

**SPECIAL
COMMITTEE
MEETING
OF COUNCIL**

FEBRUARY 1ST, 2011

7:00 P.M.

GENERAL GOVERNMENT COMMITTEE

Tuesday, February 1, 2011

Page 1

Chairperson: Councillor Chirico
Vice-Chair: Councillor Koziol
Members: Councillors Anthony, Maroosis
Ex-Officio: Mayor McDonald

- GG-2011-01 Report from M. Karpenko / L. Boissonneault dated January 5, 2011 re 2011 Capital Budget and 2011 Water and Sanitary Sewer Capital Budget, with the 2011 to 2020 Ten-Year Capital Forecast and Long-Term Capital Funding Policies (F05/2011/CAPBU/GENERAL). (**COMMITTEE REPORT TO BE BROUGHT FORWARD FEBRUARY 7, 2011**).
- GG-2011-02 Report from R. Mimee / L. Rochefort dated January 4, 2011 re Water and Sanitary Sewer Rates - 2011 (F22/2011/ TAXR/GENERAL) (**COMMITTEE REPORT TO BE BROUGHT FORWARD FEBRUARY 7, 2011**).
- GG-2011-03 Report from L.M. Scully dated December 9, 2010 re Open Air Burning By-Law and User Fees (C00/2011/BYLAW/OPENAIR).
- GG-2011-04 Motion from Councillor Anthony dated January 10, 2011 re Council remuneration (F16/2011/CNB/COUNCIL).
- ▶ **GG-2011-06 Report from M. Karpenko / R. Mimee dated January 19, 2011 re 2011 Operating Budget (F05/2011/OPEBU/GENERAL).**
- GG-2011-07 Letter from the North Bay General Hospital dated December 31, 2010 and report from M.B. Burke dated January 18, 2011 re New Hospital Smoking By-Law request (C00/2011/BYLAW/SMOKING).

GG-2011-02

No draft recommendation.

CITY OF NORTH BAY

Report to Council

Report No: CORP 2011-13

Date: January 19, 2011

Originator: Margaret Karpenko / Ron Mimee

Subject: 2011 Committee Recommended Operating Budget

RECOMMENDATIONS:

That the 2011 Committee Recommended Operating Budget be received and referred to the General Government Committee; AND

That the 2011 Net Operating Budget for the City of North Bay in the amount of \$71,494,491 as recommended by the Standing Committees of Council (subject to any further changes approved by Council) BE ADOPTED; AND

That Council APPROVE the required transfers to and from the various funds in accordance with the 2011 Adopted Budget; AND

That the Chief Financial Officer / City Treasurer BE AUTHORIZED to process the budget transfers during the fiscal year, which do not change the overall approved Net City Budget amount.

BACKGROUND:

During October 2010, the Business Unit Managing Directors and their management teams met with the Chief Administrative Officer, the Chief Financial Officer and the Manager of Accounting and Budgets to review their 2011 Preliminary Operating Budget submissions. This Administrative review process resulted in a line-by-line review of expenditures for 2011. Comparisons and questions were also made with the prior two years actual results to substantiate the 2011 expenditure request. Several adjustments resulted from this exercise. As well, there was an Administrative Review of Budget enhancements. Enhancements result in changes in service or program levels. Each enhancement has been provided to City Council with an Administrative recommendation to accept or, not accept the proposed enhancements and reductions in levels of programs and services.

The revised 2011 Preliminary Operating Budgets and Enhancement proposals were then reviewed with the Standing Committees of Council in December 2010. At the Standing Committees of Council, departmental staff as well as Senior Administration were present to clarify and/or answer any questions of committee members. As a result of these

meetings further adjustments were made. Attached is a summary of the Proposed 2011 Operating Budget as recommended by the Standing Committees of Council.

