

THE CORPORATION OF THE CITY OF NORTH BAY

BY-LAW NO. 2003-35

**BEING A BY-LAW TO AUTHORIZE THE ADOPTION
OF THE 2003 OPERATING AND CAPITAL BUDGETS**

WHEREAS the Council passed General Government Committee Report No. 2003-08 at its meeting held March 24, 2003 to adopt the 2003 Operating and Capital Budgets;

AND WHEREAS notice of the adoption of the 2003 Operating and Capital Budgets was published in the North Bay Nugget on Saturday, March 29, 2003;

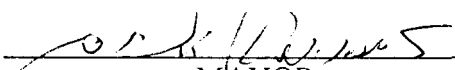
NOW, THEREFORE, THE COUNCIL OF THE CORPORATION OF THE CITY OF NORTH BAY HEREBY ENACTS AS FOLLOWS:

1. That the 2003 Operating Budget attached hereto as Schedule "A" be hereby adopted.
2. That the 2003 Capital Budget attached hereto as Schedule "B" be hereby adopted.
3. That the City Treasurer report to Council within thirty (30) days of the end of each quarter on the status of the Operating Budget.
4. That the Chief Administrative Office be authorized to manage the Operating Budget within the Business Units.
5. That the City Treasurer report to Council on Capital Project Status within thirty (30) days of the end of each quarter.

READ A FIRST TIME IN OPEN COUNCIL THIS 7TH DAY OF APRIL, 2003.

READ A SECOND TIME IN OPEN COUNCIL THIS 7TH DAY OF APRIL, 2003.

READ A THIRD TIME IN OPEN COUNCIL AND ENACTED AND PASSED THIS 7TH DAY OF APRIL, 2003.



MAYOR



CITY CLERK

**THIS IS SCHEDULE "A" TO BY-LAW NO. 2003-35 OF THE CORPORATION
OF THE CITY OF NORTH BAY**

**CITY OF NORTH BAY
2003 PROPOSED OPERATING BUDGET**

SUMMARY:

TAX LEVY SUMMARY:

	2003 Budget	2002 Budget	\$ Change	% Change
City Operations	\$24,441,076	\$23,246,001	\$1,195,075	5.1%
Other City Activities	(\$8,324,100)	(\$9,048,689)	\$724,589	8.0%
Agencies / Boards / Commissions	\$32,758,223	\$30,762,638	\$1,995,585	6.5%
<i>Total Required Tax Levy</i>	<i>\$48,875,199</i>	<i>\$44,959,950</i>	<i>\$3,915,249</i>	<i>8.7%</i>

EXPENDITURE SUMMARY:

	2003 Budget	2002 Budget	\$ Change	% Change
City Operations	\$38,758,276	\$37,136,101	\$1,622,175	3.4%
Other City Activities	\$11,006,600	\$10,425,811	\$580,789	5.6%
Agencies / Boards / Commissions	\$32,758,223	\$30,762,638	\$1,995,585	6.5%
<i>Total Expenditures</i>	<i>\$82,523,099</i>	<i>\$78,684,550</i>	<i>\$3,838,549</i>	<i>4.9%</i>

REVENUE SUMMARY:

	2003 Budget	2002 Budget	\$ Change	% Change
City Business Units	\$14,317,200	\$14,250,100	\$67,100	0.5%
General Government Activities	\$19,330,700	\$19,474,500	(\$143,800)	-0.7%
Required Tax Levy	\$48,875,199	\$44,959,950	\$3,915,249	8.7%
<i>Total Revenues</i>	<i>\$82,523,099</i>	<i>\$78,684,550</i>	<i>\$3,838,549</i>	<i>4.9%</i>

SUMMARY HIGHLIGHTS:

Proposed tax levy increase of \$3,915,249 over 2002 approved operating budget results from:

City Operations increasing by \$1,195,075 ...

*wage costs are projected to increase by \$756,600, resulting from such items as:
negotiated wage settlements; re-introduction of the employee pension plan contributions;
higher health and dental plan premiums.*

*goods and services costs are projected to increase by \$548,000, resulting from such items as:
inflationary increases on goods & services; increased activity in roadway maintenance
and surface restoration work.*

Other City Activities increasing by \$724,589, resulting from such items as:

*increases in long-term debenture principal and interest payments, \$475,000;
increases in capital levy, as per long-term capital funding policy, \$100,000;
lower other taxation revenues, \$115,000.*

Agencies/Boards/Commissions increasing by \$1,995,585, resulting from increases in:

*Police Services costs of \$690,500;
District of Nipissing Social Services Administration Board costs of \$570,400;
Health Unit costs of \$215,500;
Cassellholme costs of \$119,800.*

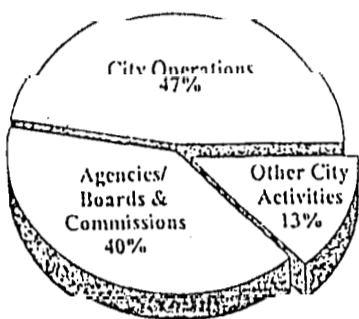
CITY OF NORTH BAY
2003 PROPOSED OPERATING BUDGET

EXPENDITURES:

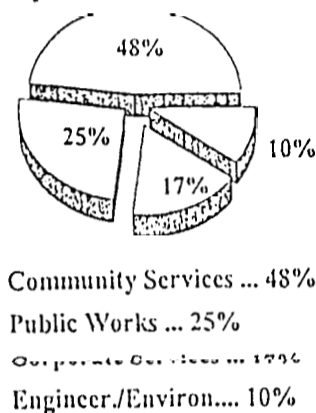
For the year 2003, total projected expenditures amount to \$82,523,099, an increase of \$3,838,549 over 2002 approved operating budget.

