



Committee Agenda

**Committee Meeting of Council
December 5, 2011
at 7:00 p.m.**

MEETINGS

**FOR THE WEEK OF
DECEMBER 5TH, 2011**

Monday, December 5, 2011

5:00 p.m.

Special Closed Meeting of Council
5th Floor Boardroom
cancelled

7:00 p.m.

Committee Meeting of Council
Council Chambers, 2nd Floor

Wednesday, December 7, 2011

11:00 a.m.

Community Services Business Unit
Budget Review
5th Floor Boardroom

PRESENTATION

BUSINESS UNIT

Monday, December 5, 2011

7:00 p.m.

Alan Korell
Engineering, Environmental Services
and Works

ENGINEERING & WORKS COMMITTEE

Monday, December 5, 2011

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Chairperson: Councillor Vrebosch-Merry
Vice-Chair: Councillor Mayne
Member: Councillor Bain
Ex-Officio: Mayor McDonald

EW-2010-03 Report from A. Korell/J. Houston dated March 26, 2010 re Kate Pace Way west end bike route connection between Memorial Drive and Gormanville Road (R05/2010/KPWTR/WESTENDR).

EW-2011-05 Memo to A. Tomek dated October 26, 2011 re Curbside collection of recyclables for ICI Sector (E07/2011/BLUE/GENERAL).

GENERAL GOVERNMENT COMMITTEE

Monday, December 5, 2011

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Chairperson: Councillor Chirico
Vice-Chair: Councillor Koziol
Members: Councillors Anthony, Maroosis
Ex-Officio: Mayor McDonald

- GG-2011-04 Motion from Councillor Anthony dated January 10, 2011 re Council remuneration (F16/2011/CNB/COUNCIL).
- GG-2011-16 Report from C.M. Conrad dated August 2, 2011 re Election campaign signs (C07/2011/ELECT/GENERAL).
- GG-2011-18 Report from D.G. Linkie dated August 31, 2011 re Power assisted bicycles (T00/2011/TRANS/GENERAL).
- **GG-2011-20 Report from M. Karpenko / L. Boissonneault dated November 23, 2011 re 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget with the 2013 to 2021 Ten-Year Capital Forecasts and Long-Term Capital Funding Policies (F05/2012/CAPBU/GENERAL).**
- GG-2011-21 Report from R. Mimee / M. Karpenko dated November 23, 2011 re 2012 recommended Operating Budget (F05/2012/OPEBU/GENERAL).

GG-2011-20

Draft recommendation.

- "That a) City Council adopt the 2012 Capital Budget as presented in Schedule "A" for Capital Projects to be funded from Debentures, Capital Levy, Development Charges, Federal and Provincial Government Grant Programs, Reserves and other contributions totaling \$28,013,620, save and except Project 6065RF (Memorial Gardens Rehabilitation Program);
- b) City Council authorize the Chief Financial Officer to review and sign each Report to Council that requests approval of a Capital Project to ensure the approvals do not exceed the Proposed Capital Funding Policy Expenditure Limit of \$22,622,814;
- c) City Council adopt the Capital Forecast (2013-2021) for Capital Projects as presented in Schedule "A", save and except Project 6065RF (Memorial Gardens Rehabilitation Program);
- d) City Council adopt the 2012 Water and Sewer Capital Budget as presented in Schedule "B" for Water and Sewer Capital Projects to be funded from Water and Sanitary Sewer Rates, Debentures, Development Charges, Federal and Provincial Government Grant Programs, Reserves and other contributions totaling \$16,627,000, save and except Project 2803 W&S (Cedar Heights Standpipe & Sanitary Expansion – Cedar Heights Road);
- e) City Council authorize the Chief Financial Officer/Treasurer to review and sign each Report to Council that requests approval of a Capital Project to ensure the approvals do not exceed the Proposed Capital Funding Policy Expenditure Limit of \$11,369,000;
- f) City Council adopt the Water and Sewer Capital Forecast (2013-2021) for Water and Sewer Capital Projects as presented in Schedule "B", save and except Project 2803 W&S (Cedar Heights Standpipe & Sanitary Expansion - Cedar Heights Road);
- g) City Council approve the required transfers to and from the various funds in accordance with the 2012 Adopted Capital Budget;
- h) City Council authorize the Chief Financial Officer/Treasurer to process the budget transfers during the fiscal year, which do not change the overall approved Net Budget;

- i) The 2010 Long Term Capital Funding Policy and the 2011 Water and Sewer Long Term Capital Funding Policy be amended as outlined in Report to Council CORP 2011-183 as follows:
1. Any unused debt in any given year may be carried forward up to a maximum of two years while still adhering to the annual Net Capital Budget total.
 2. A capital project that is approved in any given year's budget must have by-law approval and begin incurring substantial costs within a two year period; otherwise, the project must be re-submitted for budget approval in a future year. The initial approval is then considered cancelled and will not be allocated to other projects.
 3. Addition of a capital project called Capital Financing within the current capital plan that equates to 2% of the funding envelope.
 4. That the monitoring of debt servicing costs (principal and interest payments), as a percentage of total tax levy not exceed 15% be calculated as a total of levy, water and sewer rates and that levy, water and sewer debt servicing costs when measured independently not exceed the rate established by the Ministry of Municipal Affairs.
 5. Clarification to definitions of inflationary allowances, 1% of levy and 2% of water bill revenues.
 - 5.1. Inflationary Allowances shall be the twelve month percentage change in the total Consumer Price Index (CPI) (Table 1- Core Items CPI) as determined from the most current Statistics Canada report. This percentage is to be applied to the previous year's long term capital funding allowance in the operating budget.
 - 5.2. 1% of the tax levy shall be 1% on the previous year's budgeted tax levy.
 - 5.3. 2% of the water bills revenues shall be 2% of the previous year's total water and sanitary user fee budgeted revenues excluding any capital surcharges.
 6. Reallocate by function, the current Water and Sanitary Sewer (99522R) Reserve into four individual reserves as follows:
 - 1) Water Rate Stabilization;
 - 2) Sanitary Sewer Rate Stabilization;
 - 3) Water Capital; and
 - 4) Sanitary Sewer Capital. ”

CITY OF NORTH BAY

Report to Council

Report No: CORP 2011-183

Date: November 23, 2011

Originator: Margaret Karpenko and Laura Boissonneault

Subject: 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget, with the 2013 to 2021 Ten-Year Capital Forecasts, and Long-Term Capital Funding Policies

RECOMMENDATIONS:

That City Council receive the 2012 General Capital Budget (Schedule A) and the 2012 Water and Sanitary Sewer Capital Budget (Schedule B), and refer the documents to the General Government Committee.

