation & Leisure Services	\$154,600	\$155,747	\$155,600	\$0	\$0	\$0	\$423,300	\$416,808	\$407,200	\$65,200	\$54,898	\$125,500
EDC	\$96,400	\$12,469	\$91,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Golden Age Club	\$0	\$0	\$0	\$16,500	\$14,099	\$16,500	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$261,000	\$169,757	\$257,900	\$16,500	\$14,099	\$16,500	\$1,546,200	\$1,539,828	\$1,540,100	\$70,500	\$175,482	\$70,500
Fire Dept.	\$65,000	\$59,351	\$65,000	\$0	\$0	\$0	\$80,000	\$77,963	\$80,000	\$0	\$0	\$0
Total Community Services Committee	\$326,000	\$229,108	\$322,900	\$16,500	\$14,099	\$16,500	\$1,626,200	\$1,617,791	\$1,620,100	\$70,500	\$175,482	\$70,500

SUMMARY - TOTAL CITY OPERATIONS:

<i>Total General Government Committee</i>	<i>\$43,100</i>	<i>\$67,360</i>	<i>\$43,600</i>	<i>\$573,300</i>	<i>\$612,011</i>	<i>\$544,400</i>	<i>\$33,500</i>	<i>\$33,500</i>	<i>\$181,800</i>	<i>\$1,195,580</i>	<i>\$1,190,928</i>	<i>\$1,145,580</i>
<i>Total Engineering & Works Committee</i>	<i>\$11,200</i>	<i>\$12,432</i>	<i>\$11,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$1,699,800</i>	<i>\$1,681,398</i>	<i>\$1,747,800</i>	<i>\$189,700</i>	<i>\$177,685</i>	<i>\$189,700</i>
<i>Total Community Services Committee</i>	<i>\$326,000</i>	<i>\$229,108</i>	<i>\$322,900</i>	<i>\$16,500</i>	<i>\$14,099</i>	<i>\$16,500</i>	<i>\$1,626,200</i>	<i>\$1,617,791</i>	<i>\$1,620,100</i>	<i>\$70,500</i>	<i>\$175,482</i>	<i>\$70,500</i>
<i>Total City Operations - before OMPF</i>	<i>\$380,300</i>	<i>\$308,900</i>	<i>\$377,500</i>	<i>\$589,800</i>	<i>\$626,110</i>	<i>\$560,900</i>	<i>\$3,359,500</i>	<i>\$3,332,689</i>	<i>\$3,549,700</i>	<i>\$1,455,780</i>	<i>\$1,544,095</i>	<i>\$1,405,780</i>
<i>Ontario Municipal Partnership Fund</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Total City Operations	\$380,300	\$308,900	\$377,500	\$589,800	\$626,110	\$560,900	\$3,359,500	\$3,332,689	\$3,549,700	\$1,455,780	\$1,544,095	\$1,405,780

LOCAL AGENCIES, BOARDS & COMMISSIONS:

Local Agencies Boards & Commissions	\$0	\$0	\$0	\$35,211,586	\$35,201,444	\$33,346,205	\$0	\$0	\$0	\$0	\$0	\$0
Ontario Municipal Partnership Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Local A.B.C's	\$0	\$0	\$0	\$35,211,586	\$35,201,444	\$33,346,205	\$0	\$0	\$0	\$0	\$0	\$0