	2003 Budget	2002 Budget	\$ Change	% Change
City Operations	\$38,758,276	\$37,496,101	51,262,175	3.4%
Other City Activities	\$11,006,600	\$10,425,811	\$580,789	5.6%
Agencies / Boards / Commissions	\$32,758,223	\$30,762,638	\$1,995,585	6.5%
Total Operating Expenditures	\$82,523,099	\$78,684,550	\$3,838,549	4.9%

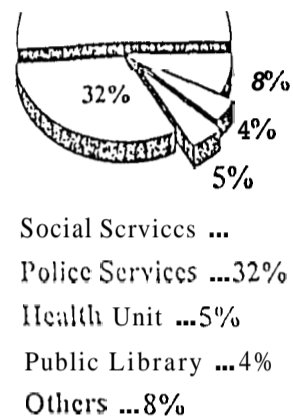
Expenditure Distribution



City Operations Distribution



Local Boards Distribution



SUMMARY HIGHLIGHTS:

Operating Expenditures projected at \$82,523,099, represents an increase of \$3,838,549 over 2002 approved operating budget.

City Operations increasing by \$1,262,175, resulting from:
 wage costs increasing by \$756,600 and results from such items as
negotiated wage increases; re-introduction of employer pension plan contributions;
higher medical and dental plan premiums.
 goods and services costs increasing by \$548,000 and results from such items as
inflationary increases on goods & services; increased roadway maintenance activity
and surface restoration work

Other City Activities increasing by \$580,789, resulting from such items as:
 higher long term debt principal and interest payments, \$475,000;
 increase in capital levy, as per long-term capital funding policy, \$100,000.

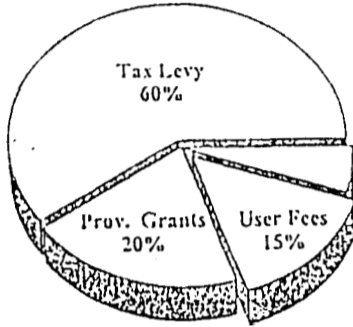
Agencies / Boards / Commissions increasing by \$1,995,585, resulting from increases in:
 Police Services costs of \$690,500;
 District of Nipissing Social Services Administration Board costs of \$570,400;
 Health Unit costs of \$215,500;
 Casselholme costs of \$119,800;
 Economic Development Commission costs of \$125,300.

REVENUES:

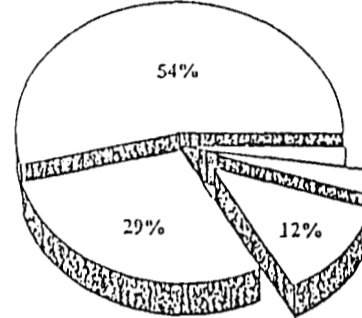
For the year 2003, total projected revenues amount to \$82,523,099, an increase of \$3,838,549 over 2002 approved operating budget.

	2003 Budget	2002 Budget	\$ Change	% Change
City Business Units	\$14,317,200	\$14,250,100	\$67,100	0.5%
General Government Activities	\$19,330,700	\$19,474,500	(\$143,800)	-0.7%
Required Tax Levy	\$48,875,199	\$44,959,950	\$3,915,249	8.7%
Total Revenues	\$82,523,099	\$78,684,550	\$3,838,549	4.9%

Revenue Sources

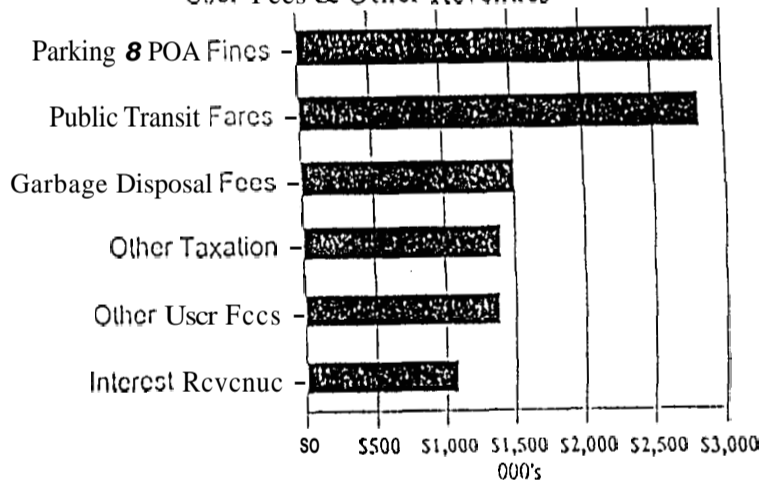


Tax Levy Distribution



Residential ... 54% Commercial ... 29%
 Multi-Res. ... 12% Industrial ... 3%
 Others ... 2%

User Fees & Other Revenues



SUMMARY HIGHLIGHTS

Projected revenues of \$82,523,099 represents an increase of \$3,838,549 over 2002 approved operating budget.

Revenues generated thru tax levies increased by \$3,915,249.

City Operations revenues increasing by \$67,100 resulting from:
 higher Provincial Offences Act fine revenues
 partially offset by
 lower public transit fare revenues.

Other City Activities revenues decreasing by (\$143,800) resulting from:
 lower other taxation revenues.