BACKGROUND:

The attached Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget, with the 2013 to 2021 Ten-Year Capital Forecasts, have been prepared after Senior Management Team meetings and is recommended for adoption by City Council.

The annual capital budget review meeting of the aforementioned budgets and the Long-Term Capital Funding Policies by City Council is scheduled to take place at the Committee Meeting on December 5, 2011. The proposed agenda is as follows:

- Presentation of Long-Term Capital Funding Policies by the Chief Financial Officer and Supervisor of Budgets & Financial Reporting
- Presentation of Capital Project Highlights by Business Unit staff
- Review of projects requested by Mayor and Councillors. Please contact Margaret Karpenko to identify the projects you wish to have discussed in greater detail. There will not be a line-by-line review of the capital projects; only those requested for review will be discussed. At the start of the meeting, the Deputy Mayor will ask if there are any additions to the list of projects to be reviewed.

Long-Term Capital Funding Policies

The Long-Term Capital Funding Policies were last updated January 2010. The updates to the policies between 2008 and 2010 amended the documents to include several recommendations for changes designed to begin to address the Infrastructure Investment Gap identified in the Stantec State of the Infrastructure Report. Stantec is currently conducting a review of our infrastructure to provide an update on the state of infrastructure. The Capital Funding Policy Expenditure

Limits included in the 'Capital' and 'Water and Sanitary Sewer Capital' budget forecasts are based on current policies. Copies of the City's approved policies are attached as Schedules C and D.

Administration has reviewed the policies and recommends the following changes to the attached:

1. Any unused debt in any given year may be carried forward up to a maximum of two years while still adhering to the annual Net Capital Budget total.
 - 1.1. For example, the 2012 budget allows for debt to be issued in the amount of 9 million dollars. If only 7 million is required to fund projects that have incurred substantial costs then 2 million will be carried forward up to 2014.
2. A capital project that is approved in any given year's budget must have by-law approval and begin incurring substantial costs within a two year period; otherwise, the project must be re-submitted for budget approval in a future year. The initial approval is then considered cancelled and will not be allocated to other projects.
 - 2.1. For example, if project X is approved in the 2012 capital budget and no costs have been incurred by 2014 the project will be required to compete for capital dollars in 2015.
3. Addition of a capital project called Capital Financing within the current capital plan that equates to 2% of the funding envelope.
 - 3.1. This project is intended to facilitate funding timing differences. After considerable review of the allocation of available funding for a particular year it was determined that funding allocations are being allocated to prior year projects. In an effort to move towards any given years funding envelope to fund that years capital initiatives the new project would be established. Currently the amount of unfunded capital is approximately 5.4 million dollars. The goal is to manage this difference within a 2 million dollar range.
4. That the monitoring of debt servicing costs (principal and interest payments), as a percentage of total tax levy not exceed 15% be calculated as a total of levy, water and sewer rates and that levy, water and sewer debt servicing costs when measured independently not exceed the rate established by the Ministry of Municipal Affairs.
 - 4.1. The current policy is not clear with respect to the application of the 15% target. We have seen through analysis of the long range funding plan that when evaluating the debt servicing costs on the individual segments in some cases the debt servicing costs do exceed the 15% target. This clarification is to ensure that the individual units do not exceed the Ministry's overall target and that on a global basis the internal policy of 15% is monitored.
5. Clarification to definitions of inflationary allowances, 1% of levy and 2% of water bill revenues.
 - 5.1. Inflationary Allowances shall be the twelve month percentage change in the total Consumer Price Index (CPI) (Table 1- Core Items CPI) as determined from the most current Statistics Canada report. This percentage is to be applied to the previous year's long term capital funding allowance in the operating budget.
 - 5.2. 1% of the tax levy shall be 1% on the previous year's budgeted tax levy.
 - 5.3. 2% of the water bills revenues shall be 2% of the previous year's total water and sanitary user fee budgeted revenues excluding any capital surcharges.

6. Reallocate by function, the current Water and Sanitary Sewer (99522R) reserve into four individual reserves as follows: 1) Water Rate Stabilization, 2) Sanitary Sewer Rate Stabilization, 3) Water Capital, and 4) Sanitary Sewer Capital.
 - 6.1. Currently we have a joint Water and Sanitary Sewer reserve that is earmarked as follows: *'to fund any operating deficits in the water and sanitary sewer operations to ensure that there is no deficit that must be levied against taxpayers in the Urban Service Area'*. The current structure does not allow the City to manage Water and Sanitary Sewer independently.
 - 6.2. The first source of revenue for Rate Stabilization reserves would come from any annual operating surplus and would ensure no operating deficit is levied to the tax payer. The second source of revenue may come from the establishment of a surcharge. Administration is recommending that no surcharge be instituted until the water filtration surcharge reaches a reasonable level.
 - 6.3. Transactions flowing through the Capital reserves would be any capital project surplus or deficits. The intent of these reserves balances would be to offset future unanticipated or abnormal capital expenditures.

