



Committee Meeting of Council December 5, 2011 at 7:00 p.m.

# FOR THE WEEK OF DECEMBER 5TH, 2011

Monday, December 5, 2011

5:00 p.m.

Special Closed Meeting of Gouncil 5th Floor Bearing Co.

7:00 p.m.

Committee Meeting of Council Council Chambers, 2<sup>nd</sup> Floor

Wednesday, December 7, 2011

11:00 a.m.

Community Services Business Unit Budget Review

5<sup>th</sup> Floor Boardroom

# BUSINESS UNIT

Monday, December 5, 2011

7:00 p.m.

Alan Korell Engineering, Environmental Services and Works

# **ENGINEERING & WORKS COMMITTEE**

Monday, December 5, 2011 Page 1

**Chairperson: Councillor Vrebosch-Merry** 

Vice-Chair: Councillor Mayne Member: Councillor Bain Ex-Officio: Mayor McDonald

EW-2010-03 Report from A. Korell/J. Houston dated March 26, 2010 re Kate Pace

Way west end bike route connection between Memorial Drive and

Gormanville Road (R05/2010/KPWTR/WESTENDR).

EW-2011-05 Memo to A. Tomek dated October 26, 2011 re Curbside collection of

recyclables for ICI Sector (E07/2011/BLUE/GENERAL).

# **GENERAL GOVERNMENT COMMITTEE**

Monday, December 5, 2011 Page 1

Chairperson: Councillor Chirico Vice-Chair: Councillor Koziol

Members: Councillors Anthony, Maroosis

**Ex-Officio:** Mayor McDonald

GG-2011-04 Motion from Councillor Anthony dated January 10, 2011 re Council

remuneration (F16/2011/CNB/COUNCIL).

GG-2011-16 Report from C.M. Conrad dated August 2, 2011 re Election campaign

signs (C07/2011/ELECT/GENERAL).

GG-2011-18 Report from D.G. Linkie dated August 31, 2011 re Power assisted

bicycles (T00/2011/TRANS/GENERAL).

▶GG-2011-20 Report from M. Karpenko / L. Boissonneault dated November 23,

2011 re 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget with the 2013 to 2021 Ten-Year Capital Forecasts and Long-Term Capital Funding Policies

(F05/2012/CAPBU/GENERAL).

GG-2011-21 Report from R. Mimee / M. Karpenko dated November 23, 2011 re 2012

recommended Operating Budget (F05/2012/OPEBU/GENERAL).

# **GG-2011-20**

## Draft recommendation.

- "That a) City Council adopt the 2012 Capital Budget as presented in Schedule "A" for Capital Projects to be funded from Debentures, Capital Levy, Development Charges, Federal and Provincial Government Grant Programs, Reserves and other contributions totaling \$28,013,620, save and except Project 6065RF (Memorial Gardens Rehabilitation Program);
  - b) City Council authorize the Chief Financial Officer to review and sign each Report to Council that requests approval of a Capital Project to ensure the approvals do not exceed the Proposed Capital Funding Policy Expenditure Limit of \$22,622,814;
  - c) City Council adopt the Capital Forecast (2013-2021) for Capital Projects as presented in Schedule "A", save and except Project 6065RF (Memorial Gardens Rehabilitation Program);
  - d) City Council adopt the 2012 Water and Sewer Capital Budget as presented in Schedule "B" for Water and Sewer Capital Projects to be funded from Water and Sanitary Sewer Rates, Debentures, Development Charges, Federal and Provincial Government Grant Programs, Reserves and other contributions totaling \$16,627,000, save and except Project 2803 W&S (Cedar Heights Standpipe & Sanitary Expansion Cedar Heights Road);
  - e) City Council authorize the Chief Financial Officer/Treasurer to review and sign each Report to Council that requests approval of a Capital Project to ensure the approvals do not exceed the Proposed Capital Funding Policy Expenditure Limit of \$11,369,000;
  - f) City Council adopt the Water and Sewer Capital Forecast (2013-2021) for Water and Sewer Capital Projects as presented in Schedule "B", save and except Project 2803 W&S (Cedar Heights Standpipe & Sanitary Expansion Cedar Heights Road);
  - g) City Council approve the required transfers to and from the various funds in accordance with the 2012 Adopted Capital Budget;
  - h) City Council authorize the Chief Financial Officer/Treasurer to process the budget transfers during the fiscal year, which do not change the overall approved Net Budget;

- i) The 2010 Long Term Capital Funding Policy and the 2011 Water and Sewer Long Term Capital Funding Policy be amended as outlined in Report to Council CORP 2011-183 as follows:
  - 1. Any unused debt in any given year may be carried forward up to a maximum of two years while still adhering to the annual Net Capital Budget total.
  - 2. A capital project that is approved in any given year's budget must have by-law approval and begin incurring substantial costs within a two year period; otherwise, the project must be re-submitted for budget approval in a future year. The initial approval is then considered cancelled and will not be allocated to other projects.
  - 3. Addition of a capital project called Capital Financing within the current capital plan that equates to 2% of the funding envelope.
  - 4. That the monitoring of debt servicing costs (principal and interest payments), as a percentage of total tax levy not exceed 15% be calculated as a total of levy, water and sewer rates and that levy, water and sewer debt servicing costs when measured independently not exceed the rate established by the Ministry of Municipal Affairs.
  - 5. Clarification to definitions of inflationary allowances, 1% of levy and 2% of water bill revenues.
    - 5.1. Inflationary Allowances shall be the twelve month percentage change in the total Consumer Price Index (CPI) (Table 1- Core Items CPI) as determined from the most current Statistics Canada report. This percentage is to be applied to the previous year's long term capital funding allowance in the operating budget.
    - 5.2. 1% of the tax levy shall be 1% on the previous year's budgeted tax levy.
    - 5.3. 2% of the water bills revenues shall be 2% of the previous year's total water and sanitary user fee budgeted revenues excluding any capital surcharges.
  - 6. Reallocate by function, the current Water and Sanitary Sewer (99522R) Reserve into four individual reserves as follows:
    - 1) Water Rate Stabilization;
    - 2) Sanitary Sewer Rate Stabilization;
    - 3) Water Capital; and
    - 4) Sanitary Sewer Capital. "

# **CITY OF NORTH BAY**

# Report to Council

Report No: CORP 2011-183 Date: November 23, 2011

Originator: Margaret Karpenko and Laura Boissonneault

Subject: 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget,

with the 2013 to 2021 Ten-Year Capital Forecasts, and Long-Term Capital

**Funding Policies** 

## **RECOMMENDATIONS:**

That City Council receive the 2012 General Capital Budget (Schedule A) and the 2012 Water and Sanitary Sewer Capital Budget (Schedule B), and refer the documents to the General Government Committee.

### **BACKGROUND:**

The attached Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget, with the 2013 to 2021 Ten-Year Capital Forecasts, have been prepared after Senior Management Team meetings and is recommended for adoption by City Council.

The annual capital budget review meeting of the aforementioned budgets and the Long-Term Capital Funding Policies by City Council is scheduled to take place at the Committee Meeting on December 5, 2011. The proposed agenda is as follows:

- Presentation of Long-Term Capital Funding Policies by the Chief Financial Officer and Supervisor of Budgets & Financial Reporting
- Presentation of Capital Project Highlights by Business Unit staff
- Review of projects requested by Mayor and Councillors. Please contact Margaret Karpenko to identify the projects you wish to have discussed in greater detail. There will not be a line-by-line review of the capital projects; only those requested for review will be discussed. At the start of the meeting, the Deputy Mayor will ask if there are any additions to the list of projects to be reviewed.

# Long-Term Capital Funding Policies

The Long-Term Capital Funding Policies were last updated January 2010. The updates to the policies between 2008 and 2010 amended the documents to include several recommendations for changes designed to begin to address the Infrastructure Investment Gap identified in the Stantec State of the Infrastructure Report. Stantec is currently conducting a review of our infrastructure to provide an update on the state of infrastructure. The Capital Funding Policy Expenditure

Limits included in the 'Capital' and 'Water and Sanitary Sewer Capital' budget forecasts are based on current policies. Copies of the City's approved policies are attached as Schedules C and D.