CITY OF NORTH BAY
2003 OPERATING BUDGET
SUMMARY

	2002 Approved Budget	2002 Actuals	2003 Status Quo Budget	Recommended		2003 Operating Budget
				2003 Committee Adjustments	2003 Council Adjustments	
Council Secretariat	\$665,270	\$652,889	\$674,900	\$0	\$0	\$674,900
Corporate Support	(\$450,146)	(\$394,013)	(\$414,800)	\$0	\$0	(\$414,800)
Financial Services	\$1,100,100	\$1,030,635	\$1,150,100	\$0	(\$10,000)	\$1,140,100
Human Resources	\$780,700	\$744,369	\$826,400	\$0	\$0	\$826,400
Legal Department	1622,000	\$182,502	\$212,600	\$0	\$0	\$212,600
Information Systems	\$799,200	\$683,451	\$855,700	\$9,200	\$0	\$864,900
POA/Risk Management/Access NB	(\$309,800)	(\$483,972)	(\$401,300)	\$15,000	(\$35,000)	(\$421,300)
Total Corporate Services	\$2,807,324	\$2,415,861	\$2,903,600	\$24,200	(\$45,000)	\$2,882,800
Administration	\$682,100	\$771,149	\$723,800	\$65,000	(\$15,000)	\$773,800
Roads Department	\$5,335,935	\$5,623,112	\$5,446,705	\$153,000	(\$71,000)	\$5,528,705
Fleet Management	(\$890,552)	(\$898,245)	(\$737,200)	\$25,000	\$0	(\$712,200)
Storm Sewer	\$431,291	\$529,553	\$492,608	\$0	\$0	\$492,608
Total Public Works & Services	\$5,558,777	\$6,025,569	\$5,925,913	\$243,000	(\$86,000)	\$6,082,913
General Administration	\$215,100	\$211,715	\$223,200	\$0	\$0	\$223,200
Vehicle Costs	\$41,800	\$42,020	\$44,700	\$0	\$0	\$44,700
Engineering Services Administration	\$447,800	\$411,381	\$446,300	\$24,400	\$0	\$470,700
Environmental Services Administration	\$245,700	\$242,156	15259,200	\$0	\$0	\$259,200
Studies	\$40,000	51,132	540,000	\$100,000	(\$100,000)	\$40,000
Solid Waste Collection	\$714,500	\$675,786	\$737,500	\$0	\$0	\$737,800
Solid Waste Disposal	(\$333,000)	(\$613,217)	(\$410,100)	\$0	\$0	(\$410,100)
Hazardous Waste Program	\$104,900	\$104,676	\$92,985	\$0	\$0	\$92,985
Waste Reduction Programs	\$37,500	\$40,302	\$47,800	\$0	\$0	\$47,800
Recycling Program	\$439,700	\$373,712	\$361,900	\$0	\$0	\$361,900
Total Engineering & Environmental	\$1,957,000	\$1,489,663	\$1,843,285	\$124,400	(\$100,000)	\$1,867,685
Planning Department	\$422,200	\$379,170	\$496,100	\$0	(\$10,000)	\$486,100
Building Department	\$53,300	\$159,332	\$152,300	\$0	\$0	\$152,300
Transit	\$1,852,486	\$1,950,175	\$2,120,000	\$7,700	(\$32,000)	\$2,095,700
Fire Department	\$6,881,435	\$6,924,077	\$6,984,400	\$25,400	(\$5,000)	\$7,007,800
Leisure Services	\$3,683,479	\$3,795,360	\$3,848,278	\$54,000	(\$36,500)	\$3,865,778
Total Community Services	\$12,922,900	\$13,208,114	\$13,601,078	\$90,100	(\$83,500)	\$13,607,675
Total City Operations	\$23,246,001	\$23,139,207	\$24,273,876	\$481,700	(\$314,500)	\$24,441,076
Mayor and Council	\$293,800	\$270,238	\$295,100	\$0	\$0	\$295,100
City Administrator	\$309,100	\$300,622	\$321,500	\$0	\$0	\$321,500
Financial Affairs	\$8,724,411	\$8,497,822	\$9,149,000	\$145,000	(\$25,000)	\$9,269,000
General Revenues	(\$18,376,000)	(\$18,266,883)	(\$18,159,700)	\$0	(\$50,000)	(\$18,209,700)
Total Other City Activities	(\$9,048,689)	(\$9,198,201)	(\$8,394,100)	\$145,000	(\$75,000)	(\$8,324,100)
Total City	\$14,197,312	\$13,941,006	\$15,879,776	\$626,700	(\$389,500)	\$16,116,976
<i>Agencies, Boards and Commissions</i>	<i>\$30,762,638</i>	<i>\$30,885,773</i>	<i>\$32,885,784</i>	<i>\$0</i>	<i>(\$127,561)</i>	<i>\$32,758,223</i>
Net Tax Levy	\$44,959,950	\$44,830,677	\$48,765,560	\$49,392,260	\$48,875,199	
Net Tax Levy \$ Increase			\$3,805,610	\$4,432,310	\$3,915,249	
Net Tax Levy % Increase			8.46%	9.86%	8.71%	