Capital Reserves & On-going Project Funding Status

The current Reserve balances consist of monies set aside for Capital, Operating, Tax Stabilization, Contingencies and Obligatory funds. The Reserve Policy states that the Capital Reserves target is equal to 40% of the yearly Capital Expenditure Limit outlined in the 'Capital' and 'Water and Sanitary Sewer Capital' budgets.

Reserve Policy – Capital Reserve Target Level for 2012:

Capital Expenditure Limit	\$22,622,814
Water and Sanitary Sewer Capital Expenditure Limit	\$11,369,000
	\$33,991,814
	<u>X 40%</u>
Reserve Policy - Capital Reserve Target	\$13,596,726

Estimated Capital Reserve balance as at November 30, 2011:

Capital Completed Project Reserves	\$1,254,278
Water & Sewer Completed Project Reserves	\$1,683,261
	\$2,937,539
Other Capital Reserves	\$5,556,932
Total Capital Reserves as at November 30, 2011	\$8,494,471

Reserve Policy - Capital Reserve Target Deficit **\$5,102,255**

The analysis demonstrates that the current Reserve levels are below the Reserve Policy targeted level for Capital Reserves and balances may not be sufficient should a major emergency require Reserve funding.

On-going capital project funding has been moving towards a balance between 'committed project' balances and 'funded project' balances as reported in the Semi-Annual Capital Project

Status Reports. We have made a great effort over the past years to achieve this goal. As per the June 30, 2011 Capital Project Status Report, committed projects yet to be funded amount to \$5,457,359. These projects will be completed and funded in future years. The primary goals of the aforementioned policy amendments are to reduce this amount of committed verse funded to a level below two million.

Presentation of Capital Project Highlights by Business Unit staff

City staff will be making a presentation summarizing the most significant capital projects included in 2011 and the forecasted ten-year period. Following the presentation they will be available to address questions identified by the Mayor and Council.

Asset Management Plan and the Public Sector Accounting Board (PSAB)

In accordance with the Asset Management Plan and the Public Sector Accounting Board (PSAB), the City documents and inventories all tangible capital assets. The 'PSAB project' was successfully implemented for the 2009 fiscal year. We are now transitioning into the maintenance phase of the project and conducting an update of our infrastructure status. This new report will allow the City to measure and determine the affects of its policies as well as identify any further refinements to the policy.

Concerns and Issues

A State of the Infrastructure Report filed with City Council on February 3, 2010 (EESW 2010-007), outlined the required level of funding to replace, rehabilitate and maintain the existing infrastructure networks at a sustainable level for a timeframe more than one typical lifecycle. Sustainability means having sufficient funding available to ensure that assets can be managed over the long-term. The report documented that the City of North Bay currently has an estimated 'annual' funding shortfall of \$ 21.1 Million (based on 2008 figures) for the City's water, sewer, and roadway '*linear*' infrastructure. Note this figure does not include any capital investment gap for buildings, facilities, parks, parking lots, trails, vehicles, and equipment.

Council resolved that the report be accepted and to work towards incrementally increasing capital budgets over time through further development of an Asset Management Program and Long-term Capital Financing Plan. Council recognized by not making a commitment, there would be a requirement to dramatically increase future operating budgets in order to react to more frequent emergency repairs and/or increased regular maintenance on fully depreciated infrastructure.

Proposed 2012 Capital Spending

The following is a summary of the funding of the **City Capital Projects for 2012: (Schedule A)**

Capital Budget	\$28,313,620
Less Other Funding Sources	(\$5,412,000)
Federal & Provincial government grants, developers, partners' contributions, reserves, land sales, etc...	
Net Construction/Acquisition Total	\$22,901,620
Target Funding Policy	\$22,622,814
Capital projects to be funded from debentures, Capital Levy, Federal Gas Tax, Development Charges, etc...	
Estimated Required/(Available) Funding	\$278,806

The following is a summary of the funding of the **Water and Sanitary Sewer Capital Projects for 2012: (Schedule B)**

Water & Sanitary Sewer Capital Budget	\$20,127,000
Less Other Funding Sources	(\$8,667,833)
Federal & Provincial government grants, developers, partners' contributions, reserves, etc...	
Net Construction/Acquisition Total	\$11,459,167
Target Funding Policy	\$11,369,000
Capital projects to be funded from debentures/debt, Water & Sanitary Sewer Levy, Development Charges, etc...	
Estimated Required/(Available) Funding	\$90,167

OPTIONS:

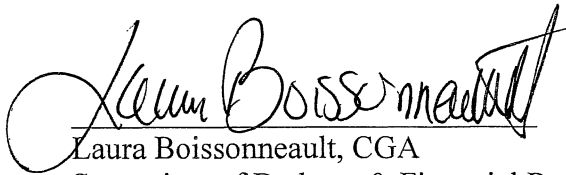
1. That City Council receive the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget as presented in Schedules A and B, and refer the documents to the General Government Committee.
 2. Do not receive the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget as presented in Schedules A and B. This option is not recommended and may affect the capital work schedule for the 2012 construction season and/or increase projected costs.
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RECOMMENDED OPTIONS:

That City Council receives the 2012 General Capital Budget (Schedule A) and the 2012 Water and Sanitary Sewer Capital Budget (Schedule B), and refer the documents to the General Government Committee.

If the Proposed 2012 General Capital Budget and 2012 Water and Sanitary Sewer Capital Budget are recommended for adoption at the Committee Meeting on December 5, 2011, it will provide the authority for capital by-law preparation and the tendering and awarding of contracts. Earlier tendering should allow for better competitive bidding and scheduling of work for the 2012 construction season.

Respectfully submitted,

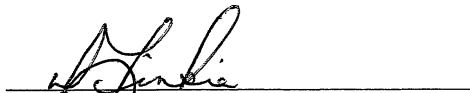


Laura Boissonneault, CGA
Supervisor of Budgets & Financial Reporting



Margaret Karpenko, CMA
Chief Financial Officer/Treasurer

I concur in this report and recommendation.


