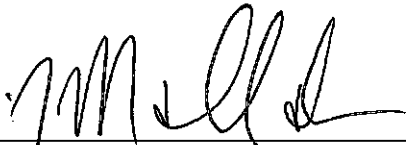


## DECLARATION OF CONFLICT OF INTEREST

I, Justine Mallah declare a conflict of interest in relation to the North Bay Parry Sound District Health Unit Budget as I have a pecuniary interest in this matter as "the Health Unit is my employer".



---

Signature

---

|                            |                    |
|----------------------------|--------------------|
| Date: March 6, 2023        | Resolution No. N/A |
| Clerk's Signature: KMcDsae |                    |

***(Form to be attached to file copy of Resolution).***

---