SCHEDULE OF "HOW MONEY WILL BE SPENT"
2003 OPERATING BUDGET

	Total Expenditures			Total Revenues			Net Expenditures			
	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	
Council Secretariat	\$710,670	\$705,367	\$727,200	\$45,400	\$52,478	\$52,300	\$665,270	\$652,889	\$674,900	
Corporate Support	\$867,354	\$875,437	\$887,800	\$1,317,500	\$1,269,450	\$1,302,600	(\$450,146)	(\$394,013)	(\$414,800)	
Financial Services	\$1,525,100	\$1,486,305	\$1,595,700	\$425,000	\$455,670	\$455,600	\$1,100,100	\$1,030,635	\$1,140,100	
Human Resources	\$875,500	\$835,350	\$938,400	\$94,800	\$90,981	\$132,000	\$780,700	\$744,369	\$826,400	
Solicitor	\$259,500	\$243,516	\$252,100	\$37,500	\$61,014	\$39,500	\$222,000	\$182,502	\$212,600	
Information Systems	\$867,700	\$809,938	\$933,400	\$68,500	\$126,487	\$68,500	\$799,200	\$683,451	\$864,900	
Other Corporate Services	\$1,065,600	\$1,262,437	\$1,248,700	\$1,375,400	\$1,746,459	\$1,670,000	(\$309,800)	(\$483,972)	(\$421,300)	
Total Corporate Services	\$6,171,424	\$6,215,400	\$6,603,300	\$3,364,100	\$3,802,539	\$3,720,500	\$2,807,324	\$2,415,861	\$2,882,800	
Mayor & Council	\$293,800	\$270,238	\$295,100	\$0	\$0	\$0	\$293,800	\$270,238	\$295,100	
City Administrator	\$327,600	\$312,999	\$337,500	\$18,500	\$12,377	\$16,000	\$309,100	\$300,622	\$321,500	
Financial Expenses	\$9,804,411	\$9,465,216	\$10,374,000	\$1,080,000	\$967,394	\$1,105,000	\$8,724,411	\$8,497,822	\$9,269,000	
General Revenues	\$0	\$0	\$0	\$18,376,000	\$18,266,883	\$18,209,700	(\$18,376,000)	(\$18,266,883)	(\$18,209,700)	
Total Other City Activities	\$10,425,811	\$10,048,453	\$11,006,600	\$19,474,500	\$19,246,654	\$19,330,700	(\$9,048,689)	(\$9,198,201)	(\$8,324,100)	
Total General Government Committee	\$16,597,235	\$16,266,853	\$17,609,900	\$22,838,600	\$23,049,193	\$23,051,200	(\$6,241,365)	(\$6,782,340)	(\$5,441,300)	
Public Works & Services	\$9,390,577	\$10,033,683	\$9,803,613	\$3,831,800	\$4,008,114	\$3,720,700	\$5,558,777	\$6,025,569	\$6,082,913	
Engineering & Environmental Services	\$3,672,000	\$3,734,401	\$3,757,085	\$1,715,000	\$2,244,738	\$1,889,400	\$1,957,000	\$1,489,663	\$1,867,685	
Total Engineering & Works Committee	\$13,062,577	\$13,768,084	\$13,560,698	\$5,546,800	\$6,252,852	\$5,610,100	\$7,515,777	\$7,515,232	\$7,950,598	
Planning & Development	\$505,700	\$489,087	\$561,100	\$83,500	\$109,917	\$75,000	\$422,200	\$379,170	\$486,100	
Building	\$502,700	\$494,644	\$526,900	\$419,400	\$335,312	\$374,600	\$83,300	\$159,332	\$152,300	
Transit / Crossing Guards	\$4,954,486	\$4,753,324	\$4,951,900	\$3,102,000	\$2,803,149	\$2,856,200	\$1,852,486	\$1,950,175	\$2,095,700	
Fire Dept.	\$6,958,435	\$6,991,115	\$7,081,900	\$77,000	\$67,038	\$74,100	\$6,881,435	\$6,924,077	\$7,007,800	
Parks, Recreation & Leisure Services	\$5,340,779	\$5,548,714	\$5,472,478	\$1,657,300	\$1,753,351	\$1,606,700	\$3,683,479	\$3,795,360	\$3,865,778	
Total Community Services Committee	\$18,262,100	\$18,276,884	\$18,594,278	\$5,339,200	\$5,068,770	\$4,986,600	\$12,922,900	\$13,208,114	\$13,607,678	
Local Boards & Commissions	\$30,762,638	\$30,885,773	\$32,758,223	\$0	\$0	\$0	\$30,762,638	\$30,885,773	\$32,758,223	
TOTALS	\$78,684,550	\$79,197,594	\$82,523,099	\$33,724,600	\$34,370,815	\$33,647,900				
							Required Tax Levy Revenue	\$44,959,950	\$44,826,779	\$48,875,199
							Tax Levy Revenue	\$44,959,950	\$44,830,677	\$48,875,199
							(Surplus) / Deficit	\$0	(\$3,898)	\$0

CITY OF NORTH BAY
 SCHEDULE OF "HOW RIOSEY WILL BE SPENT"
 2003 OPERATING BUDGET

	<i>Personnel Costs</i>			<i>Purchase of Goods</i>			<i>Services & Rents</i>			<i>Financial Expenses</i>		
	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget
Council Secretariat	\$354,700	\$339,879	\$338,000	\$195,000	\$191,190	\$206,500	\$127,970	\$141,298	\$149,700	\$0	\$0	\$0
Corporate Support	\$355,900	\$380,254	\$392,900	\$197,400	\$204,375	\$196,300	\$301,554	\$290,238	\$288,100	\$0	\$0	\$0
Financial Services	\$1,383,200	\$1,361,286	\$1,451,600	\$23,200	\$26,040	\$23,200	\$112,200	\$95,344	\$116,200	\$0	\$0	\$0
Human Resources	\$545,700	\$547,756	\$588,200	\$17,100	\$9,523	\$17,500	\$131,700	\$97,044	\$172,200	\$0	\$0	\$0
Solicitor	\$203,400	\$199,058	\$198,300	\$10,100	\$11,165	\$10,100	\$45,000	\$32,695	\$42,700	\$0	\$0	\$0
Information Systems	\$374,600	\$370,639	\$404,300	\$28,000	\$25,953	\$28,000	\$464,000	\$412,019	\$500,000	\$0	\$0	\$0
Other Corporate Services	\$258,400	\$263,189	\$276,800	\$11,000	\$12,957	\$13,000	\$415,500	\$473,333	\$499,200	\$0	\$0	\$0
Total Corporate Services	\$3,475,900	\$3,462,061	\$3,650,100	\$481,800	\$481,203	\$494,600	\$1,597,924	\$1,541,971	\$1,768,100	\$0	\$0	\$0
Mayor & Council	\$222,300	\$219,965	\$223,600	\$12,800	\$4,659	\$12,800	\$58,700	\$43,383	\$58,700	\$0	\$0	\$0
City Administrator	\$294,200	\$281,121	\$303,300	\$1,900	\$2,228	\$2,000	\$21,000	\$26,282	\$21,700	\$0	\$0	\$0
Financial Expenses	\$135,411	\$135,300	\$345,000	\$0	\$0	\$0	\$0	\$0	\$0	\$9,669,000	\$9,329,916	\$10,029,000
General Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other City Activities	\$651,911	\$636,386	\$871,900	\$14,700	\$6,887	\$14,800	\$79,700	\$69,665	\$80,400	\$9,669,000	\$9,329,916	\$10,029,000
Total General Government Committee	\$4,127,811	\$4,098,447	\$4,522,000	\$496,500	\$488,090	\$509,400	\$1,677,624	\$1,611,636	\$1,848,500	\$9,669,000	\$9,329,916	\$10,029,000
Public Works & Services	\$4,259,408	\$4,331,702	\$4,443,088	\$2,550,381	\$2,900,126	\$2,606,990	\$1,235,380	\$1,263,438	\$1,408,737	\$0	\$0	\$0
Engineering & Environmental Services	\$1,408,800	\$1,399,776	\$1,478,685	\$71,000	\$91,591	\$79,000	\$2,067,600	\$2,111,485	\$2,073,800	\$0	\$0	\$0
Total Engineering & Works Committee	\$5,668,208	\$5,731,478	\$5,921,773	\$2,621,381	\$2,991,717	\$2,685,990	\$3,302,980	\$3,374,923	\$3,482,537	\$0	\$0	\$0
Planning & Development	\$446,700	\$453,221	\$441,800	\$34,500	\$2,507	\$94,500	\$23,500	\$33,277	\$23,800	\$0	\$0	\$0
Building	\$468,300	\$464,059	\$490,200	\$5,500	\$5,313	\$5,500	\$28,400	\$24,985	\$30,200	\$0	\$0	\$0
Transit / Crossing Guards	\$2,165,100	\$2,236,050	\$2,238,500	\$573,200	\$558,193	\$583,300	\$2,144,386	\$1,887,671	\$2,057,000	\$0	\$0	\$0
Fire Dept.	\$6,444,800	\$6,432,263	\$6,501,000	\$202,100	\$260,513	\$225,100	\$229,335	\$228,250	\$237,400	\$0	\$0	\$0
Parks, Recreation & Leisure Services	\$2,872,397	\$2,942,255	\$2,834,701	\$1,009,300	\$1,075,736	\$1,022,677	\$774,963	\$898,838	\$865,781	\$40,500	\$62,473	\$40,500
Total Community Services Committee	\$12,397,297	\$12,527,848	\$12,506,201	\$1,824,600	\$1,902,262	\$1,931,077	\$3,200,584	\$3,073,021	\$3,214,181	\$40,500	\$62,473	\$40,500
Local Agencies Boards & Commissions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTALS	\$22,193,316	\$22,357,773	\$22,949,974	\$4,942,481	\$5,382,069	\$5,126,467	\$8,181,188	\$8,059,580	\$8,545,218	\$9,709,500	\$9,392,389	\$10,069,500