David Linkie
Chief Administrative Officer

Personnel designated for continuance: Chief Financial Officer

Attached: Capital Budgets (Schedules A and B), Long-term Capital Funding Policies (Schedules C and D)

Finserv/LauraB/2012 Capital Budget/2012 Capital Budget Report -3

2012 GENERAL CAPITAL BUDGET SUMMARY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
3900RD CEDAR HEIGHTS RD. - CITY SHARE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0
3901RD CLARENCE STREET	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
3902RD ROAD REALIGNMENT SOUTH	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
TERMINAL(OAK AT FERRIS OVERPASS										
3903RD TRAFFIC STUDY/CONST.-2ND ACCESS TO FERRIS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,300,000
4000GD LANDFILL SITE (MERRICK) EXPANSION/NEW SITE-ENVIRONMENTAL ASSESSMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0
6049RD CITY SHARE OF NEW DEVELOPMENT COSTS	\$195,000	\$215,000	\$225,000	\$240,000	\$255,000	\$270,000	\$285,000	\$300,000	\$309,000	\$318,000
6050FL VEHICLE & EQUIPMENT REPLACEMENT	\$1,200,000	\$1,200,000	\$800,000	\$824,000	\$849,000	\$874,000	\$900,000	\$927,000	\$955,000	\$984,000
6051RD ASPHALT RESURFACING ON-GOING	\$2,300,000	\$2,300,000	\$2,900,000	\$3,200,000	\$3,500,000	\$3,800,000	\$4,100,000	\$4,400,000	\$4,700,000	\$5,000,000
6052RD ASPHALT SHEETING ON-GOING	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
6053RD RESIDENTIAL STREET REHAB	\$200,000	\$274,000	\$282,000	\$290,000	\$299,000	\$308,000	\$317,000	\$327,000	\$337,000	\$347,000
6054RD PEDESTRIAN SAFETY PROGRAM	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
6055RD ROAD CULVERT REPLACE/REHAB	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
6056RD RURAL ROADWAYS REHAB	\$715,000	\$600,000	\$562,000	\$579,000	\$596,000	\$614,000	\$632,000	\$651,000	\$671,000	\$691,000
6057SL TRAFFIC CONTROL SIGNAL UPGRADE	\$360,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
6058RD SIDEWALK REPLACEMENT PROGRAM	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
6059RD BRIDGET REHAB ON-GOING	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
6060RD DOWNTOWN ROADS MAINTENANCE	\$0	\$81,000	\$83,000	\$85,000	\$88,000	\$91,000	\$94,000	\$97,000	\$100,000	\$103,000
6097RD NEXT YEAR DESIGN WORK	\$54,000	\$56,000	\$58,000	\$60,000	\$62,000	\$64,000	\$66,000	\$68,000	\$70,000	\$72,000
Total Engineering, Environmental & Works Budget	\$18,112,000	\$20,298,000	\$20,226,000	\$18,748,000	\$21,143,000	\$22,442,000	\$23,295,000	\$28,301,000	\$28,903,000	\$19,106,000
Fire Department										
3408FD FIRE-REPLACEMENT OF EMERGENCY GENERATOR	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3603FD FIRE DEPARTMENT TRAINING FACILITY	\$0	\$0	\$0	\$0	\$50,000	\$3,400,000	\$0	\$0	\$0	\$0
6061FD FIRE BUNKER GEAR REPLACEMENT	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0
6062FD FIRE FACILITIES MANAGEMENT	\$0	\$100,000	\$0	\$120,000	\$0	\$120,000	\$0	\$130,000	\$0	\$130,000
6063FD FIRE VEHICLE & EQUIPMENT REPLACEMENT	\$570,000	\$0	\$805,000	\$1,150,000	\$1,350,000	\$0	\$550,000	\$60,000	\$0	\$0
Total Fire Department Budget	\$570,000	\$235,000	\$805,000	\$1,370,000	\$1,500,000	\$3,620,000	\$550,000	\$190,000	\$0	\$130,000
General Government										
3215GG CORPORATE SECURITY STUDY	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3216GG CAPITAL FINANCING	\$452,456	\$483,496	\$509,016	\$535,716	\$565,956	\$594,096	\$621,936	\$649,876	\$681,896	\$708,029
4101GG BUILDING ACCESSIBILITY REHAB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total General Government Budget	\$502,456	\$483,496	\$509,016	\$535,716	\$565,956	\$594,096	\$621,936	\$649,876	\$681,896	\$1,708,029
Local Boards & Commissions										
6048OC CAPITOL CENTRE - MATCH TRILLIUM	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6085OC CAPITOL CENTRE ON-GOING	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
6086CA NORTH BAY MATTAWA CONSERVATION AUTHORITY ON-GOING	\$469,000	\$487,600	\$503,000	\$569,400	\$870,400	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
6087PD NORTH BAY POLICE SERVICES	\$417,438	\$324,540	\$332,000	\$457,000	\$425,000	\$280,000	\$280,000	\$280,000	\$280,000	\$280,000
6088LB NORTH BAY PUBLIC LIBRARY	\$850,000	\$300,000	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Total Local Boards & Commissions Budget	\$2,211,438	\$1,312,140	\$1,335,000	\$1,376,400	\$1,645,400	\$705,000	\$705,000	\$705,000	\$705,000	\$705,000
TOTAL GENERAL CAPITAL BUDGET	\$28,313,620	\$27,834,936	\$28,892,516	\$28,608,716	\$32,471,106	\$35,712,846	\$31,798,911	\$38,862,126	\$36,932,646	\$33,312,624