2010 Projected Year End Results

As the budget process represents management's best estimates, it is good practice to review prior year's performance. Therefore, as part of the 2011 budget process year end projections have been completed. At the time of the Standing Committee Review in December 2010 it was communicated that there was an anticipated **surplus of \$356,800**. With year end processes underway new projections have been completed. New projections indicate a **surplus of \$492,300**. This 2010 financial projection is based on actual results to the end of December 2010. Final year end position will be known upon completion of the 2010 year end audit. This year end surplus will be used to offset the 2010 NEER surcharge as approved by Council Resolution No. 2010-717 which was passed by Council on December 30, 2010.

Budget Development Guidelines

The 2011 Committee Recommended Operating Budget was prepared with the following guidelines:

- **Service Levels**: The preliminary budget was prepared with the guideline that all current levels of services and programs would remain at the 2010 levels.
- **Expenditures**: Represent management's best estimates to continue to provide the same programs and levels of service as approved in the 2010 Operating Budget. Management estimates would include:
 - Annualized approved Council initiatives, or of partial items within the 2010 Operating Budget
 - Inclusion of contractual agreements
 - Known revenue reductions
 - Legislated changes that come into effect
- **Staff complement**: Changes to staff complement were presented through Enhancements. Therefore, the base Recommended Operating Budget represents staffing levels as approved in 2010 Operating Budget and includes any approved amendments made during 2010.
- **User fees**: User fees have been calculated in accordance with a study or prior approvals of Council. Any new user fee is proposed as an enhancement.
- **Fringe benefits**: All staff benefit costs have been calculated by the Finance department and are reflected within the department that the individual works.
- **Utility Costs**: Finance obtained cost projects from North Bay Hydro and other utility experts. The projections take into consideration the prior year's actual results before adding on any increases. Calculations, therefore, take into consideration the benefit of energy efficiencies gained through capital investments or enhanced education programs to improve conservation.
- **Revenue estimates**: These estimates are based on current trends, current rates and current approved rate increases.

- An estimated 3% increase has been included for those Local Agencies, Boards and Commissions where 2011 operating budgets have as yet been received.

Public Consultation

Public presentations regarding the 2011 Operating Budget is scheduled for February 14th at 7pm in Council Chambers. A copy of the Recommended Operating Budget is available for viewing in the Clerks department.

Impacts of Recommended Budget

The information below reflects the average increase for all assessment classes. The actual increase for each class will depend on the tax policies and tax ratios that are adopted by Council, as well as the phasing over 4 years of the 2009 increases of the reassessment by MPAC. Subsequent to the approval of the 2011 Budget, Council will be deliberating on the 2011 Tax Policies. Detailed information and analysis will be provided to Council when tax policies and the basis of apportioning the total net levy across the various assessment classes are discussed. This process is currently scheduled for February 14, 2011.

Also note that the impact of the Education levy is not yet factored into the information below.

Analysis of Net Property Tax Changes		
Impacts of Recommended Budget	Municipal	% Impact on Existing Tax Payers
2010 Municipal Levy	\$68,457,602	
2011 Recommended Net Change from City Departments	\$2,248,784	6.07%
2011 Recommended Net Change from ABC's	\$788,105	2.51%
Total 2011 Recommended Municipal Levy	\$71,494,491	4.44%
2011 Impact of Assessment Growth	(\$1,020,000)	(1.49%)
2011 Net Impact on Tax Payers	\$70,474,491	2.95%

The gross budget reflected in the operating budget totals \$106,745,771. Non-taxation revenues fund a total of \$35,251,280 of the gross budget, with the remaining \$71,494,491 being funded from taxation.

Summary of Financial Impacts on the 2011 Operating Budget

Attached is a Summary of the recommended budget. As mentioned earlier a more detailed listing for each department and changes from prior year's budget can be reviewed in the Clerks department. Below is a summary of major budget drivers.