CITY OF NORTH BAY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
SUMMARY

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Corporate Services	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%
General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%
Total General Government Committee	\$17,831,900	\$6,000	\$0	\$0	(\$306,000)	(\$300,000)	\$17,531,900	\$16,240,849	\$1,291,051	7.95%
Engineering, Environmental Services & Works	\$9,241,400	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	\$9,141,400	\$9,000,367	\$141,033	1.57%
Community Services	\$8,662,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,900	\$8,497,100	\$158,800	1.87%
Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%
Total Committee Services Committee	\$19,848,400	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$19,841,600	\$19,316,100	\$525,500	2.72%
Total City	\$46,921,700	\$105,800	(\$96,900)	\$0	(\$415,700)	(\$406,800)	\$46,514,900	\$44,557,316	\$1,957,584	4.39%
Ontario Municipal Partnership Fund	(\$7,241,400)	\$0	\$0	\$0	\$0	\$0	(\$7,241,400)	(\$7,532,600)	\$291,200	3.87%
Net Total City	\$39,680,300	\$105,800	(\$96,900)	\$0	(\$415,700)	(\$406,800)	\$39,273,500	\$37,024,716	\$2,248,784	6.07%
Local Agencies, Boards and Commissions	\$33,525,399	\$0	(\$179,194)	\$0	\$0	(\$179,194)	\$33,346,205	\$35,211,586	(\$1,865,381)	-5.30%
Ontario Municipal Partnership Fund - Social Programs Grant	(\$1,327,300)	\$0	\$0	\$0	\$0	\$0	(\$1,327,300)	(\$3,778,700)	\$2,451,400	-64.87%
Net Local Agencies, Boards and Commissions	\$32,198,099	\$0	(\$179,194)	\$0	\$0	(\$179,194)	\$32,018,905	\$31,432,886	\$586,019	1.86%
Required Tax Levy	\$71,878,399	\$105,800	(\$276,094)	\$0	(\$415,700)	(\$585,994)	\$71,292,405	\$68,457,602	\$2,834,803	4.14%
2010 Assessment Base Real Growth (Excluding Effects of Market Value Re-Assessment)							(\$1,065,228)			
Required Tax Levy Increase							\$70,227,177	\$68,457,602	\$1,769,575	2.58%

2011 Preliminary Budget Adjustments (\$218,194)
2011 Proposed Changes / Enhancements (\$367,800)
Total Preliminary Budget Changes (\$585,994)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
GENERAL GOVERNMENT COMMITTEE

<i>Corporate Services Business Unit:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Council Secretariat	\$673,800	\$0	\$0	\$0	\$0	\$0	\$673,800	\$752,600	(\$78,800)	-10.47%
Financial Services	\$1,517,400	\$0	\$0	\$0	\$0	\$0	\$1,517,400	\$1,503,900	\$13,500	0.90%
Physical Demands Analysis - Fund from Wellness Reserve		\$6,000	\$0		(\$6,000)					
Human Resources	\$1,109,700	\$6,000	\$0	\$0	(\$6,000)	\$0	\$1,109,700	\$1,054,900	\$54,800	5.19%
Legal Department	\$466,600	\$0	\$0	\$0	\$0	\$0	\$466,600	\$461,650	\$4,950	1.07%
Information Systems	\$1,216,100	\$0	\$0	\$0	\$0	\$0	\$1,216,100	\$1,177,900	\$38,200	3.24%
POA / Other Activities	(\$303,400)	\$0	\$0	\$0	\$0	\$0	(\$303,400)	(\$347,600)	\$44,200	-12.72%
Humane Society	\$309,700	\$0	\$0	\$0	\$0	\$0	\$309,700	\$300,700	\$9,000	2.99%
Total Corporate Services Business Unit	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%

2011 Preliminary Budget Adjustments \$0
2011 Proposed Changes / Enhancements \$0
Total Corporate Services Changes \$0

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
GENERAL GOVERNMENT COMMITTEE

<i>General Government Activities:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Mayor & Council	\$350,600	\$0	\$0	\$0	\$0	\$0	\$350,600	\$339,200	\$11,400	3.36%
CAO'S Office	\$387,300	\$0	\$0	\$0	\$0	\$0	\$387,300	\$372,300	\$15,000	4.03%
Financial Expenses	\$14,335,300	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$14,035,300	\$13,203,099	\$832,201	6.30%
General Revenues	(\$2,231,200)	\$0	\$0	\$0	\$0	\$0	(\$2,231,200)	(\$2,577,800)	\$346,600	-13.45%
Total General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%

2011 Preliminary Budget Adjustments \$0
2011 Proposed Changes / Enhancements (\$300,000)
Total General Government Activity Changes (\$300,000)

<i>General Government Committee Summary:</i>										
Corporate Services	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%
General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%
Total General Government Committee	\$17,831,900	\$6,000	\$0	\$0	(\$306,000)	(\$300,000)	\$17,531,900	\$16,240,849	\$1,291,051	7.95%

2011 Preliminary Budget Adjustments \$0
2011 Proposed Changes / Enhancements (\$300,000)
Total General Government Committee Changes (\$300,000)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
ENGINEERING and WORKS COMMITTEE