Administration has reviewed the policies and recommends the following changes to the attached:

- 1. Any unused debt in any given year may be carried forward up to a maximum of two years while still adhering to the annual Net Capital Budget total.
  - 1.1. For example, the 2012 budget allows for debt to be issued in the amount of 9 million dollars. If only 7 million is required to fund projects that have incurred substantial costs then 2 million will be carried forward up to 2014.
- 2. A capital project that is approved in any given year's budget must have by-law approval and begin incurring substantial costs within a two year period; otherwise, the project must be re-submitted for budget approval in a future year. The initial approval is then considered cancelled and will not be allocated to other projects.
  - 2.1. For example, if project X is approved in the 2012 capital budget and no costs have been incurred by 2014 the project will be required to compete for capital dollars in 2015.
- 3. Addition of a capital project called Capital Financing within the current capital plan that equates to 2% of the funding envelope.
  - 3.1. This project is intended to facilitate funding timing differences. After considerable review of the allocation of available funding for a particular year it was determined that funding allocations are being allocated to prior year projects. In an effort to move towards any given years funding envelope to fund that years capital initiatives the new project would be established. Currently the amount of unfunded capital is approximately 5.4 million dollars. The goal is to manage this difference within a 2 million dollar range.
- 4. That the monitoring of debt servicing costs (principal and interest payments), as a percentage of total tax levy not exceed 15% be calculated as a total of levy, water and sewer rates and that levy, water and sewer debt servicing costs when measured independently not exceed the rate established by the Ministry of Municipal Affairs.
  - 4.1. The current policy is not clear with respect to the application of the 15% target. We have seen through analysis of the long range funding plan that when evaluating the debt servicing costs on the individual segments in some cases the debt servicing costs do exceed the 15% target. This clarification is to ensure that the individual units do not exceed the Ministry's overall target and that on a global basis the internal policy of 15% is monitored.
- 5. Clarification to definitions of inflationary allowances, 1% of levy and 2% of water bill revenues.
  - 5.1. Inflationary Allowances shall be the twelve month percentage change in the total Consumer Price Index (CPI) (Table 1- Core Items CPI) as determined from the most current Statistics Canada report. This percentage is to be applied to the previous year's long term capital funding allowance in the operating budget.
  - 5.2. 1% of the tax levy shall be 1% on the previous year's budgeted tax levy.
  - 5.3. 2% of the water bills revenues shall be 2% of the previous year's total water and sanitary user fee budgeted revenues excluding any capital surcharges.

\$5,102,255

- 6. Reallocate by function, the current Water and Sanitary Sewer (99522R) reserve into four individual reserves as follows: 1) Water Rate Stabilization, 2) Sanitary Sewer Rate Stabilization, 3) Water Capital, and 4) Sanitary Sewer Capital.
  - 6.1. Currently we have a joint Water and Sanitary Sewer reserve that is earmarked as follows: 'to fund any operating deficits in the water and sanitary sewer operations to ensure that there is no deficit that must be levied against taxpayers in the Urban Service Area'. The current structure does not allow the City to manage Water and Sanitary Sewer independently.
  - 6.2. The first source of revenue for Rate Stabilization reserves would come from any annual operating surplus and would ensure no operating deficit is levied to the tax payer. The second source of revenue may come from the establishment of a surcharge. Administration is recommending that no surcharge be instituted until the water filtration surcharge reaches a reasonable level.
  - 6.3. Transactions flowing through the Capital reserves would be any capital project surplus or deficits. The intent of these reserves balances would be to offset future unanticipated or abnormal capital expenditures.

# Capital Reserves & On-going Project Funding Status

The current Reserve balances consist of monies set aside for Capital, Operating, Tax Stabilization, Contingencies and Obligatory funds. The Reserve Policy states that the Capital Reserves target is equal to 40% of the yearly Capital Expenditure Limit outlined in the 'Capital' and 'Water and Sanitary Sewer Capital' budgets.

Reserve Policy – Capital Reserve Target Level for 2012:

Reserve Policy - Capital Reserve Target Deficit

Capital Expenditure Limit Water and Sanitary Sewer Capital Expenditure Limit	\$22,622,814 \$11,369,000 \$33,991,814 X 40%
Reserve Policy - Capital Reserve Target	\$13,596,726
Estimated Capital Reserve balance as at November 30, 2011:	
Capital Completed Project Reserves	\$1,254,278
Water & Sewer Completed Project Reserves	\$1,683,261
	\$2,937,539
Other Capital Reserves	\$5,556,932
Total Capital Reserves as at November 30, 2011	\$8,494,471

# The analysis demonstrates that the current Reserve levels are below the Reserve Policy targeted

The analysis demonstrates that the current Reserve levels are below the Reserve Policy targeted level for Capital Reserves and balances may not be sufficient should a major emergency require Reserve funding.

On-going capital project funding has been moving towards a balance between 'committed project' balances and 'funded project' balances as reported in the Semi-Annual Capital Project

Status Reports. We have made a great effort over the past years to achieve this goal. As per the June 30, 2011 Capital Project Status Report, committed projects yet to be funded amount to \$5,457,359. These projects will be completed and funded in future years. The primary goals of the aforementioned policy amendments are to reduce this amount of committed verse funded to a level below two million.

# Presentation of Capital Project Highlights by Business Unit staff

City staff will be making a presentation summarizing the most significant capital projects included in 2011 and the forecasted ten-year period. Following the presentation they will be available to address questions identified by the Mayor and Council.

# Asset Management Plan and the Public Sector Accounting Board (PSAB)

In accordance with the Asset Management Plan and the Public Sector Accounting Board (PSAB), the City documents and inventories all tangible capital assets. The 'PSAB project' was successfully implemented for the 2009 fiscal year. We are now transitioning into the maintenance phase of the project and conducting an update of our infrastructure status. This new report will allow the City to measure and determine the affects of its policies as well as identify any further refinements to the policy.

# Concerns and Issues

A State of the Infrastructure Report filed with City Council on February 3, 2010 (EESW 2010-007), outlined the required level of funding to replace, rehabilitate and maintain the existing infrastructure networks at a sustainable level for a timeframe more than one typical lifecycle. Sustainability means having sufficient funding available to ensure that assets can be managed over the long-term. The report documented that the City of North Bay currently has an estimated 'annual' funding shortfall of \$ 21.1 Million (based on 2008 figures) for the City's water, sewer, and roadway '*linear*' infrastructure. Note this figure does not include any capital investment gap for buildings, facilities, parks, parking lots, trails, vehicles, and equipment.

Council resolved that the report be accepted and to work towards incrementally increasing capital budgets over time through further development of an Asset Management Program and Long-term Capital Financing Plan. Council recognized by not making a commitment, there would be a requirement to dramatically increase future operating budgets in order to react to more frequent emergency repairs and/or increased regular maintenance on fully depreciated infrastructure.

# Proposed 2012 Capital Spending

The following is a summary of the funding of the City Capital Projects for 2012: (Schedule A)

Capital Budget	\$28,313,620
Less Other Funding Sources	(\$5,412,000)
Federal & Provincial government grants, developers, partners'	·
contributions, reserves, land sales, etc	
Net Construction/Acquisition Total	\$22,901,620
<b>Target Funding Policy</b> Capital projects to be funded from debentures, Capital Levy, Federal Gas Tax, Development Charges, etc	\$22,622,814
Estimated Required/(Available) Funding	\$278,806

The following is a summary of the funding of the Water and Sanitary Sewer Capital Projects for 2012: (Schedule B)

Water & Sanitary Sewer Capital Budget	\$20,127,000
Less Other Funding Sources	(\$8,667,833)
Federal & Provincial government grants, developers, partners' contributions, reserves, etc	
Net Construction/Acquisition Total	\$11,459,167
Target Funding Policy Capital projects to be funded from debentures/debt, Water & Sanitary Sewer Levy, Development Charges, etc	\$11,369,000
Estimated Required/(Available) Funding	\$90,167

# **OPTIONS:**

- 1. That City Council receive the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget as presented in Schedules A and B, and refer the documents to the General Government Committee.
- 2. Do not receive the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget as presented in Schedules A and B. This option is not recommended and may affect the capital work schedule for the 2012 construction season and/or increase projected costs.

## **RECOMMENDED OPTIONS:**

That City Council receives the 2012 General Capital Budget (Schedule A) and the 2012 Water and Sanitary Sewer Capital Budget (Schedule B), and refer the documents to the General Government Committee.

If the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget are recommended for adoption at the Committee Meeting on December 5, 2011, it will provide the authority for capital by-law preparation and the tendering and awarding of contracts. Earlier tendering should allow for better competitive bidding and scheduling of work for the 2012 construction season.

Respectfully submitted,

Laura Boissonneault, CGA

Supervisor of Budgets & Financial Reporting

Margaret Karpenko, CMA

Chief Financial Officer/Treasurer

I concur in this report and recommendation.