CITY OF NORTH BAY
SCHEDULE OF "HOW MONEY WILL BE SPENT"
2003 OPERATISC BUDGET

	<i>Capital Purchases</i>			<i>Transfers to Agencies</i>			<i>Internal Transfers</i>			<i>Others</i>		
	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget	'02 Budget	'02 Actual	'03 Budget
Council Secretariat	\$0	\$0	\$0	\$0	\$0	\$0	533,000	533,000	533,000	\$0	\$0	\$0
Corporate Support	\$12,500	\$570	\$10,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Financial Senices	\$6,500	33,635	\$4,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Human Resources	\$1,000	\$1,027	\$500	\$0	\$0	\$0	\$150,000	\$180,000	\$180,000	\$0	\$0	\$0
Solicitor	\$1,000	\$598	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information System	\$1,100	\$1,327	\$1,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Corporate Senices	529,500	\$27,581	\$28,000	\$351,200	\$485,427	\$431,700	\$0	\$0	\$0	\$0	\$0	\$0
Total Corporate Services	\$51,600	\$34,738	\$45,800	\$351,200	\$485,427	\$431,700	\$213,000	\$213,000	\$213,000	\$0	\$0	\$0
Mayor & Council	\$0	\$2,231	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Administrator	\$10,500	\$3,368	\$10,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Financial Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other City Activities	\$10,500	\$5,599	\$10,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total General Government Committee	\$62,100	\$40,337	\$56,300	\$351,200	\$485,427	\$431,700	\$213,000	\$213,000	\$213,000	\$0	\$0	\$0
Public Works & Services	\$9,700	\$11,876	\$32,700	\$0	\$0	\$0	\$1,335,708	\$1,526,541	\$1,312,098	\$0	\$0	\$0
Engineering & Environmental Services	\$94,600	\$117,055	\$94,600	\$0	\$0	\$0	\$30,000	\$14,494	\$31,000	\$0	\$0	\$0
Total Engineering & Works Committee	\$104,300	\$128,931	\$127,300	\$0	\$0	\$0	\$1,365,708	\$1,541,035	\$1,343,098	\$0	\$0	\$0
Planning & Development	\$1,000	\$82	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building	\$500	\$287	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit / Crossing Guards	\$12,200	\$11,810	\$13,500	\$0	\$0	\$0	\$59,600	\$59,600	\$59,600	\$0	\$0	\$0
Fire Dept.	\$82,200	\$70,089	\$118,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks, Recreation & Leisure Services	\$300,300	\$220,222	\$376,000	\$0	(\$2,386)	\$0	\$343,319	\$351,576	\$332,519	\$0	\$0	\$0
Total Community Services Committee	\$396,200	\$302,490	\$509,900	\$0	(\$2,386)	\$0	\$402,919	\$411,176	\$392,419	\$0	\$0	\$0
Local Boards & Commissions	\$0	\$0	\$0	\$30,762,638	\$30,885,773	\$32,758,223	\$0	\$0	\$0	\$0	\$0	\$0
TOTALS	\$562,600	\$471,758	\$693,500	\$31,113,838	\$31,368,814	\$33,189,923	\$1,981,627	\$2,165,211	\$1,948,517	\$0	\$0	\$0

PROPOSED 2003 OPERATING BUDGET
STATUS QUO BUDGET CHANGES

Total
Changes

Corporate Services Business Unit

(\$20,800)

Financial Services: (\$10,000)

- Reduce temporary staffing during tax installment payment periods	(\$10,000)
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Information Systems: \$9,200

- Technician / I.S. Support Person <i>funded 100% by DNSSAB</i>	\$0
- Security Specialist / Network Support Person <i>funded 1/3 City / 1/3 Library / 1/3 DNSSAB</i>	\$9,200

Human Resources \$0

- Physical Demands Analysis <i>funded 100% from WSIB Reserve Fund</i>	\$0
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Miscellaneous Activities: (\$20,000)

- New contract services with Airport Corporation <i>net of expenses</i>	(\$20,000)
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Public Works and Services Business Unit

\$157,000

Administration: \$50,000

- Replace Part-Time Clerk Steno Position with Full Time Position	\$15,000
- Upgrade Vehicle Washing Facilities in Roads Garage	\$25,000
- Public Works Franklin Street Security Improvements	\$10,000

Roads Department: \$82,000

- Staffing for Patrolling Minimum Maintenance Standards	\$15,000
- Detailed hazard & Condition Inspection of all City Sidewalks	\$5,000
- Hazard Elimination Program for Sidewalks	\$27,000
- Increase Asphalt Sheeting Activity	530,000
- Walkway Improvements	\$5,000

Fleet Department \$25,000

- Apprentice Mechanic	525,000
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Engineering & Environmental Services