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
General Administration	\$992,300	\$0	\$0	\$0	\$0	\$0	\$992,300	\$959,900	\$32,400	3.38%
Total Roads Department	\$6,725,900	\$0	\$0	\$0	\$0	\$0	\$6,725,900	\$6,517,017	\$208,883	3.21%
Storm Sewer / Hydrants	\$543,600	\$0	\$0	\$0	\$0	\$0	\$543,600	\$554,800	(\$11,200)	-2.02%
Fleet	(\$308,900)	\$0	\$0	\$0	\$0	\$0	(\$308,900)	(\$312,700)	\$3,800	1.22%
Engineering Services Administration	\$605,400	\$0	\$0	\$0	\$0	\$0	\$605,400	\$580,700	\$24,700	4.25%
Environmental Services Administration	\$382,000	\$0	\$0	\$0	\$0	\$0	\$382,000	\$377,400	\$4,600	1.22%
Solid Waste Collection	\$928,600	\$0	\$0	\$0	\$0	\$0	\$928,600	\$843,000	\$85,600	10.15%
2011 Budget Changes: Merrick Landfill - Bruman Contract ... page #101 Increase Tipping Fees \$4 per tonne			(\$10,000)		(\$90,000)					
Merrick Landfill	(\$1,140,900)	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	(\$1,240,900)	(\$1,085,200)	(\$155,700)	-14.35%
Marsh Landfill	\$40,300	\$0	\$0	\$0	\$0	\$0	\$40,300	\$39,000	\$1,300	3.33%
Hazardous Waste Program	\$63,900	\$0	\$0	\$0	\$0	\$0	\$63,900	\$47,600	\$16,300	34.24%
Waste Reduction Programs	\$61,500	\$0	\$0	\$0	\$0	\$0	\$61,500	\$62,800	(\$1,300)	-2.07%
Recycling Program	\$347,700	\$0	\$0	\$0	\$0	\$0	\$347,700	\$416,050	(\$68,350)	-16.43%
Total Engineering & Works Committee	\$9,241,400	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	\$9,141,400	\$9,000,367	\$141,033	1.57%

2011 Preliminary Budget Adjustments (\$10,000)
2011 Proposed Changes / Enhancements (\$90,000)
Total Engineering, Environmental Services and Works Changes (\$100,000)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
COMMUNITY SERVICES COMMITTEE

<i>Community Services Business Unit:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Office of Managing Director	\$199,200	\$0	\$0	\$0	\$0	\$0	\$199,200	\$219,900	(\$20,700)	-9.41%
Planning Department	\$461,300	\$0	\$0	\$0	\$0	\$0	\$461,300	\$452,600	\$8,700	1.92%
Building Department	\$88,400	\$0	\$0	\$0	\$0	\$0	\$88,400	\$86,300	\$2,100	2.43%
Decrease revenue from dedicated gas tax Page #138					\$50,000					
Decrease cash fare revenues ... Page #138					\$15,000					
Increase student monthly pass revenue ... Page #138					(\$20,000)					
Increase student term pass revenue ... Page #138					(\$10,000)					
Increase service agreement revenues ... Page #138					(\$18,000)					
Decrease training & safety budget ... Page #140		(\$2,000)								
Increase transit terminal maintenance costs ... Page #143			\$2,000							
Reduce transit fuel costs Page #148			(\$12,100)							
Reduce North Highway route			(\$116,600)							
Transit service to North Bay Regional Health Centre			\$39,800							
Transit Department	\$2,346,100	(\$2,000)	(\$86,900)	\$0	\$17,000	(\$71,900)	\$2,274,200	\$2,325,800	(\$51,600)	-2.22%
Regular wages and benefits at P.Palangio ... Page #198		(\$12,500)								
Reduce manager's wages at Marina Page #204		(\$10,700)								
Increase transfer to Marina reserve					(\$10,700)					
Sports Complex maintenance support		\$85,000								
Charge for parking at City hall					(\$24,000)					
Memorial Gardens parking lot charges					(\$2,000)					
Community Waterfront Park maintenance		\$40,000								
Recreation & Leisure Services	\$4,944,900	\$101,800	\$0	\$0	(\$36,700)	\$65,100	\$5,010,000	\$4,805,800	\$204,200	4.25%
Economic Development	\$606,300	\$0	\$0	\$0	\$0	\$0	\$606,300	\$590,200	\$16,100	2.73%
Golden Age Club	\$16,500	\$0	\$0	\$0	\$0	\$0	\$16,500	\$16,500	\$0	n/a
Total Community Services Business Unit	\$8,662,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,900	\$8,497,100	\$158,800	1.87%