Daxid Linkie

Chief Administrative Officer

Personnel designated for continuance: Chief Financial Officer

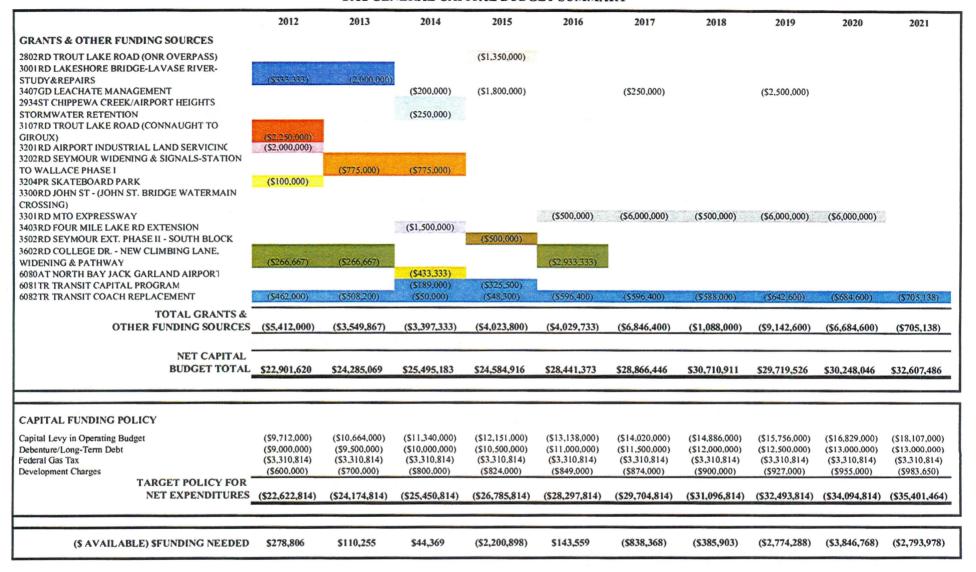
Attached: Capital Budgets (Schedules A and B), Long-term Capital Funding Policies (Schedules C and D)

Finsery/LauraB/2012 Capital Budget/2012 Capital Budget Report -3

2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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\$217,000	\$224,000	\$231,000	\$238,000	\$245,000	\$252,000	\$260,000	\$268,000	\$276,000	\$284,000
\$96,000	\$99,000	\$102,000	\$105,000	\$108,000	\$111,000	\$114,000	\$117,000	\$121,000	\$125,000
\$95,000	\$100,000	\$105,000	\$110,000	\$115,000	\$120,000	\$125,000	\$130,000	\$135,000	\$140,000
\$91,000	\$94,000	\$97,000	\$100,000	\$103,000	\$106,000	\$109,000	\$112,000	\$116.000	\$120,000
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\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000	\$215,000	\$222,000
\$284,000	\$262.000	\$270,000	\$278,000	\$286,000	\$295,000	\$304,000	\$313,000	\$322,000	\$332,000
\$60,000	\$65,000	\$70,000	\$75,000	\$80,000	\$85,000	\$90,000	\$95,000	\$100,000	\$200,000
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3401RD LAMORIE BRI (ONR OVERPASS)   S0   S0   S70,000   S3,500,000   S0   S0   S0   S0   S0   S0   S		•	4-								
3401RD LAMORIE BRIDGE NEEDS TUDY & REHAE   \$0   \$0   \$100,000   \$800,000   \$0   \$0   \$0   \$0   \$0   \$0   \$									\$50,000	\$750,000	\$50,000
3402RD AIRPORT RD RESURFACING PROGRAM   \$750,000   \$750,000   \$0   \$0   \$0   \$0   \$0   \$0   \$0						-			\$0	\$0	\$0
(O'BRIEN TO CARMICHAEL' 3403R FOUR MILL LAKE ROAD EXTEND TO HWY 11 S0 S0 S3,000,000 S0					\$800,000	\$0	\$0	\$0	\$0	\$0	\$0
3403RD FOUR MILE LAKE ROAD EXTEND TO HWY 11   S0   S0   S3,000,000   S0   S0   S0   S0   S0   S0	The second secon	\$750,000	\$750.000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3404ST LAKESHORE DRIVE TRUNK STORMSEWER SO SO SOUDON \$300,000 SO											
REHAB 3407GD LEACHATE MANAGEMENT-FUTURE CELLS- S0 S0 S20,000 S1,800,000 S0 S250,000 S0 S2,500,000 S0 S0 NEW METHANE (Formerly 2916GD): 3409RD RESURFACING LAKESHORE - JESSUPS CREEK S0 S0 S0 S2,600,000 S0				commencers and chickens from transported, Her court North				\$0	\$0	\$0	\$0
3407GD LEACHATE MANAGEMENT-FUTURE CELLS- NEW METHANE (Formerly 2916GD); 3409RD RESURFACING LAKESHORE - JESSUPS CREEK 50 50 50 50 50 50 50 50 50 50 50 50 50		\$0	\$0	\$600,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
NEW METHANE (Formerly 2916GD); 3409RD RESURFACING LAKESHORE - JESSUPS CREEK											
3409RD RESURFACING LAKESHORE - JESSUPS CREEK S0 S0 S0 S2,600,000 S0		\$0	\$0	\$200,000	\$1,800,000	\$0	\$250,000	\$0	\$2,500,000	\$0	\$0
TO SPORTS COMPLEX 3500RD LAKESHORE RESURFACING (PINEWOOD S0											
3500RD LAKESHORE RESURFACING (PINEWOOD   S0   S0   S0   S0   S0   S0   S0   S	Maria de la companya	\$0	\$0	\$2,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PARK DR. TO MARSHALL  3501 RD ROADSIDE SAFETY INSPECTION & SO											
3501RD ROADSIDE SAFETY INSPECTION & SO	3500RD LAKESHORE RESURFACING (PINEWOOD	\$0	\$0	\$0	\$2,000,000	\$3,500,000	\$0	\$0	\$0	\$0	\$0
UPGRADES  3502RD SEYMOUR EXT. PHASE II - SOUTH BLOCK	The state of the s										
3502RD SEYMOUR EXT. PHASE II - SOUTH BLOCK		\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	SO.	\$0	\$0
3503RD STREET RECON - JANE ST											
3504RD PRINCE EDWARD DR. & GEORGIAN CRES SO				4	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0
3505ST GORMAN ST - STORMWATER OUTFALL SO \$0 \$0 \$0 \$200,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0				\$0	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
REHAB  3506ST STORM WATER MANAGEMENT - OVERLAND S0						000,000.12	\$0	\$0	so	\$0	so
3506ST STORM WATER MANAGEMENT - OVERLAND \$0 \$0 \$0 \$0 \$200,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		S0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
FLOW CONTROL STUDY  3507ST STORMWATER OUTFALL MAINTENANCE S0 S0 S0 S200,000 S0 S0 S200,000 S0 S200,000 S0 S200,000 S0 S200,000 S0 S200,000 S0 S0 S200,000 S0											
3507ST STORMWATER OUTFALL MAINTENANCE \$0 \$0 \$0 \$200,000 \$0 \$0 \$200,000 \$0 \$0 \$200,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
3600RD DOWNTOWN COLLECTOR ROADS \$0 \$0 \$0 \$500,000 \$2,000,000 \$3,000,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0											
RESURFACING-MCINTYRE & WORTHINGTON											\$200,000
		\$0	\$0	\$0	\$0	\$500,000	\$2,000,000	\$3,000,000	\$0	\$0	\$0
				**	**						
	3601RD ANN ST (LANSDOWNE AVE TO HIGH)	\$0	\$0	\$0	\$0	\$200,000	\$900,000	\$900,000	\$0	\$0	\$0
3602RD COLLEGE DR NEW CLIMBING LANE. \$400,000 \$400,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	the state of the s	\$400,000	\$400,000	\$0	\$0	\$4,400,000	\$0	\$0	\$0	\$0	\$0
WIDENING & PATHWAY	Cana										
3606RD O'BRIEN STREET RECONSTRUCTION - 50 50 50 50 50 50 50 50 50 50 50		20	20	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0
AIRPORT TO HIGH		60	60	60	60	**	63 000 000	0.0			
3700RD SEYMOUR WIDENING & SIGNALS-STATION \$0 \$0 \$0 \$0 \$0 \$3,000,000 \$0 \$0 \$0 \$0		20	20	20	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0
TO WALLACE PHASE I		60	60	**	60	60	60	03 00C 00C		*-	
370 IRD NORMAN / CHAPAIS CONNECTION S0 S0 S0 S0 S0 S3,500,000 S0 S0 S0		\$0	\$0	\$0	\$0	\$0	\$0	\$3,500,000	\$0	\$0	\$0
WATERMAIN  TOUR STREET RECONSTRUCTION LITTLE FROND SO		60	60	**	60	60	63 000 000	0.0			
3705RD STREET RECONSTRUCTION LITTLEDOWN \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		20	20	\$0	20	20	\$3,000,000	20	20	20	\$0
LANE & CARMICHAEL		**						** ***	** ***		
3800RD CASSELLS - KING ST. TO HWY 11/10 S0 S0 S0 S0 S0 S1,500,000 S3,500,000 S0 S0											
3801RD MCKEOWN AVE. (GORMANVILLE RD. TO FIRE \$0 \$0 \$200,000 \$0 \$0 \$0 \$4,000,000 \$2,500,000 \$4,000,000 \$0	·	\$0	\$0	\$200,000	\$0	\$0	\$0	\$4,000,000	\$2,500,000	\$4,000,000	\$0
STATION)		••	45		•				4-		
3802RD TRAFFIC SIGNALS/INTERSECTION S0 S1,000,000		\$0	20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
IMPROVEMENTS(MULLIGAN & LAKESHORE)	IMPROVEMENTS(MULLIGAN & LAKESHORE)										