\$24,400

Engineering Administration: \$24,400

- Technician or Junior Engineer	\$24,400
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CITY OF NORTH BAY
 PROPOSED 2003 OPERATING BUDGET
 STATUS QUO BUDGET CHANGES

Total Changes

Community Services Business Unit

\$6,600

Planning & Development:		(\$10,000)
- Community Improvement Program Reduction	(\$10,000)	
Transit:		(\$24,300)
- Dial-A-Cab Taxi Service	(\$7,000)	
- Increase in Crossing Guard Hourly Rate	57,700	
- Limit Day Passes to July, August and December	(\$25,000)	
Fire Department:		\$23,400
- Purchase or Lease of 2 Service Vehicles	\$28,400	
- Purchase Foam on As-Needed Basis	(\$5,000)	
Parks & Leisure Services:		\$17,500
- Staff Training	\$17,500	
- Ball Field Fencing at Veterans Field	\$15,000	
- Community Development Program Reduction	(\$5,000)	
- Parks Summer Student Program Reduction	(\$10,000)	

General Government Activities

\$70,000

Financial Affairs:		\$75,000
- Impose Penalty on Accounts Receivable Overdue	(\$25,000)	
- Long-Term Capital Funding Policy	\$100,000	
General Revenues:		(\$50,000)
- Increase Supplementary Taxes from New Residential Assessments	(\$50,000)	
Corporate Item:		\$45,000
- Hourly Rate Increase for Summer Students	\$45,000	

Local Boards & Commissions

(\$127,561)

Police Services	(\$106,000)
North Bay Public Library	(\$13,000)
Cassellholme	(\$8,561)

Total Status Quo Budget Changes

\$109,639

**CITY OF NORTH BAY
2003 OPERATING BUDGET
AGENCIES, BOARDS & COMMISSIONS**

AGENCY BOARD OR COMMISSION:	2002		2003 Operating Budget				Budget		
	Budget	2002 Actual	Initial Estimates	Further Revisions	Status Quo	Council Reductions	Proposed Budget	Increase / (Decrease)	
								\$	%
District of Nipissing Social Services Administration Board	\$16,088,900	\$16,088,244	\$16,973,098	(\$313,791)	\$16,659,307	\$0	\$16,659,307	\$570,407	3.5%
North Bay Police Services	\$9,770,100	\$9,770,100	\$10,636,734	(\$69,992)	\$10,566,742	(\$106,000)	\$10,460,742	\$690,642	7.1%
North Bay & District Health Unit	\$1,375,700	\$1,375,596	\$1,650,840	(\$59,676)	\$1,591,164	\$0	\$1,591,164	\$215,464	15.7%
North Bay Public Library	\$1,242,300	\$1,242,262	\$1,344,140	\$926	\$1,345,066	(\$13,000)	\$1,332,066	\$89,766	7.2%
Economic Development Commission	\$609,938	\$609,938	\$674,938	\$60,262	\$735,200	\$0	\$735,200	\$125,262	20.5%
Blue Sky Initiative	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	(\$15,000)	-100.0%
Cassellholme	\$531,500	\$531,486	\$547,445	\$112,460	\$659,905	(\$8,561)	\$651,344	\$119,844	22.5%
Municipal Property Assessment Corp.	\$504,600	\$504,583	\$519,738	(\$20,938)	\$498,800	\$0	\$498,800	(\$5,800)	-1.1%
North Bay Humane Society	\$215,000	\$215,000	\$235,000	\$0	\$235,000	\$0	\$235,000	\$20,000	9.3%
North Bay / Mattawa Conservation Authority	\$180,600	\$180,600	\$186,018	\$12,582	\$198,600	\$0	\$198,600	\$18,000	10.0%
Capitol Centre	\$155,000	\$155,000	\$159,650	\$1,350	\$161,000	\$0	\$161,000	\$6,000	3.9%
Centennial Pool Commission	\$104,000	\$172,964	\$150,000	\$45,000	\$195,000	\$0	\$195,000	\$91,000	87.5%
Golden Age Club	\$20,000	\$20,000	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0	0.0%
Social Planning	\$20,000	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000	\$0	0.0%
Downtown Improvement Area	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	n/a
Target Reduction In ABC's	(\$70,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	-100.0%
TOTAL AGENCIES, BOARDS & COMMISSIONS	\$30,762,638	\$30,885,773	\$33,097,601	(\$211,817)	\$32,885,784	(\$127,561)	\$32,758,223	\$1,995,585	6.5%

CITY OF NORTH BAY
2002 / 2003 TAX RATES

Assessment Class	2002 Tax Rate Percentages			2003 Tax Rate Percentages			Percentage Change in Tax Rates		
	Municipal Rate	Education Rate	Total Rate	Municipal Rate	Education Rate *	Total Rate	Municipal Rate	Education Rate	Total Rate
Residential	1.324%	0.373%	1.697%	1.384%	0.335%	1.719%	4.5%	-10.2%	1.3%
Multi-Residential	3.120%	0.373%	3.493%	3.26056	0.335%	3.595%	4.5%	-10.2%	2.9%
Commercial Occupied	2.603%	2.437%	5.020%	2.720%	2.385%	5.105%	4.5%	-2.1%	1.3%
Commercial Vacant	1.822%	1.706%	3.528%	1.904%	1.670%	3.573%	4.5%	-2.1%	1.356
Industrial Occupied	2.424%	2.424%	4.848%	1.938%	1.938%	3.875%	-20.1%	-20.1%	-20.1%
Industrial Vacant	1.697%	1.697%	3.394%	1.356%	1.356%	2.713%	-20.156	-20.1%	-20.1%
Pipelines	1.544%	1.384%	2.928%	1.613%	1.297%	2.910%	4.5%	-6.3%	-0.6%
Farmlands	0.331%	0.093%	0.424%	0.205%	0.084%	0.291%	-37.356	-9.9%	-31.356
Managed Forests	0.331%	0.093%	0.42456	0.346%	0.084%	0.430%	4.5%	-9.9%	1.3%

*Notes

These are estimated tax rates based on past practice. Education rates are set by the Province of Ontario and are not yet available for 2003.