2011 Preliminary Budget Adjustments (\$29,000)
 2011 Proposed Changes / Enhancements \$22,200
 Total Community Services Business Unit Changes (\$6,800)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
COMMUNITY SERVICES COMMITTEE

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
<i>Fire Department:</i>										
Administration	\$10,597,000	\$0	\$0	\$0	\$0	\$0	\$10,597,000	\$10,237,800	\$359,200	3.51%
Maintenance of Fire Stations	\$152,400	\$0	\$0	\$0	\$0	\$0	\$152,400	\$151,100	\$1,300	0.86%
Fire Prevention	\$26,000	\$0	\$0	\$0	\$0	\$0	\$26,000	\$22,000	\$4,000	18.18%
Training Division	\$43,000	\$0	\$0	\$0	\$0	\$0	\$43,000	\$43,000	\$0	0.00%
Fire Vehicle Maintenance	\$333,300	\$0	\$0	\$0	\$0	\$0	\$333,300	\$331,100	\$2,200	0.66%
Community Emergency Plan	\$34,000	\$0	\$0	\$0	\$0	\$0	\$34,000	\$34,000	\$0	0.00%
Total Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%
<i>2011 Preliminary Budget Adjustments</i>						\$0				
<i>2011 Proposed Changes / Enhancements</i>						\$0				
Total Fire Department Changes						\$0				
<i>Community Services Committee Summary:</i>										
Total Community Services Business Unit	\$8,662,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,900	\$8,497,100	\$158,800	1.87%
Total Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%
Total Community Services Committee	\$19,848,400	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$19,841,600	\$19,316,100	\$525,500	2.72%
<i>2011 Preliminary Budget Adjustments</i>						(\$29,000)				
<i>2011 Proposed Changes / Enhancements</i>						\$22,200				
Total Community Services Committee Changes						(\$6,800)				

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
LOCAL AGENCIES, BOARDS & COMMISSIONS

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjs.	Revenue Adjs.	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
District of Nipissing Social Services Administration ODSP	\$11,482,841 \$0	\$0 \$0	(\$361,732) \$0	\$0 \$0	\$0 \$0	(\$361,732) \$0	\$11,121,109 \$0	\$11,083,509 \$2,731,392	\$37,600 (\$2,731,392)	0.34% -100.00%
Total District of Nipissing Social Services Administration	\$11,482,841	\$0	(\$361,732)	\$0	\$0	(\$361,732)	\$11,121,109	\$13,814,901	(\$2,693,792)	-19.50%
Ontario Municipal Partnership Funding	(\$1,327,300)	\$0	\$0	\$0	\$0	\$0	(\$1,327,300)	(\$3,778,700)	\$2,451,400	-64.87%
Net District of Nipissing Social Services Administration	\$10,155,541	\$0	(\$361,732)	\$0	\$0	(\$361,732)	\$9,793,809	\$10,036,201	(\$242,392)	-2.42%
North Bay Police Services	\$14,581,176	\$0	\$197,823	\$0	\$0	\$197,823	\$14,778,999	\$14,156,482	\$622,517	4.40%
9-1-1 Emergency Services	\$526,016	\$0	\$0	\$0	\$0	\$0	\$526,016	\$510,695	\$15,321	3.00%
Total North Bay Police Services	\$15,107,192	\$0	\$197,823	\$0	\$0	\$197,823	\$15,305,015	\$14,667,177	\$637,838	4.35%
Cassellholme	\$2,350,460	\$0	(\$6,250)	\$0	\$0	(\$6,250)	\$2,344,210	\$2,278,144	\$66,066	2.90%
North Bay Public Library Board	\$1,899,560	\$0	\$7,929	\$0	\$0	\$7,929	\$1,907,489			
Less: Transfer From Development Reserve Fund	(\$22,000)					\$0	(\$22,000)			
Net Levy	\$1,877,560	\$0	\$7,929	\$0	\$0	\$7,929	\$1,885,489	\$1,822,874	\$62,615	3.43%
North Bay / Parry Sound District Health	\$1,507,701	\$0	(\$24,663)	\$0	\$0	(\$24,663)	\$1,483,038	\$1,463,787	\$19,251	1.32%
Municipal Property Assessment Corporation	\$605,040	\$0	\$2,949	\$0	\$0	\$2,949	\$607,989	\$587,417	\$20,572	3.50%
North Bay / Mattawa Conservation Authority	\$304,019	\$0	(\$892)	\$0	\$0	(\$892)	\$303,127	\$295,164	\$7,963	2.70%
Capitol Centre	\$290,586	\$0	\$5,642	\$0	\$0	\$5,642	\$296,228	\$282,122	\$14,106	5.00%
Total Local Agencies, Boards and Commissions	\$32,198,099	\$0	(\$179,194)	\$0	\$0	(\$179,194)	\$32,018,905	\$31,432,886	\$586,019	1.86%
Ontario Municipal Partnership Fund (OMPF)	\$1,327,300	\$0	\$0	\$0	\$0	\$0	\$1,327,300	\$3,778,700	(\$2,451,400)	-64.87%
Total Local Agencies, Boards and Commissions Levy	\$33,525,399	\$0	(\$179,194)	\$0	\$0	(\$179,194)	\$33,346,205	\$35,211,586	(\$1,865,381)	-5.30%