2012 GENERAL CAPITAL BUDGET SUMMARY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
GRANTS & OTHER FUNDING SOURCES										
2802RD TROUT LAKE ROAD (ONR OVERPASS)				(\$1,350,000)						
3001RD LAKESHORE BRIDGE-LAVASE RIVER-STUDY&REPAIRS	(\$333,333)	(2,000,000)								
3407GD LEACHATE MANAGEMENT			(\$200,000)	(\$1,800,000)		(\$250,000)		(\$2,500,000)		
2934ST CHIPPEWA CREEK/AIRPORT HEIGHTS STORMWATER RETENTION			(\$250,000)							
3107RD TROUT LAKE ROAD (CONNAUGHT TO GIROUX)	(\$2,250,000)									
3201RD AIRPORT INDUSTRIAL LAND SERVICING	(\$2,000,000)									
3202RD SEYMOUR WIDENING & SIGNALS-STATION TO WALLACE PHASE I		(\$775,000)	(\$775,000)							
3204PR SKATEBOARD PARK	(\$100,000)									
3300RD JOHN ST - (JOHN ST. BRIDGE WATERMAIN CROSSING)										
3301RD MTO EXPRESSWAY					(\$500,000)	(\$6,000,000)	(\$500,000)	(\$6,000,000)	(\$6,000,000)	
3403RD FOUR MILE LAKE RD EXTENSION			(\$1,500,000)							
3502RD SEYMOUR EXT. PHASE II - SOUTH BLOCK				(\$500,000)						
3602RD COLLEGE DR. - NEW CLIMBING LANE, WIDENING & PATHWAY	(\$266,667)	(\$266,667)				(\$2,933,333)				
6080AT NORTH BAY JACK GARLAND AIRPORT			(\$433,333)							
6081 TR TRANSIT CAPITAL PROGRAM			(\$189,000)	(\$325,500)						
6082TR TRANSIT COACH REPLACEMENT	(\$462,000)	(\$508,200)	(\$50,000)	(\$48,300)	(\$596,400)	(\$596,400)	(\$588,000)	(\$642,600)	(\$684,600)	(\$705,138)
TOTAL GRANTS & OTHER FUNDING SOURCES	(\$5,412,000)	(\$3,549,867)	(\$3,397,333)	(\$4,023,800)	(\$4,029,733)	(\$6,846,400)	(\$1,088,000)	(\$9,142,600)	(\$6,684,600)	(\$705,138)
NET CAPITAL BUDGET TOTAL	\$22,901,620	\$24,285,069	\$25,495,183	\$24,584,916	\$28,441,373	\$28,866,446	\$30,710,911	\$29,719,526	\$30,248,046	\$32,607,486
CAPITAL FUNDING POLICY										
Capital Levy in Operating Budget	(\$9,712,000)	(\$10,664,000)	(\$11,340,000)	(\$12,151,000)	(\$13,138,000)	(\$14,020,000)	(\$14,886,000)	(\$15,756,000)	(\$16,829,000)	(\$18,107,000)
Debenture/Long-Term Debt	(\$9,000,000)	(\$9,500,000)	(\$10,000,000)	(\$10,500,000)	(\$11,000,000)	(\$11,500,000)	(\$12,000,000)	(\$12,500,000)	(\$13,000,000)	(\$13,000,000)
Federal Gas Tax	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)	(\$3,310,814)
Development Charges	(\$600,000)	(\$700,000)	(\$800,000)	(\$824,000)	(\$849,000)	(\$874,000)	(\$900,000)	(\$927,000)	(\$955,000)	(\$983,650)
TARGET POLICY FOR NET EXPENDITURES	(\$22,622,814)	(\$24,174,814)	(\$25,450,814)	(\$26,785,814)	(\$28,297,814)	(\$29,704,814)	(\$31,096,814)	(\$32,493,814)	(\$34,094,814)	(\$35,401,464)
(\$ AVAILABLE) SFUNDING NEEDED	\$278,806	\$110,255	\$44,369	(\$2,200,898)	\$143,559	(\$838,368)	(\$385,903)	(\$2,774,288)	(\$3,846,768)	(\$2,793,978)