Property Tax Increase For A Property With a \$100,000 Assessment In 2002									
Assessment Class	Change In Current Value Assessment			Change In Total Tax Bill					
	2002 CVA for a Typical Property	Average Percentage Increase In CVA	2003 CVA for a Typical Property	2002 Taxes	Re-Assessment Related Increase	Municipal Tax Rate Related Increase	Education Tax Rate Related Increase	Total Increase	2003 Taxes
Residential	100,000	5.18%	105,180	\$1,697	\$89	\$60	-\$38	\$111	\$1,808
Multi-Residential	100,000	7.96%	107,960	\$3,493	\$286	\$140	-\$38	\$388	\$3,881
Commercial Occupied	100,000	2.40%	102,400	\$5,040	\$123	\$117	-\$52	\$187	\$5,227
Industrial Occupied	100,000	3.29%	103,290	\$4,848	\$127	-\$486	-\$486	-\$845	\$4,003

CITY OF NORTH BAY
LONG-TERM CAPITAL FUNDING POLICY
(March 24, 2003)

A: Purpose

The purpose of the City of North Bay Long-Term Capital Funding Policy is to plan capital funding over a rolling- twenty-year period

B. Goals and Objectives

The goals and objectives of the Long-Term Capital Funding Policy include,

1. To provide maximum annual funding for capital projects excluding water and sanitary sewer projects;
2. To reduce the level of long-term capital debt and commitments each year;
3. To provide for the effects of inflation through annual adjustments;
4. To gradually increase the level of funding for capital projects;
5. To ensure that the policy continues to reflect the City's needs and its citizens' capabilities

C. Implementation

The implementation of the Long-Term Capital Funding Policy includes,

1. Providing debenture and other funding in the amount of,
 - (a) \$6,500,000 (2001\$) for capital projects in 2001,
 - (b) \$6,000,000 (2001\$) to be adjusted for inflation) for projects in 2002,
 - (c) \$6,100,000 (2001\$) to be adjusted for inflation) for capital projects in 2003,
 - (d) \$6,200,000 (2001\$) to be adjusted for inflation) for capital projects in 2004,
 - (e) Increase the base amount of funding for capital projects by an additional \$500,000 in 2003 and each year until 2009 resulting in \$3,500,000 more for infrastructure in the base funding by 2009
 - (f) Increase the base amount of funding for capital projects by \$500,000 in 2003 for North Bay Regional Health Centre and Children's Treatment Centre funding and
 - (g) To continue to increase the base amount (before adjustment for inflation) by \$100,000 in each subsequent year;
2. Providing annual funding for debt service costs from the Operating Budget in the amount of \$8,935,000 (2001\$), to be adjusted annually by \$300,000 and to be adjusted annually for inflation), with the difference between the amount provided and the amount required to service those costs in any year being used to fund capital projects;
3. Authorizing maximum debenture issues of,
 - (a) \$6,000,000 in 2001;
 - (b) \$5,900,000 in 2002;
 - (c) \$5,800,000 in 2003;
 - (d) \$5,700,000 in 2004;
 - (e) \$5,600,000 in 2005; and
 - (f) To continue to decrease by \$100,000 each year thereafter
4. A review of the policy every three years, at the beginning of each Council term.

City of North Bay - Capital Budget for 2003 and Capital Forecast for 2004, 2005, 2006 and 2007 (end 2002\$\$)

City Projects to be funded from Debentures, Capital Levy and Reserves

Project Number	Prior Year's Project Number	Project Description	Project Cost	City Approval								Comments
				Available Pre-2003	Budget 2003	Forecast 2004	Forecast 2005	Forecast 2006	Forecast 2007	Total City '03-'07	Future Years	
												4 - 230127 2003 pol comp;
1	9	Bridge Rehabilitation Program (ongoing)	n/a	n/a	300,000	300,000	300,000	300,000	300,000	1,500,000	n/a	eligible for OSTAR fundin.
2	10	Road Culvert Replacement / Rehabilitation - Rural Roadways (ongoing)	n/a	n/a	150,000	150,000	150,000	150,000	150,000	750,000	n/a	03 - for 02 Decaire/Widdife
3	11	Street Reconstruction - Rural Roadways (ongoing)	n/a	n/a	400,000	400,000	400,000	400,000	450,000	2,050,000	n/a	program does 10% per year
4	12	Traffic Control Signal Upgrade	n/a	n/a	100,000	100,000	100,000	100,000	100,000	500,000	n/a	
5	13	Vehicle and Equipment Replacement Program (ongoing)	n/a	n/a	550,000	475,000	475,000	550,000	550,000	2,600,000	n/a	03 - incr for salt managemen
6	14	Works Centre - Operational Study and Design - Various Buildings	60,000		60,000					60,000		
7	15	Works Centre - Site Improvements	950,000				100,000	450,000	400,000	950,000		
8	15	Asphalt Resurfacing Program (ongoing)	n/a	n/a	1,000,000	800,000	800,000	1,000,000	1,000,000	4,600,000	n/a	
9	17	CN Rail Crossing Reconstruction Program	390,000				150,000			150,000	230,000	
10	18	Design Work - Next Year's Projects (ongoing)	n/a	n/a	75,000	75,000	75,000	75,000	75,000	375,000	n/a	
11	19	Landfill Site (Merrick) - Leachate Control	4,300,000	300,000	1,800,000	2,000,000	200,000			4,000,000		03/04 - NOHFC grant
12	20	Pedestrian Safety Program (ongoing)	n/a	n/a	75,000	75,000	75,000	75,000	75,000	375,000	n/a	
13		Recycling Depot	1,600,000									
14	21	Road Needs Study	100,000		100,000					100,000		
15	23	Street Reconstruction (r) - Algonquin Ave (High St to McIntyre St W)	2,000,000				400,000			400,000	1,600,000	
16	24	Street Reconstruction (sa,st) - First Ave (Fisher St to Wyld St)	750,000			750,000				750,000		
17	25a	Street Reconstruction (r) - Fisher St (Fifth Ave to Second Ave)	1,500,000				1,500,000			1,500,000		
18	25b	Street Reconstruction (r) - Fisher St (Second Ave to Oak St)	2,000,000						1,300,000	1,300,000	700,000	
19	26	Street Reconstruction (sa,w) - Front St (Algonquin Ave to O'Brien St)	1,100,000				100,000	500,000	500,000	1,100,000		
20		Street Reconstruction (r,w) - Jane St (Gormanville Rd to Clarence St)	1,700,000				100,000	1,400,000	200,000	1,700,000		
21		Street Reconstruction (r,w) - Lakeshore Dr (Fodor St to Gertrude St)	1,000,000		500,000	500,000				1,000,000		
22		Street Reconstruction (r,w) - Main St (Sherbrooke St to overpass)	2,100,000				100,000	1,000,000	1,000,000	2,100,000		
23		Street Reconstruction (r) - McKeown Ave (Gormanville Dr to Cartier St)	3,000,000					100,000	1,700,000	1,800,000	1,200,000	
24		Street Reconstruction (NBRHC) (r,sa,w) - College Drive, Gormanville Rd, Jane St	3,000,000			800,000	1,200,000	1,000,000		3,000,000		
25	23	Street Reconstruction (sa,st) - Whitson Rd	450,000		450,000					450,000		
25	30	Traffic Signals + Intersection Improvement - McKeown Ave / Gormanville Rd	100,000		100,000					100,000		03 - temporary signals
27	31	Systems Technology Program (ongoing)	n/a	n/a	723,000	723,000	723,000	723,000	723,000	3,615,000	n/a	
28		Parking Authority - Cross Block Connection	300,000								300,000	
29		Parking Authority - First Ave Lot Acquisition	90,000		90,000					90,000		
30		Parking Authority - Pay and Display Equipment Replacement	100,000				50,000	50,000		100,000		
31	2	Arenas - Memorial Gardens Improvement Program	3,100,000	835,000	150,000	150,000				300,000	1,954,000	