2011 Preliminary Budget Adjustments (\$179,194)
2011 Proposed Changes / Enhancements \$0
Total Local Agencies, Boards and Commissions Changes (\$179,194)

The Corporation of the City of North Bay

FINANCIAL SERVICES POLICY	SECTION: FINANCIAL PLANNING
	APPROVED: OCTOBER 2010
	SUBJECT: LONG TERM TAX POLICY
POLICY 2010-00	

PURPOSE

The purpose of the City of North Bay Long Term Tax Policy is to establish a framework for tax ratio, tax capping and Tax Policy Development Reserve Fund goals over a twenty-five year period.

LEGISLATIVE AUTHORITY

Tax Policy considerations and programs are mandatory and legislated by *The Municipal Act, 2001, S.O. 2001, c.25* and associated tax policy/capping related regulations.

The Tax Policy Development Reserve Fund is not a legislative requirement.

GOALS AND OBJECTIVES

The goals and objectives of the Long Term Tax Policy include,

1. To reduce the tax ratios for the Multi-Residential and Commercial Classes to 1.400 over a twenty-five year period;
2. To reduce tax ratios only if the tax burden shift can be offset by *real assessment growth*;
3. To consider each year to transfer “excess” supplementary taxes in the Multi-Residential and Commercial classes to a Tax Policy Development Reserve Fund;

4. To accelerate the movement toward full Current Value Assessment for all properties in the capped classes utilizing the capping options available;
5. To fund the cost of mandatory capping program within each class by limiting assessment related tax reductions that would otherwise benefit other properties (claw-backs);
6. To consider annually the options to fund a portion of the cost of the mandatory capping program from the Tax Policy Development Reserve Fund.

ROLES AND RESPONSIBILITIES

Chief Financial Officer is responsible to:

1. Ensure goals and objectives of the Policy are being met and adhered to.
2. Confirm Real Growth calculations
3. Ensure that all authorizations required for the tax policy program and use of the reserve fund are received.
4. Sign all Tax Policy related reports to Council.

Chief Administrative Officer is responsible to:

1. Sign all Tax Policy related reports to Council.

City Council is responsible to:

1. Review the Long-Term Tax Policy annually.
2. Authorize by by-law the Tax Policy Program as it relates to tax ratios and the mandatory tax capping program.
3. Consider and authorize the transfer of excess supplementary revenue to the Tax Policy Development Reserve Fund.
4. Authorize the use of the Tax Policy Development Reserve Fund to fund a portion of the cost of the mandatory capping program.

IMPLEMENTATION

The implementation of the Long Term Tax Policy includes:

1. Enactment of by-laws as follows:

- i. Adoption of tax ratios
- ii. Adoption of Optional Tools for the Capping Program
- iii. Establish decrease limits for claw back properties
- iv. Adoption of New Construction Thresholds

2. Resolutions for:

- i. Transfer from the Tax Policy Development Reserve Fund for costs related to funding the legislated caps if required
- ii. Transfer to reserve of excess supplementary revenue if required

The implementation of this Policy shall be considered a long term goal over a period of up to twenty-five years.

The implementation of this Policy shall be considered as a key component of the City of North Bay's Long Term Financial Plan.

DEFINITIONS

Current Value Assessment:

In general terms "Current Value Assessment" (CVA) is the amount of money a property would realize if sold at arm's length by a willing seller to a willing buyer.