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
3900RD CEDAR HEIGHTS RD CITY SHARE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0
3901RD CLARENCE STREET	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
3902RD ROAD REALIGNMENT SOUTH	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
TERMINAL(OAK AT FERRIS OVERPASS										
3903RD TRAFFIC STUDY/CONST2ND ACCESS TO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,300,000
FERRIS										
4000GD LANDFILL SITE (MERRICK) EXPANSION/NEW	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0
SITE-ENVIRONMENTAL ASSESSMENT										
6049RD CITY SHARE OF NEW DEVELOPMENT COSTS	\$195.000	\$215,000	\$225.000	\$240,000	\$255,000	\$270,000	\$285,000	\$300,000	\$309,000	\$318,000
6050FL VEHICLE & EQUIPMENT REPLACEMENT	\$1,200,000	\$1,200,000	\$800,000	\$824,000	\$849,000	\$874,000	\$900,000	\$927,000	\$955,000	\$984,000
6051 RD ASPHALT RESURFACING ON-GOINC	\$2,300,000	\$2,300,000	\$2,900,000	\$3,200,000	\$3,500,000	\$3,800,000	\$4,100,000	\$4,400,000	\$4,700,000	\$5,000,000
5052RD ASPHALT SHEETING ON-GOINC	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
5053RD RESIDENTIAL STREET REHAB	\$200,000	\$274,000	\$282,000	\$290,000	\$299,000	\$308,000	\$317,000	\$327,000	\$337,000	\$347,000
5054RD PEDESTRIAN SAFETY PROGRAM	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
6055RD ROAD CULVERT REPLACE/REHAE	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
5056RD RURAL ROADWAYS REHAB	\$715,000	\$600,000	\$562,000	\$579,000	\$596,000	\$614,000	\$632,000	\$651.000	\$671,000	\$691,000
057SL TRAFFIC CONTROL SIGNAL UPGRADE:	\$360,000	\$165.000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
058RD SIDEWALK REPLACEMENT PROGRAM	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
059RD BRIDGET REHAB ON-GOINC	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000		
060RD DOWNTOWN ROADS MAINTENANCE	\$0	\$81,000	\$83,000	\$85,000	\$88,000	\$91,000	\$94,000	\$97,000	\$134,000 \$100,000	\$138,000
097RD NEXT YEAR DESIGN WORK	\$54,000	\$56,000	\$58,000	\$60,000	\$62,000	\$64.000	\$66,000	\$68,000	\$70.000	\$103,000 \$72,000
Total Engineering, Environmental	\$34,000	\$30,000	3,00,000	300,000	\$02,000	304.000	200,000	300.000	\$70.000	372,000
& Works Budget	\$18,112,000	\$20,298,000	\$20,226,000	\$18,748,000	\$21,143,000	\$22,442,000	\$23,295,000	\$28,301,000	\$28,903,000	\$19,106,000
See Department										
Fire Department		@10=000	***	***	***	••				
3408FD FIRE-REPLACEMENT OF ENERGENCY	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GENERATOR	**		••							200
3603FD FIRE DEPARTMENT TRAINING FACILITY	\$0	\$0	\$0	\$0	\$50,000	\$3,400,000	\$0	\$0	\$0	\$0
061FD FIRE BUNKER GEAR REPLACEMENT	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0
5062FD FIRE FACILITIES MANAGEMENT	\$0	\$100,000	\$0	\$120,000	\$0	\$120,000	\$0	\$130,000	\$0	\$130,000
6063FD FIRE VEHICLE & EQUIPMENT REPLACEMENT	\$570,000	S0	\$805,000	\$1,150,000	\$1,350,000	\$0	\$550,000	\$60,000	\$0	\$0
Total Fire										
Department Budget	\$570,000	\$235,000	\$805,000	\$1,370,000	\$1,500,000	\$3,620,000	\$550,000	\$190,000	\$0	\$130,000
			0000,000							
General Government			0000,000							
	\$50,000	\$0		50	50	\$0	\$0	50	50	50
215GG CORPORATE SECURITY STUDY	\$50.000 \$452.456	\$0 \$483,496	\$0	\$0 \$535.716	\$0 \$565 956	\$0 \$594.096	\$0 \$671.936	\$0 \$649 876	\$0 \$681.896	\$0 \$708 029
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC	\$452,456	\$483,496	\$0 \$509,016	\$535,716	\$565,956	\$594,096	\$621,936	\$649,876	\$681,896	\$708.029
3215GG CORPORATE SECURITY STUDY 3216GG CAPITAL FINANCINC 1101GG BUILDING ACCESSIBILITY REHA!			\$0							
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC	\$452,456	\$483,496	\$0 \$509,016	\$535,716	\$565,956	\$594,096	\$621,936	\$649,876	\$681,896	\$708.029
3215GG CORPORATE SECURITY STUDY 3216GG CAPITAL FINANCINC 4101GG BUILDING ACCESSIBILITY REHA! Total General Government Budget	\$452,456 \$0	\$483,496 \$0	\$0 \$509,016 \$0	\$535,716 \$0	\$565,956 \$0	\$594,096 \$0	\$621,936 \$0	\$649,876 \$0	\$681,896 \$0	\$708.029 \$1,000,000
3215GG CORPORATE SECURITY STUDY 3216GG CAPITAL FINANCINC 3101GG BUILDING ACCESSIBILITY REHAL Total General Government Budget Local Boards & Commissions	\$452,456 \$0 \$502,456	\$483,496 \$0 \$483,496	\$0 \$509,016 \$0 \$509,016	\$535,716 \$0 \$535,716	\$565,956 \$0 \$565,956	\$594,096 \$0 \$594,096	\$621,936 \$0 \$621,936	\$649,876 \$0 \$649,876	\$681,896 \$0 \$681,896	\$708,029 \$1,000,000 \$1,708,029
8215GG CORPORATE SECURITY STUDY 8216GG CAPITAL FINANCINC 4101GG BUILDING ACCESSIBILITY REHA! Total General Government Budget Local Boards & Commissions 60480C CAPITOL CENTRE - MATCH TRILLIUM 5	\$452,456 \$0 \$502,456 \$275,000	\$483,496 \$0 \$483,496	\$509,016 \$0 \$509,016	\$535,716 \$0 \$535,716	\$565,956 \$0 \$565,956	\$594,096 \$0 \$594,096	\$621,936 \$0 \$621,936	\$649,876 \$0 \$649,876	\$681,896 \$0 \$681,896	\$708,029 \$1,000,000 \$1,708,029
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 1101 GG BUILDING ACCESSIBILITY REHAT  Total General  Government Budget  Local Boards & Commissions 2048OC CAPITOL CENTRE - MATCH TRILLIUM 5 2085OC CAPITOL CENTRE ON-GOING	\$452,456 \$0 \$502,456 \$275,000 \$200,000	\$483,496 \$0 \$483,496 \$0 \$200,000	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000	\$535,716 \$0 \$535,716 \$0 \$200,000	\$565,956 \$0 \$565,956 \$0 \$200,000	\$594,096 \$0 \$594,096 \$0 \$200,000	\$621,936 \$0 \$621,936 \$0 \$200,000	\$649,876 \$0 \$649,876 \$0 \$200,000	\$681,896 \$0 \$681,896 \$0 \$200,000	\$708.029 \$1.000,000 \$1,708,029 \$0 \$200,000
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 1101 GG BUILDING ACCESSIBILITY REHAF  Total General  Government Budget  Local Boards & Commissions 048OC CAPITOL CENTRE - MATCH TRILLIUM 5 085OC CAPITOL CENTRE ON-GOINC 086CA NORTH BAY MATTAWA CONSERVATION	\$452,456 \$0 \$502,456 \$275,000	\$483,496 \$0 \$483,496	\$509,016 \$0 \$509,016	\$535,716 \$0 \$535,716	\$565,956 \$0 \$565,956	\$594,096 \$0 \$594,096	\$621,936 \$0 \$621,936	\$649,876 \$0 \$649,876	\$681,896 \$0 \$681,896	\$708,029 \$1,000,000 \$1,708,029
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 1101GG BUILDING ACCESSIBILITY REHAF  Total General  Government Budget  Local Boards & Commissions 048OC CAPITOL CENTRE - MATCH TRILLIUM 5 085OC CAPITOL CENTRE ON-GOINC 086CA NORTH BAY MATTAWA CONSERVATION LUTHORITY ON-GOINC	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000	\$708.029 \$1.000.000 \$1,708,029 \$0 \$200,000 \$75.000
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 101GG BUILDING ACCESSIBILITY REHAL Total General Government Budget  .ocal Boards & Commissions 048OC CAPITOL CENTRE - MATCH TRILLIUM 5 085OC CAPITOL CENTRE ON-GOINC 086CA NORTH BAY MATTAWA CONSERVATION .UTHORITY ON-GOINC 087PD NORTH BAY POLICE SERVICES	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000 \$417,438	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600 \$324,540	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000 \$332,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400 \$457,000	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400 \$425,000	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000 \$280,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000 \$280,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000 \$280,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000 \$280,000	\$708.029 \$1.000,000 \$1,708,029 \$0 \$200,000 \$75.000 \$280,000
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 1101GG BUILDING ACCESSIBILITY REHA!  Total General Government Budget  Local Boards & Commissions 6048OC CAPITOL CENTRE - MATCH TRILLIUM ( 6085OC CAPITOL CENTRE ON-GOING 6086CA NORTH BAY MATTAWA CONSERVATION AUTHORITY ON-GOINC 6087PD NORTH BAY POLICE SERVICES 6088LB NORTH BAY PUBLIC LIBRARY	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000	\$708.029 \$1.000,000 \$1,708,029 \$0 \$200,000 \$75.000
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 1101GG BUILDING ACCESSIBILITY REHA!  Total General Government Budget  .ocal Boards & Commissions 048OC CAPITOL CENTRE - MATCH TRILLIUM ( 085OC CAPITOL CENTRE ON-GOINC 086CA NORTH BAY MATTAWA CONSERVATION AUTHORITY ON-GOINC 087PD NORTH BAY POLICE SERVICES 088LB NORTH BAY PUBLIC LIBRAR)  Total Local Boards &	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000 \$417,438 \$850,000	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600 \$324,540 \$300,000	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000 \$332,000 \$300,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400 \$457,000 \$150,000	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400 \$425,000 \$150,000	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$708.029 \$1,000,000 \$1,708,029 \$0 \$200,000 \$75,000 \$280,000 \$150,000
215GG CORPORATE SECURITY STUDY 216GG CAPITAL FINANCINC 101GG BUILDING ACCESSIBILITY REHAL  Total General Government Budget  .ocal Boards & Commissions 0480C CAPITOL CENTRE - MATCH TRILLIUM S 0850C CAPITOL CENTRE ON-GOING 086CA NORTH BAY MATTAWA CONSERVATION .UTHORITY ON-GOINC 087PD NORTH BAY POLICE SERVICES 088LB NORTH BAY PUBLIC LIBRARY	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000 \$417,438 \$850,000	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600 \$324,540	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000 \$332,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400 \$457,000	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400 \$425,000	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000 \$280,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000 \$280,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000 \$280,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000 \$280,000	\$708.029 \$1.000,000 \$1,708,029 \$0 \$200,000 \$75.000 \$280,000
Government Budget Local Boards & Commissions  5048OC CAPITOL CENTRE - MATCH TRILLIUM 5  5085OC CAPITOL CENTRE ON-GOINC  5086CA NORTH BAY MATTAWA CONSERVATION AUTHORITY ON-GOINC  5087PD NORTH BAY POLICE SERVICES  5088LB NORTH BAY PUBLIC LIBRARY  Total Local Boards &	\$452,456 \$0 \$502,456 \$275,000 \$200,000 \$469,000 \$417,438 \$850,000	\$483,496 \$0 \$483,496 \$0 \$200,000 \$487,600 \$324,540 \$300,000	\$0 \$509,016 \$0 \$509,016 \$0 \$200,000 \$503,000 \$332,000 \$300,000	\$535,716 \$0 \$535,716 \$0 \$200,000 \$569,400 \$457,000 \$150,000	\$565,956 \$0 \$565,956 \$0 \$200,000 \$870,400 \$425,000 \$150,000	\$594,096 \$0 \$594,096 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$621,936 \$0 \$621,936 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$649,876 \$0 \$649,876 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$681,896 \$0 \$681,896 \$0 \$200,000 \$75,000 \$280,000 \$150,000	\$708.029 \$1,000,000 \$1,708,029 \$0 \$200,000 \$75,000 \$280,000 \$150,000