2012 WATER & SEWER CAPITAL BUDGET SUMMARY

Schedule B

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
CAPITAL - WATER AND SEWER										
Sewer										
3060SS MAIN CITY TRUNK REHAB (HUGHES/HILLVIEW/SKI CLUB)	0	0	0	4,000,000	0	0	0	0	0	0
3061SS MAIN ST. (GORMANVILLE TO MEMORIAL)	0	2,500,000	2,500,000	0	0	0	0	0	0	0
3070SS SS INFILTRATION REDUCTION/ FLOW MONITORING PROGRAM	0	0	500,000	0	0	0	0	0	0	0
3116SS PREMIER PUMPING STATION (SEWER BACK-UP PREVENTION)	1,000,000	0	0	0	0	0	0	0	0	0
3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY)	200,000	0	0	0	0	0	0	0	0	0
3201SS AIRPORT INDUSTRIAL LAND SERVICING	1,500,000									
3206SS ELIMINATE METCALFE AVE PUMPING STATION	0	0	600,000	0	0	0	0	0	0	0
3211SS WATER/SEWER BUILDING ROOF REPAIRS	50,000	0	0	0	0	0	0	0	0	0
3212SS FRANCIS ST SEWER UPSIZING	0	750,000	0	0	0	0	0	0	0	0
3304SS EXTENSION OF SANITARY SEWER TO PINWOOD PARK DR. AREA	5,000,000	0	0	0	0	0	0	0	0	0
3406SS SANITARY SEWER UPSIZE - GERTRUDE / WHITNEY	0	0	1,100,000	0	400,000	0	0	0	0	0
3510SS SANITARY SEWER SKI HILL TRUNK SEWER EXTENSION	0	0	0	2,300,000	0	0	0	0	0	0
3513SS SEPTAGE RECEIVING & TREATMENT STATION	0	0	0	0	0	0	0	0	0	9,000,000
3604SS WWTP FACILITY CONDITION ASSESSMENT & EXPANSION	0	0	3,000,000	0	1,000,000	1,000,000	14,000,000	14,000,000	0	0
3703SS SEWAGE PLANT LAND PURCHASES	0	0	0	0	660,000	0	0	0	0	0
4001SS SEWAGE TREATMENT PLANT REHAD	0	0	0	0	0	0	0	0	0	1,140,000
6089SS DIGESTER & GRIT REMOVAL ON-GOING	79,000	81,000	83,000	85,000	88,000	91,000	94,000	97,000	100,000	103,000
6090SS SEWAGE PLANT & PUMP ON-GOING	318,000	328,000	338,000	348,000	358,000	369,000	380,000	391,000	403,000	415,000
6092SS WATER & SEWER REHAB	53,000	54,500	56,000	57,500	59,000	61,000	63,000	65,000	67,000	69,000
Total Sewer Budget	\$8,200,000	\$3,713,500	\$8,177,000	\$6,790,500	\$2,565,000	\$1,521,000	\$14,537,000	\$14,553,000	\$570,000	\$10,727,000
Water										
2803WS CEDAR HEIGHTS STANDPIPE	\$3,500,000	\$5,000,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2919WS PEARCE (FRANCIS-GREENHILL)	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2937WS ASSET MANAGEMENT 2009	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3063WS SKI CLUB ROAD (LAKESIDE DR. TO JOHNSTON RD.)	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3104WS FERGUSON ST. (MCINTYRE TO CHIPPEWA)	\$1,700,000	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3105WS MAIN ST (SHERBROOKE TO OVERPASS)	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3107WS TROUT LAKE ROAD (CONNAUGHT TO GIROUX)	\$200,000									
3119WS WATERMAIN - CATHODIC PROTECTION PROGRAM	\$0	\$0	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000
3201WS AIRPORT INDUSTRIAL LAND SERVICING	\$1,500,000									
3207WS WATER MAIN LOOPING - SAGE RD/LAKESIDE DR TO SABLE CR.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
3208WS WATERMAIN REPLACEMENT LAKESHORE	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$0	\$0
3211WS WATER/SEWER BUILDING ROOF REPAIRS	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3301WS MTO EXPRESSWAY	\$0	\$0	\$0	\$1,750,000	\$250,000	\$750,000	\$250,000	\$1,750,000	\$2,250,000	\$0
3500WS LAKESHORE DR (JUDGE AVE TO GERTRUDE)	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0
3503WS STREET RECON - JANE ST	\$0	\$0	\$0	\$1,200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
3504WS PRINCE EDWARD DR. & GEORGIAN CRES.	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
3511WS SANITARY & WATERMAIN-GOLF CLUB RD(COLLINS INDUSTRIAL AREA)	\$0	\$0	\$0	\$0	\$2,000,000	\$2,600,000	\$1,400,000	\$4,000,000	\$0	\$0