Category	Dollars	Percentage Impact
Business Unit Increases:		
Negotiated Wage Increases	\$816,600	
Employee Benefits	509,100	
Street Lighting Rates	131,100	
User Fee Revenues	(202,100)	
New Transit Service Agreements	(188,200)	
Provincial Offenses Act Agreement	(140,000)	
Total	\$752,383	2.26%
General Government Activities:		
PAYGO per Long Term Capital Funding Policy	\$1,091,000	
Reduced Tax Rate Stabilization reserve dependency	300,000	
Education Taxes	200,000	
North Bay Hydro dividends	(300,000)	
Total	\$1,205,201	10.63%
Local Agencies, Boards and Commissions:		
DNSSAB	(\$2,509,722)	
Social Program Costs – OPMF	2,451,400	
Police Services	608,728	
Other ABC's	237,700	
Total	\$788,106	2.51%

RECOMMENDED OPTIONS:

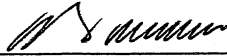
That the 2011 Committee Recommended Operating Budget be received and referred to the General Government Committee.

The results of these Standing Committee Meetings will be reviewed with Council at the budget meeting scheduled for Tuesday, February 1st, 2011, at 7:00 p.m. in the City Council Chambers. A staff presentation will provide an overview of the 2011 **Committee Recommended** Operating Budget and will identify the major impacts, both positive and negative.

Attached is a copy of the **2011 Operating Budget Review Schedule** as approved by the Chair of the General Government Committee.

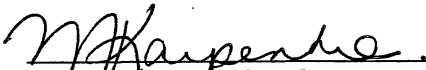
The final budget recommendations are scheduled to be considered at the regular General Government Committee Meeting on Wednesday, March 2nd, 2011 and adopted at the regular Council Meeting on Monday, March 7th, 2011.

Respectfully submitted,



Ron Mimeo
Manager of Accounting and Budgets

We concur in this report and recommendation



Margaret Karpenko, CMA
Chief Financial Officer/Treasurer



David Linkie
Chief Administrative Officer

Personnel designated for continuance: Chief Financial Officer and Manager of
Accounting and Budgets

- Attach. - 2011 Operating Budget Review Schedule
- Summary of the 2011 Committee Recommended Operating Budget

2011 BUDGET SCHEDULE

2011

Below is the proposed budget schedule for the following items:

- 2011 Water Rates
- 2011 Long Term Capital Funding Policy and Capital Budget
- 2011 Operating Budget
- Tax Policies
- User Fees

January							February							March						
S	M	T	W	TH	F	S	S	M	T	W	TH	F	S	S	M	T	W	TH	F	S
						1			1	2	3	4	5			1	2	3	4	5
2	3	4	5	6	7	8	6	7	8	9	10	11	12	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28						27	28	29	30	31		
30	31																			

ACTIVITY	DATE	TIME	LOCATION
WATER RATES			
City Council Receives 2011 Water Rates and Budget	JAN 10	7 PM	COUNCIL CHAMBER
2011 Water Rates Public Meeting (After 21 day notice)	JAN 31	7 PM	COUNCIL CHAMBER
Review and adoption of water rates By-law	FEB 7	7 PM	COUNCIL CHAMBER
CAPITAL BUDGET			
City Council Receives 2011 Capital Budget	JAN 10	7 PM	COUNCIL CHAMBER
Capital Budget and Long term Capital Policy discussed at Committee	JAN 17	7 PM	COUNCIL CHAMBER
Capital Budget Recommendations Approved	FEB 7	7 PM	COUNCIL CHAMBER
OPERATING BUDGET			
City Council Receives 2011 Operating Budget as Recommended by Standing Committee's	JAN 24	7 PM	COUNCIL CHAMBER
Special Committee meeting of Council Regarding - Operating Budget staff Presentation	FEB 1	7 PM	COUNCIL CHAMBER
City Council Receives Assessment Analysis and Tax Policy Review City Council Receives User Fees	FEB 7	7 PM	COUNCIL CHAMBER
Public Presentations regarding Operating Budget Committee Meeting on Tax Policies	FEB 14	7 PM	COUNCIL CHAMBER
Special Committee Meeting - Agencies, Boards and Commissions Presentations – Second day optional if required	FEB 23 & 24	7 PM	COUNCIL CHAMBER
General Committee Wrap-up meeting & Proposed Tax Rates Recommend adopting Operating Budget	MARCH 2	7 PM	COUNCIL CHAMBER
City Council Review and adoption of General Government Committee Recommendation & Passage of Resolutions / By-laws	MARCH 7	7 PM	COUNCIL CHAMBER