# 2012 WATER & SEWER CAPITAL BUDGET SUMMARY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
CAPITAL - WATER AND SEWER								2011	2020	2021
Sewer										
3060SS MAIN CITY TRUNK REHAB	0	0	0	4,000,000	0	0	0	0	0	0
(HUGHES/HILLVIEW/SKI CLUB)										
3061SS MAIN ST. (GORMANVILLE TO MEMORIAL)	0	2,500,000	2,500,000	0	0	0	0	0	0	0
3070SS SS INFILTRATION REDUCTION/ FLOW	0	0	500,000	0	0	0	0	0	0	0
MONITORING PROGRAM										
3116SS PREMIER PUMPING STATION (SEWER BACK- UP PREVENTION)	1,000,000	0	0	0	0	0	0	0	0	0
I I I 8SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY)	200,000	0	0	0	0	0	0	0	0	0
201SS AIRPORT INDUSTRIAL LAND SERVICING 206SS ELIMINATE METCALFE AVE PUMPING STATION	0	0	600,000	0	0	o	o	0	0	0
211SS WATER/SEWER BUILDING ROOF REPAIRS	50,000	0	0	0	0	0	0	0	0	0
212SS FRANCIS ST SEWER UPSIZING	0	750,000	0	0	0	0	0	0	0	0
304SS EXTENSION OF SANITARY SEWER TO INEWOOD PARK DR. AREA	5,000,000	0	0	0	0	0	o	0	0	0
406SS SANITARY SEWER UPSIZE - GERTRUDE / VHITNEY	0	0	1,100,000	0	400,000	0	0	0	0	0
510SS SANITARY SEWER SKI HILL TRUNK SEWER	0	0	0	2,300,000	0	0	0	0	0	0
513SS SEPTAGE RECEIVING & TREATMENT TATION	0	0	0	0	0	0	0	0	0	9,000,000
604SS WWTP FACILITY CONDITION ASSESSMENT & XPANSION	0	0	3,000,000	0	1,000,000	1,000,000	14,000,000	14,000,000	0	0
703SS SEWAGE PLANT LAND PURCHASES	0	0	0	0	660,000	0	0	0	0	0
001SS SEWAGE TREATMENT PLANT REHAD	0	0	0	0	0	0	0	0	0	1,140,000
089SS DIGESTER & GRIT REMOVAL ON-GOING	79,000	81,000	83,000	85,000	88,000	91,000	94,000	97,000	100,000	103,000
090SS SEWAGE PLANT & PUMP ON-GOING	318,000	328,000	338,000	348,000	358,000	369.000	380,000	391,000	403,000	415.000
092SS WATER & SEWER REHAB	53,000	54,500	56,000	57,500	59,000	61,000	63,000	65,000	67,000	69,000
Total Sewer										
Budget	\$8,200,000	\$3,713,500	\$8,177,000	\$6,790,500	\$2,565,000	\$1,521,000	\$14,537,000	\$14,553,000	\$570,000	\$10,727,000
Vater										
803WS CEDAR HEIGHTS STANDPIPE	\$3,500,000	\$5,000,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
19WS PEARCE (FRANCIS-GREENHILL)	\$0	\$1,100,000	\$0	\$0	\$0	SO SO	\$0	\$0	\$0	\$0
937WS ASSET MANAGEMENT 2009	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
63WS SKI CLUB ROAD (LAKESIDE DR. TO	\$1,800,000	\$0	\$0	\$0	so	\$0	\$0	50	\$0	\$0
OHNSTON RD.) 04WS FERGUSON ST. (MCINTYRE TO CHIPPEWA)	\$1,700,000	\$1,700,000	\$0	\$0						
04W3 FEROUSON ST. (MCINITIRE TO CHIFFEWA)	\$1,700,000	31.700,000	30	30	\$0	\$0	\$0	\$0	\$0	\$0
105WS MAIN ST (SHERBROOKE TO OVERPASS) 107WS TROUT LAKE ROAD (CONNAUGHT TO IROUX)	\$400,000 \$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
119WS WATERMAIN - CATHODIC PROTECTION ROGRAM	\$0	\$0	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000
01WS AIRPORT INDUSTRIAL LAND SERVICING	\$1,800,000	\$0	S0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
07WS WATER MAIN LOOPING - SAGE D/LAKESIDE DR TO SABLE CR.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
08WS WATERMAIN REPLACEMENT LAKESHORE	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$0	\$0
HIWS WATER/SEWER BUILDING ROOF REPAIRS	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OIWS MTO EXPRESSWAY	\$0	\$0	\$0	\$1,750,000	\$250,000	\$750,000	\$250,000	\$1,750,000	\$2,250,000	\$0
00WS LAKESHORE DR (JUDGE AVE TO ERTRUDE)	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0
03WS STREET RECON - JANE ST	\$0	\$0	\$0	\$1,200,000	\$200,000	\$0	\$0	\$0	\$0	S0
504WS PRINCE EDWARD DR. & GEORGIAN CRES.	\$0	\$0	SO	\$0	\$500,000	\$0	so	\$0	\$0	\$0
SI IWS SANITARY & WATERMAIN-GOLF CLUB	\$0	\$0	\$0	\$0	\$2,000,000	\$2,600,000	\$1,400,000	\$4,000,000	\$0	\$0
D(COLLINS INDUSTRIAL AREA)										-