Tax Ratio

A "tax ratio" determines the relative tax burden to be borne by each property class and expresses the relationship that each property class bears to the tax rate for the residential class.

Tax Policy Development Reserve Fund

The Tax Policy Development Reserve Fund is funded from the excess supplementary revenue from the Multi-Residential and Commercial tax classes and is established in a specific resolution.

Tax Capping Program

Tax capping limits increases in taxes in the Multi-Residential, Commercial and Industrial tax classes resulting from reassessment or class changes to a level adopted annually by Council, but to a minimum of 5% from the previous year's adjusted taxes.

Clawback

Clawback's are tax decreases in the Multi-Residential, Commercial and Industrial tax classes that may be utilized to fund the tax capping program.

Optional Tools

Optional tools are tools provided by the provincial government which gives municipalities the opportunity to bring all classes of properties to Current Value Assessment more quickly.

Municipal Property Assessment Corporation (MPAC)

MPAC administers a uniform, province-wide property assessment system based on current value assessment in accordance with the provisions of the Assessment Act. It provides municipalities with a range of services, including the preparation of annual assessment rolls used by municipalities to calculate property taxes and municipal enumerations in order to prepare the Preliminary List of Electors during an election year.

New Construction Thresholds

Is the average tax level new construction properties pay in relation to comparable properties compiled by Municipal Property Assessment Corporation (MPAC) and as adopted by Council by by-law annually.

Supplementary Assessment

Supplementary assessment is new assessment compiled by MPAC resulting from an increase in value of properties for new buildings or structures, alterations/additions to buildings or structures or new lots created by subdivision/condo plans and splits.

Supplementary Taxes

Are taxes generated from the supplementary assessment roll.

Real Assessment Growth

Real Assessment Growth means new assessment which is generated by supplementary assessment roll(s) resulting from an increase in value of properties for; new buildings or structures, alterations/additions to buildings or structures and new lots created by subdivision/condominium plans and severances and netted by assessment reductions resulting from assessment appeals.

The Corporation of the City of North Bay

FINANCIAL SERVICES POLICY	SECTION: FINANCIAL PLANNING
	APPROVED: JANUARY 2010
	SUBJECT: RESERVE FUND
	POLICY 5-04

PURPOSE

The purpose of the City of North Bay Reserve Fund Policy is to establish the framework and outline requirements for establishing reserve funds, authorizations required for use of reserve funds, and for reporting requirements to City Council.

SCOPE OF POLICY

This policy applies to all Business Units.

LEGISLATIVE AUTHORITY

This policy is not a legislative requirement. There are a number of legislated Obligatory Reserve Funds governed by various legislations. Section 417 of the Municipal Act, 2001 governs Discretionary Reserve Funds.

GOALS AND OBJECTIVES

The goals and objectives of the Reserve Fund Policy include,

1. To stabilize tax rates;
2. To reduce the risks to the taxpayer of significant budget impacts arising from uncontrollable events and activities;
3. To provide a source of funding for capital projects or major capital equipment requirements, which are not included in approved Capital Budgets and can not be reasonably funded by delaying a lower priority capital project;

4. To provide a source of funding for an operating expenditure, including small capital, not in approved Operating Budget allocations;
5. To maintain a level of reserves that would reduce the City's exposure to external shocks and, if possible, increase to levels comparable to other Ontario Municipalities.

ROLES AND RESPONSIBILITIES

Chief Financial Officer is responsible to:

1. Ensure that all authorizations required for the establishment and uses of reserves and reserve funds are received.
2. Provide an annual report to City Council by June 30 of each year. The report shall cover the previous fiscal year as at December 31, and outline:
 - a. The following information for each reserve and reserve fund:
 - i. a description of the purpose
 - ii. background information on the establishment
 - iii. legislative authority
 - iv. restrictions
 - v. origin and ongoing funding sources
 - vi. summary of the activity during the year including details of authorizations
 - vii. comments and recommendations
 - b. A summary of reserve and reserve fund balances including projected balances for the current year-end based on the most current information available.
 - c. An annual report with recommendations

Managing Director is responsible to:

1. Ensure that reports to City Council or CAO that include recommendations to establish or use reserve funds are referred to the CFO for consideration under this policy.

Chief Administrative Officer is responsible to:

1. Ensure that all reports to City Council that include recommendations to establish or use reserve funds have been reviewed by the CFO for consideration under this policy.