THIS IS SCHEDULE "B" TO BY-LAW NO. 2003-35 OF THE CORPORATION OF THE CITY OF NORTH BAY

City of North Bay - Capital Budget for 2003 and Capital Forecast for 2004, 2005, 2006 and 2006 (end 2002\$\$)

Project Number	Project Years	Project Description	Project Cost	Available Pre-2003	Budget 2003	Forecast 2004	Forecast 2005	Forecast 2006	Forecast 2007	Total City '03-'07	Future Years	Comments
32	1	Arenas - Palangio / West Ferris Safety Upgrades	100,000		100,000					100,000		
33	1	Artifact Rehabilitation - CF100 and Flagpoles	50,000		50,000					50,000		
34	5	Facilities - Dionne Home Restoration	50,000		50,000		50,000			50,000		
35	6	Facilities - Lee Park and Morbark Building Rehabilitation	250,000		75,000			175,000		250,000		
35	3	Facilities - Parking Lot and Garage Improvement Program (ongoing)	n/a	n/a	100,000	450,000	350,000	100,000	505,000	1,505,000	n/a	
37	7	Facilities - Recreation Facility Development	750,000	100,000			200,000			200,000	450,000	
38	4	Parks and Facilities Rehabilitation Program (ongoing)	n/a	n/a	150,000	100,000	150,000	100,000	150,000	650,000	n/a	
39		Parks - Champlain Beach Replacement	150,000			150,000				150,000		
40		Parks - Highway Entrance Signs			50,000					50,000		
41		Parks - Main St and Parks Tree Planting Program (ongoing)	n/a	n/a	50,000	50,000			50,000	150,000	n/a	
42	8	Trail System Extension Program (ongoing)	n/a	n/a	75,000	75,000	75,000	75,000	75,000	375,000	n/a	
43	33	Fire - Opticom Traffic Signal Controller System - Ph 4 of 4	185,000	160,000	25,000					25,000		- 02 approved - not spent
44		Fire - Self-Contained Breathing Apparatus Air Compressor	50,000		50,000					50,000		
45		Fire - Training Facility	250,000					250,000		250,000		
45	32	Fire - Vehicle Replacement Program (ongoing)	n/a	n/a	75,000	300,000	200,000	75,000	375,000	1,025,000	n/a	
47	34	Transit Coach Replacement Program (ongoing)	n/a	n/a	1,030,000	850,000	850,000	1,330,000	1,330,000	5,390,000	n/a	annual Ontario grant
48		Transit Coach Refurbishment Program	900,000		300,000	300,000	300,000			900,000		03/04/05 - Ontario grant
49	35	Capitol Centre (ongoing)	n/a	n/a	200,000	200,000	200,000	200,000		800,000	n/a	
50	38	North Bay / Mattawa Conservation Authority	n/a	n/a	130,250	50,000				180,250	n/a	
51		North Bay Police Service Communications	300,000		100,000	100,000				300,000		
52	40	North Bay Public Library (ongoing)	n/a	n/a	100,000	100,000	100,000	100,000	100,000	500,000	n/a	
53	44	Rail Lands - Site Access and Parking	300,000		300,000					300,000		
54		North Bay Regional Health Centre / Childrens Treatment Centre	18,000,000		1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000	11,000,000	

Construction / Acquisition Total 11,003,250 11,373,000 11,023,000 11,678,000 12,508,000 57,585,250
 less funding from NOHFC Capital Infrastructure Program (line 11, item 19) (1,350,000) (1,150,000) (130,000) (130,000) (130,000) (710,000)
 less funding from Merrick Landfill Reserve (line 11, item 19) (450,000) (443,050) (383,050) (383,050) (443,050) (2,095,250)
 less funding from Provincial Transit Replacement / Refurbishment Program (line 47, item 34 / line 48) (443,050) (443,050) (900,000) (900,000) (900,000) (4,500,000)
 less funding from Health Centre Reserve (line 54) (900,000) (900,000) (900,000) (900,000) (900,000) (4,500,000)
 Net Construction / Acquisition Total 7,850,200 8,809,950 9,609,950 10,334,950 11,164,950 47,780,000
 Proposed Capital Funding Policy Expenditure Limit ~~7,283,000~~ 8,074,000 8,875,000 9,684,000 10,502,000 44,418,000
 Variance 577,200 735,950 734,950 650,950 650,950 3,362,000

By Resolution, City Council will direct that the 2003 Expenditure Limit not be exceeded, despite the amount of the 2003 Net Construction / Acquisition Total.