# 2012 WATER & SEWER CAPITAL BUDGET SUMMARY

STATEMENT   STAT											
STATUS AND STEAD OF STATUS		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
CHEMORIAL DR. A. LEE PARK]	2612WC WATERWAIN LOODING - EERDIS TRUNK	\$0	\$0	\$0	\$200,000	60	**				
MONTAN STELANSOONNA RATE ORIGIN   50   50   50   50   50   50   50   5		30	30	30	\$200,000	30	30	\$2,500,000	20	20	\$0
SASPINS NATIEMANN LOOPING-FILLENDALE   50   50   50   50   50   50   50   5		en.	en	en	•0	6300 000	66.60 000	6640.000		**	**
RESERVOY REPORT SECOND FEED  TO WALEACE PLANE II  SOUNDS SEYMONE WINDHOM AS SIGNALS-STATION  19											\$0
SOURCE SERVINGER NOR SIGNALS STATUN   50   50   50   50   50   50   50   5	The state of the s	30	20	31,000,000	30	\$3,000,000	20	20	20	\$2,000,000	\$0
TO WALEACE PHASE II  STOWN SORDIANS (CHAPASI CONNECTION)  90 90 90 90 90 90 90 90 90 90 90 90 90 9		**	**	**	**	**					
SOUND SOUND MAY CHAPAUS CONNECTION   50   50   50   50   50   50   50   5		\$0	\$0	\$0	\$0	\$0	\$1,600,000	\$0	\$0	\$0	\$0
MATERIANA   S0											
3800WS CASSELLS - KINO ST 1.0 HWY I I I I I I S	3701WS NORMAN / CHAPAIS CONNECTION	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
S020WS FLATER MERCHALLIANN & LARGE MERCHALLIANN & S0	WATERMAIN										
IMPROVEMENTS PRICE   STORE	3800WS CASSELLS - KING ST. TO HWY 11/17						\$0	\$0	\$0	\$0	\$0
SOUND SCLARENCE STREET   50   50   50   50   50   50   50   5	3802WS TRAFFIC SIGNALS/INTERSECTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
## STATE   STA	IMPROVEMENTS(MULLIGAN & LAKESHORE)										
TO GERTRIDE  0549WS CITY SHARE OF NEW DEVELOPMENT  0549WS VEHICLES & EQUIPMENT REPLACEMENT  0549WS VEHICLES & EQUIPMENT RESURT SHARE  0549WS VEHICLES & EQUIPMENT SHARE  054	3901WS CLARENCE STREET	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
0.6049WS CTTY SHARE OF NEW DEVELOPMENT	4002WS WATERMAIN LOOPING-MARSHALL PARK	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$0
COSTS OS9WS VEHICLES & EQUIPMENT REPLACEMENT S05WS VEHICLES & EQUIPMENT REPLACEMENT S05WS ASPHALT RESURFACING ON-GOING S128,000 S218,000 S218,000 S225,000 S232,000 S	TO GERTRUDE										
COSTIS   C	6049WS CITY SHARE OF NEW DEVELOPMENT	\$140,000	\$160,000	\$180,000	\$200,000	\$220,000	\$240,000	\$260,000	\$280,000	\$300,000	\$320,000
051 NS ASPHALT RESURFACING ON-GOING	COSTS										*******
051 NS ASPHALT RESURFACING ON-GOING	6050WS VEHICLES & EQUIPMENT REPLACEMENT	\$800,000	\$800,000	\$600,000	\$618,000	\$637,000	\$656,000	\$676,000	\$696,000	\$717.000	\$739,000
96391N RESIDENTIAL STREET REHAB ON-COINC											\$277,000
6084MS SYSTEMS TECHNOLOGY PROCIAM   506,000   \$90,000   \$105,000											\$347,000
6991WS HYDRANT & VALVE ON-COING											\$125,000
00021W MATER & SEWER REHAB   \$33,000   \$54,500   \$52,500   \$53,500   \$57,500   \$59,000   \$51,000   \$53,000   \$52,0											
6993YM SPLUSH WATERMAINS ON-GOING \$12,000 \$212,000 \$224,000 \$225,000 \$220,000 \$230,000 \$240,000 \$250,000 \$200,0											\$209,000
0094W WATER PLANT MAINTENANCE ON-COING   \$26,000   \$274,000   \$282,000   \$290,000   \$399,000   \$319,000   \$317,000   \$337,000   \$3											\$69,000
6099WS WATERMAIN REPLACE/REM/RELINE \$160,000 \$165,000 \$170,000 \$175,000 \$180,000 \$18											\$277,000
6099WS WATERMAIN LOOPING ON-GOING \$106,000 \$100,000 \$112,000 \$113,000 \$118,000 \$122,000 \$120,000 \$130,000 \$134,000 \$13	6094WS WATER PLANT MAINTENANCE ON-GOING	\$260,000	\$274,000	\$282,000	\$290,000	\$299,000	\$308,000	\$317,000	\$327,000	\$337,000	\$347,000
6099WS WATERMAIN LOOPING ON-GOING \$106,000 \$100,000 \$112,000 \$113,000 \$118,000 \$122,000 \$120,000 \$130,000 \$134,000 \$13	(AA (A	41/4.000	01/4000	*1=0.000	#1## AAA	#100.000				2	
Section   Sect											\$209,000
Total Water Budget   \$11,927,000   \$10,445,500   \$6,316,000   \$55,954,500   \$11,046,000   \$12,590,000   \$8,887,000   \$9,438,000   \$15,341,000   \$4,79\$  TOTAL WATER & SEWER CAPITAL BUDGET   \$20,127,000   \$14,159,000   \$14,493,000   \$12,745,000   \$13,611,000   \$14,111,000   \$23,424,000   \$23,991,000   \$15,911,000   \$15,591,0											\$138,000
Budget   \$11,927,000   \$10,445,500   \$6,316,000   \$5,954,500   \$11,046,000   \$12,590,000   \$8,887,000   \$9,438,000   \$15,341,000   \$4,79		\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
TOTAL WATER & SEWER CAPITAL BUDGET  20,127,000  \$14,159,000  \$14,493,000  \$12,745,000  \$13,611,000  \$14,111,000  \$23,424,000  \$23,991,000  \$15,911,000  \$15,911,000  \$15,511,000  \$15,000,0	Total Water										
CAPITAL BUDGET	Budget	\$11,927,000	\$10,445,500	\$6,316,000	\$5,954,500	\$11,046,000	\$12,590,000	\$8,887,000	\$9,438,000	\$15,341,000	\$4,795,000
CAPITAL BUDGET											
GRANTS & OTHER FUNDING SOURCES  2803WS - NOHEC / FedNor / Univ. / College/Developers / Dev. Charges - Cedar Heights Standpipe (75%) (\$2,334,500) (\$3,335,000) (\$333,500)  201SS-WS AIRPORT INDUSTRIAL LAND SERVICING 3208SS - Contributions- Sanitary Sewer to Pinewood Pk Dr. 50% (\$4,133,333)  318SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) (\$200,000) (\$4,133,333)  TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) (\$2,333,500) (\$2,333,500) (\$2,333,500) (\$2,333,30											
2803WS - NOHFC / FedNor / Univ. / College/Developers / Dev. Charges - Cedar Heights Standpipe (75%)  3201SS-WS AIRPORT INDUSTRIAL LAND SERVICING 3304SS - Contributions- Sanitary Sewer to Pinewood Pk Dr. 50% (\$4,133,333)  3318SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY)  3604SS - Provincial/Federal Funding at 2/3- WWTP Facility  Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES  NET WATER & SEWER CAPITAL BUDGET  S11,459,167 S10,824,000 S12,159,500 S12,745,000 S12,944,333 S13,444,333 S14,090,667 S14,657,667 S15,911,000 S15,51  CAPITAL FUNDING POLICY  Capital Levy in Operating Budget (57,969,000) (\$3,000,000) (\$3,0	CAPITAL BUDGET	\$20,127,000	\$14,159,000	\$14,493,000	\$12,745,000	\$13,611,000	\$14,111,000	\$23,424,000	\$23,991,000	\$15,911,000	\$15,522,000
2803WS - NOHFC / FedNor / Univ. / College/Developers / Dev. Charges - Cedar Heights Standpipe (75%)  3201SS-WS AIRPORT INDUSTRIAL LAND SERVICING 3304SS - Contributions - Sanitary Sewer to Pinewood Pk Dr. 50% (\$4,133,333)  3118SS SANITARY SEWER UPGRADES - SOUTH BLOCK (DRURY/MCGAUGHEY) 3604SS - Provincial/Federal Funding at 2'3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES  NET WATER & SEWER CAPITAL BUDGET  S11,459,167 S10,824,000 S12,159,500 S12,745,000 S12,944,333 S13,444,333 S14,090,667 S14,657,667 S15,911,000 S15.57  CAPITAL FUNDING POLICY  Capital Levy in Operating Budget (57,969,000) (\$3,000,000) (\$412,000) (\$41											
Dev. Charges - Cedar Heights Standpipe (75%) (\$2,334,500) (\$3,335,000) (\$333,500) (\$3333,500) (\$3333,500) (\$33	GRANTS & OTHER FUNDING SOURCES										
Dev. Charges - Cedar Heights Standpipe (75%) (\$2,334,500) (\$3,335,000) (\$333,500) (\$333,											
Dev. Charges - Cedar Heights Standpipe (75%) (\$2,334,500) (\$3,335,000) (\$333,500) (\$3333,500) (\$333	2803WS - NOHFC / FedNor / Univ. / College/Developers /										
320 ISS-WS AIRPORT INDUSTRIAL LAND SERVICING 3304SS - Contributions - Sanitary Sewer to Pinewood Pk Dr. 50% 3018SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) 3004SS - Provincial/Federal Funding at 2/3* WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES NET WATER & SEWER CAPITAL BUDGET  S11,459,167 S10,824,000 S12,159,500 S12,745,000 S12,745,000 S12,944,333 S13,444,333 S14,090,667 S14,657,667 S15,911,000 S15,51  CAPITAL FUNDING POLICY Capital Levy in Operating Budget (57,969,000) (58,289,000) (58,289,000) (58,644,000) (59,038,000) (59,038,000) (59,038,000) (59,038,000) (59,038,000) (50,000,000) (50,00		(\$2,334,500)	(\$3,335,000)	(\$333,500)							