City Council is responsible to:

1. Review the Reserve Fund Policy at least once during each term of office.
2. *Authority to establish new reserves and reserve funds:* City Council must approve any new discretionary reserve fund by resolution. Alternatively a new reserve fund may be established with the approval of the Operating Budget by specific reference within the budget detail.
3. *Authority to transfer funds to reserve funds:* Transfers into a reserve fund must be approved by City Council. Approval may be granted by specific resolution, by policy approved by City Council or by specifically approved budget allocations.
4. *Authority to use reserve funds:* Authorities to use reserve fund must be approved by City Council. Approval may be granted by specific resolution, by policy approved by City Council or by specifically

IMPLEMENTATION

- A. The implementation of the Reserve Fund Policy will be accomplished in part by establishing target levels as follows:
 1. *The Tax Rate Stabilization Reserve Fund* target level should be maintained at a level between 3% and 5% of the total municipal tax levy. The CFO shall prepare a 10-year forecast each year to demonstrate how this target can be reached or maintained.
 2. *The Operating Stabilization Reserve Funds:* The CFO/Senior Management Team shall identify Operating Budgets with significant risks that could cause expenditure or revenue budgets to vary from the five-year indexed average by more than 20% and include enhancement proposals in the Operating Budget for consideration by City Council. The Operating Budget detail sheets for each identified activity shall include a summary to demonstrate how this target can be reached or maintained. The target level for these Operating Budget Stabilization Reserve Funds should total at least 5% of total operating budget expenditures.
 3. *Discretionary Capital Reserve Funds:* The target level for discretionary reserve funds identified for capital works should total at least 40 % of the Capital Funding Policy Expenditure Limit.
 4. *Other Discretionary reserve funds* identified for unbudgeted Operating Budget expenditures should total at least 1% of the approved Operating Budget.

-
5. *Total Discretionary reserve funds* balances should total at least between a level equal to 30% of the total municipal tax levy and \$500 per capita.
- B. The implementation of this policy shall be considered as a long term goal over a period of up to twenty years.
- C. The implementation of this policy shall be considered as a key component of the City of North Bay Long Term Financial Plan.

DEFINITIONS

Reserve

A "reserve" is a discretionary appropriation from net revenue, after provision has been made for all known expenditures. It has no reference to any specific asset and does not require the physical segregation of money or assets as in the case of a reserve fund.

Reserve Fund

A reserve fund that is funded from the revenue fund is normally established in the estimates by-law with a complementary by-law or resolution outlining its operational elements. A reserve fund that is funded from other sources is normally established in a specific by-law or resolution that also outlines its operational elements.

A reserve fund differs from a reserve in that reserve fund assets are segregated and restricted to meet the purpose of the reserve fund. There are two types of reserve funds, obligatory reserve funds and discretionary reserve funds.

Obligatory Reserve Fund

"Obligatory Reserve Fund" is created whenever a statute requires revenue received for special purposes to be segregated from the general revenues of the municipality. Obligatory Reserve Funds are to be used solely for the purpose prescribed for them by statute.

Discretionary Reserve Fund

"Discretionary Reserve Fund" is created under Section 417 of the *Municipal Act* whenever a Council wishes to designate revenues to finance a future expenditure for which it has the authority to spend money, and to set aside a certain portion of any year's revenues so that the funds are available as required. In accordance with Section 417, municipalities should create new reserve funds (or additional allocations to reserve funds) through the estimates process, defining the purpose for which the reserve fund is being created.