2012 WATER & SEWER CAPITAL BUDGET SUMMARY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
3512WS WATERMAIN LOOPING - FERRIS TRUNK (MEMORIAL DR. & LEE PARK)	\$0	\$0	\$0	\$200,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0
3601WS ANN ST (LANSDOWNE AVE TO HIGH)	\$0	\$0	\$0	\$0	\$200,000	\$650,000	\$650,000	\$0	\$0	\$0
3605WS WATERMAIN LOOPING - ELLENDALE RESERVOIR SECOND FEED	\$0	\$0	\$1,000,000	\$0	\$5,000,000	\$0	\$0	\$0	\$2,000,000	\$0
3700WS SEYMOUR WIDENING & SIGNALS-STATION TO WALLACE PHASE II	\$0	\$0	\$0	\$0	\$0	\$1,600,000	\$0	\$0	\$0	\$0
3701WS NORMAN / CHAPAIS CONNECTION WATERMAIN	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
3800WS CASSELLS - KING ST. TO HWY 11/17	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3802WS TRAFFIC SIGNALS/INTERSECTION IMPROVEMENTS(MULLIGAN & LAKESHORE)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
3901WS CLARENCE STREET	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
4002WS WATERMAIN LOOPING-MARSHALL PARK TO GERTRUDE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$0
6049WS CITY SHARE OF NEW DEVELOPMENT COSTS	\$140,000	\$160,000	\$180,000	\$200,000	\$220,000	\$240,000	\$260,000	\$280,000	\$300,000	\$320,000
6050WS VEHICLES & EQUIPMENT REPLACEMENT	\$800,000	\$800,000	\$600,000	\$618,000	\$637,000	\$656,000	\$676,000	\$696,000	\$717,000	\$739,000
6051WS ASPHALT RESURFACING ON-GOING	\$212,000	\$218,000	\$225,000	\$232,000	\$239,000	\$246,000	\$253,000	\$261,000	\$269,000	\$277,000
6053WS RESIDENTIAL STREET REHAB ON-GOING	\$266,000	\$274,000	\$282,000	\$290,000	\$299,000	\$308,000	\$317,000	\$327,000	\$337,000	\$347,000
6084WS SYSTEMS TECHNOLOGY PROGRAM	\$96,000	\$99,000	\$102,000	\$105,000	\$108,000	\$111,000	\$114,000	\$117,000	\$121,000	\$125,000
6091WS HYDRANT & VALVE ON-GOING	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
6092WS WATER & SEWER REHAB	\$53,000	\$54,500	\$56,000	\$57,500	\$59,000	\$61,000	\$63,000	\$65,000	\$67,000	\$69,000
6093WS FLUSH WATERMAINS ON-GOING	\$212,000	\$218,000	\$225,000	\$232,000	\$239,000	\$246,000	\$253,000	\$261,000	\$269,000	\$277,000
6094WS WATER PLANT MAINTENANCE ON-GOING	\$266,000	\$274,000	\$282,000	\$290,000	\$299,000	\$308,000	\$317,000	\$327,000	\$337,000	\$347,000
6095WS WATERMAIN REPLACE/REM/RELIN	\$160,000	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000	\$191,000	\$197,000	\$203,000	\$209,000
6096WS WATERMAIN LOOPING ON-GOING	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
6097WS DESIGN WORK NEXT YEAR'S PROJECTS	\$106,000	\$109,000	\$112,000	\$115,000	\$118,000	\$122,000	\$126,000	\$130,000	\$134,000	\$138,000
Total Water Budget	\$11,927,000	\$10,445,500	\$6,316,000	\$5,954,500	\$11,046,000	\$12,590,000	\$8,887,000	\$9,438,000	\$15,341,000	\$4,795,000
TOTAL WATER & SEWER CAPITAL BUDGET	\$20,127,000	\$14,159,000	\$14,493,000	\$12,745,000	\$13,611,000	\$14,111,000	\$23,424,000	\$23,991,000	\$15,911,000	\$15,522,000
GRANTS & OTHER FUNDING SOURCES										
2803WS - NOHFC / FedNor / Univ. / College/Developers / Dev. Charges - Cedar Heights Standpipe (75%)	(\$2,334,500)	(\$3,335,000)	(\$333,500)							
3201SS-WS AIRPORT INDUSTRIAL LAND SERVICING	(\$2,000,000)									
3304SS - Contributions- Sanitary Sewer to Pinewood Pk Dr. - 50%	(\$4,133,333)									
3118SS SANITARY SEWER UPGRADES-SOUTH BLOCK (DRURY/MCGAUGHEY)	(\$200,000)									
3604SS - Provincial/Federal Funding at 2/3- WWTP Facility Expansion			(\$2,000,000)		(\$666,667)	(\$666,667)	(\$9,333,333)	(\$9,333,333)		
TOTAL GRANTS & OTHER FUNDING SOURCES	(\$8,667,833)	(\$3,335,000)	(\$2,333,500)	\$0	(\$666,667)	(\$666,667)	(\$9,333,333)	(\$9,333,333)	\$0	\$0
NET WATER & SEWER CAPITAL BUDGET	\$11,459,167	\$10,824,000	\$12,159,500	\$12,745,000	\$12,944,333	\$13,444,333	\$14,090,667	\$14,657,667	\$15,911,000	\$15,522,000
CAPITAL FUNDING POLICY										
Capital Levy in Operating Budget	(\$7,969,000)	(\$8,289,000)	(\$8,644,000)	(\$9,038,000)	(\$9,474,000)	(\$9,955,000)	(\$10,485,000)	(\$11,264,000)	(\$12,090,000)	(\$12,782,000)
Debtenture/Long-Term Debt	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)	(\$3,000,000)
Development Charges	(\$400,000)	(\$412,000)	(\$424,000)	(\$437,000)	(\$450,000)	(\$464,000)	(\$478,000)	(\$492,000)	(\$507,000)	(\$522,000)
TARGET POLICY FOR NET EXPENDITURES	(\$11,369,000)	(\$11,701,000)	(\$12,068,000)	(\$12,475,000)	(\$12,924,000)	(\$13,419,000)	(\$13,963,000)	(\$14,756,000)	(\$15,597,000)	(\$16,304,000)
(\$ AVAILABLE) SFUNDING NEEDED	\$90,167	(\$877,000)	\$91,500	\$270,000	\$20,333	\$25,333	\$127,667	(\$98,333)	\$314,000	(\$782,000)

The Corporation of the City of North Bay

FINANCIAL SERVICES POLICY	SECTION: FINANCIAL PLANNING
	APPROVED: MARCH 2010
	SUBJECT: WATER AND SANITARY SEWER LONG TERM CAPITAL FUNDING POLICY 2010-

PURPOSE

The purpose of the City of North Bay Water and Sanitary Sewer Long Term Capital Funding Policy is to plan capital funding for water and sanitary sewer works over a rolling-twenty-year period.

GOALS AND OBJECTIVES

The goals and objectives of the Long Term Capital Funding Policy include,

1. To provide maximum annual funding for normal water and sanitary sewer capital projects ("normal capital projects");
2. To provide maximum funding over the period for special major water and sanitary sewer capital projects ("special capital projects");
3. To provide for the effects of inflation through annual adjustments;
4. To reduce the level of long-term capital debt and commitments each year (except in relation to special major capital projects); and
5. To ensure that the Policy continues to reflect the City's needs and its citizens' capabilities.

ROLES AND RESPONSIBILITIES

Chief Financial Officer is responsible to:

1. Monitor the debt servicing costs (principal and interest payments), as a percentage of total tax levy to ensure the ratio does not exceed 15%.

2. Sign all Water and Sanitary Sewer Capital related reports to Council to ensure that the approvals are within the sustainability objectives.

City Council is responsible to:

1. Review the Water and Sanitary Sewer Long-Term Capital Funding Policy in detail a minimum of every 4 years, at the beginning of each term of Council.
2. Review the funding policy each year;
 - i. To ensure that the sustainable target levels are reasonable and;
 - ii. That alternative revenue sources are maximized

IMPLEMENTATION

The implementation of the Water and Sanitary Sewer Long Term Capital Funding Policy includes,

1. Long Term Capital Funding allowance in the Water and Sanitary Sewer Operating Budget be increased by an inflationary allowance plus 2% of the water bill revenues each year.
2. The annual debenture funding be set at \$2,000,000 in 2010 and increased each year by \$500,000 until it reaches a level of \$3,000,000 in 2012.
3. The Capital Expenditure Limits be set based on the capital revenue sources generated by the policy
4. That the Long Term Capital Funding Policy be reviewed each year to ensure that the sustainable target levels are reasonable and that it is adjusted based on the impact of new alternative revenue sources and sustainable revenue sources from the Federal and Provincial Governments.