3304SS - Contributions- Sanitary Sewer to Pinewood Pk Dr. 50% (\$4,133,333) 3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) 3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$50 (\$666,667) (\$9,333,333) (\$9,333,333) \$50 \$5  NET WATER & SEWER CAPITAL BUDGET S11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15.55  CAPITAL FUNDING POLICY Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,038,000) (\$9,038,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$13,000,000) (\$13,0		Service described	AND THE STATE OF THE STATE OF SHEET AND ASSESSMENT ASSESSMENT AND ASSESSMENT ASSESSMENT AND ASSESSMENT ASSESSMENT AND ASSESSMENT ASSE	No. of the contract of the con							
3304SS - Contributions- Sanitary Sewer to Pinewood Pk Dr. 50% (\$4,133,333) 3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) 3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$50 (\$666,667) (\$9,333,333) (\$9,333,333) \$50 \$5  NET WATER & SEWER CAPITAL BUDGET S11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15.55  CAPITAL FUNDING POLICY Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,038,000) (\$9,038,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$12,090,000) (\$13,000,000) (\$13,0	3201SS-WS AIRPORT INDUSTRIAL LAND SERVICING	752 000 0000									
50% (\$4,133,333) 3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) 3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES  NET WATER & SEWER CAPITAL BUDGET  CAPITAL BUDGET  S11,459,167  S10,824,000  S12,159,500  S12,745,000  S12,745,000  S12,944,333  S13,444,333  S14,090,667  S14,657,667  S15,911,000  S15,51  CAPITAL FUNDING POLICY  Capital Levy in Operating Budget  (\$7,969,000)  (\$8,289,000)  (\$8,644,000)  (\$9,038,000)  (\$9,038,000)  (\$9,974,000)  (\$9,955,000)  (\$10,485,000)  (\$11,264,000)  (\$11,264,000)  (\$12,090,000)  (\$12,090,000)  (\$12,090,000)  (\$12,090,000)  (\$12,090,000)  (\$12,090,000)  (\$13,000,000)  (\$	-	1	•								
3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY) 304SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$0 (\$666,667) (\$666,667) (\$9,333,333) (\$9,333,333) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		(\$4.133.333)									
BLOCK (DRURY/MCGAUGHEY) 3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion  TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$0 (\$666,667) (\$666,667) (\$9,333,333) (\$9,333,333) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		ALL SAN THE STREET STREET									
3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion (\$2,000,000) (\$666,667) (\$9,333,333) (\$9,		(\$200,000)									
S2,000,000   S666,667   S666,667   S9,333,333   S9,333,333   S9   S		(4200,000)						Comments with a series of the	Activities of the property of the same		
TOTAL GRANTS & OTHER FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$0 (\$666,667) (\$666,667) (\$9,333,333) (\$9,333,333) \$0 \$\$\$  NET WATER & SEWER CAPITAL BUDGET \$11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15.50  CAPITAL FUNDING POLICY  Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,474,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000) (\$12				(\$2,000,000)		(\$666 667)	(\$666 667)	(50 333 333)	(50 333 333)		
FUNDING SOURCES (\$8,667,833) (\$3,335,000) (\$2,333,500) \$0 (\$666,667) (\$666,667) (\$9,333,333) (\$9,333,333) \$0 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$				(32,000,000)		(\$000,007)	(3000.007)	(47,55,50)	(44,550,66)		
NET WATER & SEWER CAPITAL BUDGET \$11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15.55  CAPITAL FUNDING POLICY Capital Levy in Operating Budget \$(57,969,000) \$(58,289,000) \$(58,644,000) \$(59,038,000) \$(59,474,000) \$(59,955,000) \$(510,485,000) \$(511,264,000) \$(512,090,000) \$(512,090,000) \$(53,000,000) \$(5		(00 ((# 033)	(67 275 000)	(62 222 500)	60	10111111	10111 (19)	(60 222 222)	(FO 222 222)	60	60
CAPITAL BUDGET \$11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15,57 \$  CAPITAL FUNDING POLICY  Capital Levy in Operating Budget \$(57,969,000) \$(58,289,000) \$(58,644,000) \$(59,038,000) \$(59,474,000) \$(59,955,000) \$(510,485,000) \$(511,264,000) \$(512,090,000) \$(512,090,000) \$(52,700,000) \$(53,000,000) \$(53	FUNDING SOURCES_	(\$8,067,833)	(\$3,335,000)	(\$2,333,500)	20	(\$000,007)	(\$000,007)	(\$9,333,333)	(\$9,333,333)	20	\$0
CAPITAL BUDGET \$11,459,167 \$10,824,000 \$12,159,500 \$12,745,000 \$12,944,333 \$13,444,333 \$14,090,667 \$14,657,667 \$15,911,000 \$15,55 \$15,911,000 \$15,	_										
CAPITAL FUNDING POLICY  Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,474,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000] (\$12,090,000) (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,09	NET WATER & SEWER										
CAPITAL FUNDING POLICY  Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,474,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000] (\$12,090,000) (\$12,090,000] (\$12,090,000) (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,09	CAPITAL BUDGET	\$11,459,167	\$10,824,000	\$12,159,500	\$12,745,000	\$12,944,333	\$13,444,333	\$14,090,667	\$14,657,667	\$15,911,000	\$15,522,000
Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,474,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,090,000] (\$12,090,000) (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12,090,000] (\$12											
Capital Levy in Operating Budget (\$7,969,000) (\$8,289,000) (\$8,289,000) (\$8,644,000) (\$9,038,000) (\$9,474,000) (\$9,955,000) (\$10,485,000) (\$11,264,000) (\$12,000,000] (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000) (\$12,000,000] (\$12,000,000) (\$12,000,000] (\$12,000,000) (\$12,000,000] (\$12	CAPITAL FUNDING POLICY										
Debenture/Long-Term Debt (\$3,000,000) (\$3,000,000] (\$3,000,000) (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,000,000] (\$3,00		(57 060 000)	(60 300 000)	(60 644 000)	(\$0.029.000)	(50 474 000)	150 055 000	(\$10.495.000)	(\$11.264.000)	(\$12,000,000)	(\$12.782.000)
Development Charges (\$400,000) (\$412,000) (\$424,000) (\$437,000) (\$450,000) (\$464,000) (\$478,000) (\$492,000) (\$507,000) (\$520,000) (\$			*								(\$12,782,000)
TARGET POLICY FOR											(\$3,000,000)
		(\$400,000)	(\$412,000)	(\$424,000)	(\$437,000)	(\$450,000)	(\$404,000)	(\$478,000)	(\$492,000)	(\$507,000)	(\$522,000)
NET EXPENDITURES (\$11,369,000) (\$11,701,000) (\$12,068,000) (\$12,475,000) (\$12,924,000) (\$13,419,000) (\$13,963,000) (\$14,756,000) (\$15,597,000) (\$16,3	TARGET POLICY FOR										
	NET EXPENDITURES	(\$11,369,000)	(\$11,701,000)	(\$12,068,000)	(\$12,475,000)	(\$12,924,000)	(\$13,419,000)	(\$13,963,000)	(\$14,756,000)	(\$15,597,000)	(\$16,304,000)
			400mm 3.5.5			444		0100 110	(000 222)	0014000	/#### * * * * * * * * * * * * * * * * *
(S AVAILABLE) SFUNDING NEEDED \$90,167 (\$877,000) \$91,500 \$270,000 \$20,333 \$25,333 \$127,667 (\$98,333) \$314,000 (\$78	(S AVAILABLE) SFUNDING NEEDED	\$90,167	(\$877,000)	\$91,500	\$270,000	\$20,333	\$25,333	\$127,667	(\$98,333)	\$314,000	(\$782,000)

# The Corporation of the City of North Bay

	SECTION:	FINANCIAL PLANNING				
	APPROVED:	March 2010				
FINANCIAL SERVICES POLICY	SUBJECT:	WATER AND SANITARY SEWER LONG TERM CAPITAL FUNDING				
	Policy 2010-					

# **PURPOSE**

The purpose of the City of North Bay Water and Sanitary Sewer Long Term Capital Funding Policy is to plan capital funding for water and sanitary sewer works over a rolling-twenty-year period.