CITY OF NORTH BAY
2010 / 2011 TAX RATES

Assessment Class	2010 Tax Rate Percentages			2011 Tax Rate Percentages			Percentage Decrease		
	Municipal Rate	Education Rate	Total Rate	Municipal Rate	Education Rate *	Total Rate	Municipal Rate	Education Rate *	Total Rate
Residential	1.485800%	0.241000%	1.726800%	1.441301%	0.231000%	1.672301%	-2.99%	-4.15%	-3.16%
Multi-Residential	3.276700%	0.241000%	3.517700%	3.178600%	0.231000%	3.409600%	-2.99%	-4.15%	-3.07%
Commercial Occupied	2.796500%	1.430000%	4.226500%	2.712800%	1.330000%	4.042800%	-2.99%	-6.99%	-4.35%
Commercial Vacant	1.957500%	1.001000%	2.958500%	1.899000%	0.931000%	2.830000%	-2.99%	-6.99%	-4.34%
Industrial Occupied	2.080100%	1.430000%	3.510100%	2.017822%	1.330000%	3.347822%	-2.99%	-6.99%	-4.62%
Industrial Vacant	1.456100%	1.001000%	2.457100%	1.412500%	0.931000%	2.343500%	-2.99%	-6.99%	-4.62%
Pipelines	1.731800%	1.192848%	2.924648%	1.679980%	1.149635%	2.829615%	-2.99%	-3.62%	-3.25%
Farmlands	0.222900%	0.060250%	0.283150%	0.216235%	0.057750%	0.273985%	-2.99%	-4.15%	-3.24%
Managed Forests	0.371400%	0.060250%	0.431650%	0.360300%	0.057750%	0.418050%	-2.99%	-4.15%	-3.15%

* Education residential rates are preliminary at this time.

GENERAL GOVERNMENT COMMITTEE REPORT NO. 2011-07

March 7, 2011

TO THE COUNCIL
OF THE CORPORATION
OF THE CITY OF NORTH BAY

Your Worship and Councillors:

The General Government Committee presents Report No. 2011-07 and recommends:

1. That the City of North Bay's share of the District of Nipissing Social Services Administration Board 2011 Operating Budget in the amount of \$11,121,109 be approved.

All of which is respectfully submitted.

	ASSENTS	DISSENTS
CHIRICO (CHAIRMAN)	_____	_____
KOZIOL	_____	_____
ANTHONY	_____	_____
MAROOSIS	_____	_____
MAYOR McDONALD	_____	_____

GENERAL GOVERNMENT COMMITTEE REPORT NO. 2011-08

March 7, 2011

TO THE COUNCIL
OF THE CORPORATION
OF THE CITY OF NORTH BAY

Your Worship and Councillors:

The General Government Committee presents Report No. 2011-08 and recommends:

1. That the 2011 Operating Budget in the amount of \$309,700 for the Humane Society be approved.

All of which is respectfully submitted.

	ASSENTS	DISSENTS
CHIRICO (CHAIRMAN)	_____	_____
KOZIOL	_____	_____
ANTHONY	_____	_____
MAROOSIS	_____	_____
MAYOR McDONALD	_____	_____

COMMUNITY SERVICES COMMITTEE

Wednesday, March 2, 2011

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Chairperson: Councillor Lawlor
Vice-Chair: Councillor Mendicino
Member: Councillor Vaillancourt
Ex-Officio: Mayor McDonald

- CS-2001-35 Rezoning applications by Consolidated Homes Ltd. – Golf Club Road (D14/2001/CHLTD/GOLFCLUB).
- CS-2003-37 Condominium application by Rick Miller on behalf of New Era Homes Ltd. - McKeown Avenue (D07/2003/NEHL/ MCKEOWN).
- CS-2004-29 Rezoning and Plan of Subdivision applications by Rick Miller on behalf of Grand Sierra Investments Ltd. - Sage Road (D12/D14/2003/GSIL/SAGERD).
- CS-2010-10 Amendment to User Fee By-Law for variance to Sign By-Law (C00/2009/BYLAW/SIGNAGE).
- CS-2010-24 Report from S. McArthur dated September 14, 2010 re Municipal Heritage Committee - Annual Award Proposal (R01/2010/NBMHC/GENERAL).
- CS-2010-27 Report from S. McArthur dated November 26, 2010 re 2010 Municipal Heritage Committee Annual Report (R01/2010/NBMHC/GENERAL).
- CS-2011-02 Report from M.B. Burke dated January 6, 2011 re Fire Safety Plan Lock Boxes By-Law (C00/2011/BYLAW/LOCKBOX).
- CS-2011-04 Motion moved by Councillor Mayne on January 24, 2011 re Designated Off-Leash Dog Area (R00/2011/PARKS/DOGPARK).

ENGINEERING & WORKS COMMITTEE

Wednesday, March 2, 2011

Page 1

Chairperson: Councillor Vrebosch-Merry
Vice-Chair: Councillor Mayne
Member: Councillor Bain
Ex-Officio: Mayor McDonald

EW-2010-03 Report from A. Korell/J. Houston dated March 26, 2010 re Kate Pace Way west end bike route connection between Memorial Drive and Gormanville Road (R05/2010/KPWTR/WESTENDR).