The Corporation of the City of North Bay

FINANCIAL SERVICES POLICY	SECTION: FINANCIAL PLANNING
	APPROVED: APRIL 2010
	SUBJECT: LONG TERM CAPITAL FUNDING POLICY POLICY 2010-01

PURPOSE

The purpose of the City of North Bay Long Term Capital Funding Policy is to plan capital funding for levy supported capital over a rolling-twenty-year period.

GOALS AND OBJECTIVES

The goals and objectives of the Long Term Capital Funding Policy include,

1. To provide maximum annual funding for capital projects excluding water and sanitary sewer projects;
2. To control but not eliminate the level of long term capital debt and commitments each year;
3. To provide for the effects of inflation through annual adjustments;
4. To gradually increase the level of funding for capital projects to a sustainable level;
5. To ensure that the Policy continues to reflect the City's needs and its citizens' capabilities.

ROLES AND RESPONSIBILITIES

Chief Financial Officer is responsible to:

1. Monitor the debt servicing costs (principal and interest payments), as a percentage of total tax levy to ensure the ratio does not exceed 15%.
2. Ensure that the funding mix be such that "pay as you go" capital revenue be equal to or greater than "long term debt" capital revenue.

3. Sign all Capital related reports to Council to ensure that the approvals will not cause the expenditure targets to be exceeded.

City Council is responsible to:

1. Review the Long Term Capital Funding Policy in detail a minimum of every 4 years, at the beginning of each term of Council.
2. Review the funding policy each year;
 - i. To ensure that the sustainable target levels are reasonable and;
 - ii. That alternative revenue sources are maximized

IMPLEMENTATION

The implementation of the Long Term Capital Funding Policy includes:

1. Providing debenture and other long-term debt financing in the amount of, (all below amounts are in 2010 \$'s)
 - i. \$8,000,000 for capital projects in 2010,
 - ii. \$8,500,000 for capital projects in 2011,
 - iii. Increase by \$500,000 each year until the level reaches \$13,000,000 for capital projects in 2020.
2. Providing annual funding for debt service costs from the Operating Budget be increased by an inflationary allowance plus 1% of the tax levy each year.
3. That Capital Expenditure Limits be set based on the capital revenue sources generated by the policy. The sources of revenue include but may not be limited to the following:
 - i. Debentures
 - ii. Capital Levy
 - iii. Development Charges
 - iv. Federal and Provincial Government Grants & Programs
 - v. Reserves and other

COMMUNITY SERVICES COMMITTEE

Monday, December 5, 2011

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Chairperson: Councillor Lawlor
Vice-Chair: Councillor Mendicino
Member: Councillor Vaillancourt
Ex-Officio: Mayor McDonald

- CS-2001-35 Rezoning applications by Consolidated Homes Ltd. – Golf Club Road (D14/2001/CHLTD/GOLFCLUB).
- CS-2003-37 Condominium application by Rick Miller on behalf of New Era Homes Ltd. - McKeown Avenue (D07/2003/NEHL/ MCKEOWN).
- CS-2004-29 Rezoning and Plan of Subdivision applications by Rick Miller on behalf of Grand Sierra Investments Ltd. - Sage Road (D12/D14/2003/GSIL/SAGERD).
- CS-2011-04 Motion moved by Councillor Mayne on January 24, 2011 re Designated Off-Leash Dog Area (R00/2011/PARKS/DOGPARK).
- CS-2011-16 Plan of Subdivision application by Miller & Urso Surveying Inc. on behalf of 873342 Ontario Inc. (Kenalex Development Inc.) - Phase II, Trillium Woods Subdivision (Booth Road) (D12/2011/KENAL/BOOTHRD2).
- CS-2011-20 Rezoning application by Miller & Urso Surveying Inc. on behalf of 2277111 Ontario Inc. - 489 McIntyre Street West (D14/2011/22771/489MCINW).
- CS-2011-21 Official Plan Amendment and Rezoning applications by Miller & Urso Surveying Inc. on behalf of Belisle Investments Ltd. - 1781 Cassells Street (D09/D14/2011/BELIS/CASSELLS).
- CS-2011-22 Report from E. Acs dated November 15, 2011 re 2011 Update - Municipal Accessibility Advisory Committee Annual Report (C01/2011/MAAC/GENERAL).
- CS-2011-23 Report from I.G. Kilgour dated November 22, 2011 re Sport Field User Fees (C01/2011/BYLAW/USERFEES).

ITEMS REFERRED BY COUNCIL FOR A REPORT

<u>DATE</u>	<u>ITEM</u>
March 29, 2005	Backflow Prevention Program survey of all industrial, commercial and institutional buildings (due September 2005) .
April 28, 2008	Ways to assist the hospitals with making further appeals to the Province for financial assistance with the infrastructure cost increases.
September 21, 2009	Review, update and consolidation of Noise By-Law (due June 30, 2010) .
March 8, 2010	Comprehensive Long-Term Financial Plan (due April 30, 2010) .
May 3, 2010	Track the net financial benefits created through increased assessment as a result of the Airport Industrial Community Improvement Plan sites being developed.
June 28, 2010	On completion of Tender 2010-74 (Lakeshore Drive Outdoor Sports Complex Phase V - Completion of fields and associated appurtenances), a summary of the total cost of the project and funding sources.
December 30, 2010	Quarterly report on progress of WSIB appeal, error corrections and cost projections for 2011.
January 24, 2011	Comprehensive review of City owned Lake Nipissing accesses.
July 4, 2011	Comprehensive Status Report relating to BCIP (due July 2014) .
August 2, 2011	Review of smoking at City facilities and commercial establishment patios.
August 15, 2011	Effectiveness of the Residential Rental Housing By-Law (due May 2013) .