# **GOALS AND OBJECTIVES**

The goals and objectives of the Long Term Capital Funding Policy include,

- 1. To provide maximum annual funding for normal water and sanitary sewer capital projects ("normal capital projects");
- 2. To provide maximum funding over the period for special major water and sanitary sewer capital projects ("special capital projects");
- 3. To provide for the effects of inflation through annual adjustments;
- 4. To reduce the level of long-term capital debt and commitments each year (except in relation to special major capital projects); and
- 5. To ensure that the Policy continues to reflect the City's needs and its citizens' capabilities.

# **ROLES AND RESPONSIBILITIES**

# Chief Financial Officer is responsible to:

1. Monitor the debt servicing costs (principal and interest payments), as a percentage of total tax levy to ensure the ratio does not exceed 15%.

2. Sign all Water and Sanitary Sewer Capital related reports to Council to ensure that the approvals are within the sustainability objectives.

# City Council is responsible to:

- 1. Review the Water and Sanitary Sewer Long-Term Capital Funding Policy in detail a minimum of every 4 years, at the beginning of each term of Council.
- 2. Review the funding policy each year;
  - i. To ensure that the sustainable target levels are reasonable and;
  - ii. That alternative revenue sources are maximized

# **IMPLEMENTATION**

The implementation of the Water and Sanitary Sewer Long Term Capital Funding Policy includes,

- Long Term Capital Funding allowance in the Water and Sanitary Sewer Operating Budget be increased by an inflationary allowance plus 2% of the water bill revenues each year.
- 2. The annual debenture funding be set at \$2,000,000 in 2010 and increased each year by \$500,000 until it reaches a level of \$3,000,000 in 2012.
- 3. The Capital Expenditure Limits be set based on the capital revenue sources generated by the policy
- 4. That the Long Term Capital Funding Policy be reviewed each year to ensure that the sustainable target levels are reasonable and that it is adjusted based on the impact of new alternative revenue sources and sustainable revenue sources from the Federal and Provincial Governments.

# The Corporation of the City of North Bay

FINANCIAL SERVICES
POLICY

Section: Financial Planning

Approved: April 2010

Subject: Long Term Capital
Funding Policy

POLICY 2010-01

# **PURPOSE**

The purpose of the City of North Bay Long Term Capital Funding Policy is to plan capital funding for levy supported capital over a rolling-twenty-year period.

# **GOALS AND OBJECTIVES**

The goals and objectives of the Long Term Capital Funding Policy include,

- 1. To provide maximum annual funding for capital projects excluding water and sanitary sewer projects;
- 2. To control but not eliminate the level of long term capital debt and commitments each year;
- 3. To provide for the effects of inflation through annual adjustments;
- 4. To gradually increase the level of funding for capital projects to a sustainable level;
- 5. To ensure that the Policy continues to reflect the City's needs and its citizens' capabilities.

# **ROLES AND RESPONSIBILITIES**

# Chief Financial Officer is responsible to:

- 1. Monitor the debt servicing costs (principal and interest payments), as a percentage of total tax levy to ensure the ratio does not exceed 15%.
- 2. Ensure that the funding mix be such that "pay as you go" capital revenue be equal to or greater than "long term debt" capital revenue.

3. Sign all Capital related reports to Council to ensure that the approvals will not cause the expenditure targets to be exceeded.

# City Council is responsible to:

- 1. Review the Long Term Capital Funding Policy in detail a minimum of every 4 years, at the beginning of each term of Council.
- 2. Review the funding policy each year;
  - i. To ensure that the sustainable target levels are reasonable and;
  - ii. That alternative revenue sources are maximized

# **IMPLEMENTATION**

The implementation of the Long Term Capital Funding Policy includes:

- 1. Providing debenture and other long-term debt financing in the amount of, (all below amounts are in 2010 \$'s)
  - i. \$8,000,000 for capital projects in 2010,
  - ii. \$8,500,000 for capital projects in 2011,
  - iii. Increase by \$500,000 each year until the level reaches \$13,000,000 for capital projects in 2020.
- 2. Providing annual funding for debt service costs from the Operating Budget be increased by an inflationary allowance plus 1% of the tax levy each year.
- 3. That Capital Expenditure Limits be set based on the capital revenue sources generated by the policy. The sources of revenue include but may not be limited to the following:
  - i. Debentures
  - ii. Capital Levy
  - iii. Development Charges
  - iv. Federal and Provincial Government Grants & Programs
  - v. Reserves and other

COMMUNITY SERVICES COMMITTEE

Monday, December 5, 2011

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Chairperson: Vice-Chair: Member: Ex-Officio:	Councillor Lawlor Councillor Mendicino Councillor Vaillancourt Mayor McDonald
CS-2001-35	Rezoning applications by Consolidated Homes Ltd. – Golf Club Road (D14/2001/CHLTD/GOLFCLUB).
CS-2003-37	Condominium application by Rick Miller on behalf of New Era Homes Ltd McKeown Avenue (D07/2003/NEHL/ MCKEOWN).
CS-2004-29	Rezoning and Plan of Subdivision applications by Rick Miller on behalf of Grand Sierra Investments Ltd Sage Road (D12/D14/2003/GSIL/SAGERD).
CS-2011-04	Motion moved by Councillor Mayne on January 24, 2011 re Designated Off-Leash Dog Area (R00/2011/PARKS/DOGPARK).
CS-2011-16	Plan of Subdivision application by Miller & Urso Surveying Inc. on behalf of 873342 Ontario Inc. (Kenalex Development Inc.) - Phase II, Trillium Woods Subdivision (Booth Road) (D12/2011/KENAL/BOOTHRD2).
CS-2011-20	Rezoning application by Miller & Urso Surveying Inc. on behalf of 2277111 Ontario Inc 489 McIntyre Street West (D14/2011/22771/489MCINW).
CS-2011-21	Official Plan Amendment and Rezoning applications by Miller & Urso Surveying Inc. on behalf of Belisle Investments Ltd 1781 Cassells Street (D09/D14/2011/BELIS/CASSELLS).
CS-2011-22	Report from E. Acs dated November 15, 2011 re 2011 Update - Municipal Accessibility Advisory Committee Annual Report (C01/2011/MAAC/GENERAL).
CS-2011-23	Report from I.G. Kilgour dated November 22, 2011 re Sport Field User Fees (C01/2011/BYLAW/USERFEES).

# **ITEMS REFERRED BY COUNCIL FOR A REPORT**

DATE	<u>ITEM</u>
March 29, 2005	Backflow Prevention Program survey of all industrial, commercial and institutional buildings (due September 2005).
April 28, 2008	Ways to assist the hospitals with making further appeals to the Province for financial assistance with the infrastructure cost increases.
September 21, 2009	Review, update and consolidation of Noise By-Law (due June 30, 2010).
March 8, 2010	Comprehensive Long-Term Financial Plan (due April 30, 2010).
May 3, 2010	Track the net financial benefits created through increased assessment as a result of the Airport Industrial Community Improvement Plan sites being developed.
June 28, 2010	On completion of Tender 2010-74 (Lakeshore Drive Outdoor Sports Complex Phase V - Completion of fields and associated appurtenances), a summary of the total cost of the project and funding sources.
December 30, 2010	Quarterly report on progress of WSIB appeal, error corrections and cost projections for 2011.
January 24, 2011	Comprehensive review of City owned Lake Nipissing accesses.
July 4, 2011	Comprehensive Status Report relating to BCIP (due July 2014).
August 2, 2011	Review of smoking at City facilities and commercial establishment patios.
August 15, 2011	Effectiveness of the Residential Rental Housing By-Law (due May 2013).