CITY OF NORTH BAY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
SUMMARY

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Corporate Services	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%
Engineering, Environmental Services & Works	\$9,241,400	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	\$9,141,400	\$9,000,367	\$141,033	1.57%
Community Services	\$8,662,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,900	\$8,497,100	\$158,800	1.87%
Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%
General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%
Total City	\$46,921,700	\$105,800	(\$96,900)	\$0	(\$415,700)	(\$406,800)	\$46,514,900	\$44,557,316	\$1,957,584	4.39%
Ontario Municipal Partnership Fund	(\$7,241,400)	\$0	\$0	\$0	\$0	\$0	(\$7,241,400)	(\$7,532,600)	\$291,200	3.87%
Net Total City	\$39,680,300	\$105,800	(\$96,900)	\$0	(\$415,700)	(\$406,800)	\$39,273,500	\$37,024,716	\$2,248,784	6.07%

Local Agencies, Boards and Commissions	\$33,458,571	\$0	\$89,720	\$0	\$0	\$89,720	\$33,548,291	\$35,211,586	(\$1,663,295)	-4.72%
Ontario Municipal Partnership Fund - Social Programs Grant	(\$1,327,300)	\$0	\$0	\$0	\$0	\$0	(\$1,327,300)	(\$3,778,700)	\$2,451,400	-64.87%
Net Local Agencies, Boards and Commissions	\$32,131,271	\$0	\$89,720	\$0	\$0	\$89,720	\$32,220,991	\$31,432,886	\$788,105	2.51%

Required Tax Levy	\$71,811,571	\$105,800	(\$7,180)	\$0	(\$415,700)	(\$317,080)	\$71,494,491	\$68,457,602	\$3,036,889	4.44%
--------------------------	---------------------	------------------	------------------	------------	--------------------	--------------------	---------------------	---------------------	--------------------	--------------

2010 Assessment Base Real Growth
(Excluding Effects of Market Value Re-Assessment)

Required Tax Levy Increase	\$70,474,491	\$68,457,602	\$2,016,889	2.95%
-----------------------------------	---------------------	---------------------	--------------------	--------------

	TOTAL OMPF		
	2010	2011	Difference
City	(\$7,241,400)	(\$7,532,600)	\$291,200
ABC's	(\$1,327,300)	(\$3,778,700)	\$2,451,400
Total	(\$8,568,700)	(\$11,311,300)	\$2,742,600

**SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
GENERAL GOVERNMENT COMMITTEE**

<i>Corporate Services Business Unit:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Council Secretariat	\$673,800	\$0	\$0	\$0	\$0	\$0	\$673,800	\$752,600	(\$78,800)	-10.47%
Financial Services	\$1,517,400	\$0	\$0	\$0	\$0	\$0	\$1,517,400	\$1,503,900	\$13,500	0.90%
Physical Demands Analysis - Fund from Wellness Reserve		\$6,000			(\$6,000)					
Human Resources	\$1,109,700	\$6,000	\$0	\$0	(\$6,000)	\$0	\$1,109,700	\$1,054,900	\$54,800	5.19%
Legal Department	\$466,600	\$0	\$0	\$0	\$0	\$0	\$466,600	\$461,650	\$4,950	1.07%
Information Systems	\$1,216,100	\$0	\$0	\$0	\$0	\$0	\$1,216,100	\$1,177,900	\$38,200	3.24%
POA / Other Activities	(\$303,400)	\$0	\$0	\$0	\$0	\$0	(\$303,400)	(\$347,600)	\$44,200	-12.72%
Humane Society	\$309,700	\$0	\$0	\$0	\$0	\$0	\$309,700	\$300,700	\$9,000	2.99%
Total Corporate Services Business Unit	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%

2011 Preliminary Budget Adjustments \$0
 2011 Proposed Changes / Enhancements \$0
 Total Corporate Services Changes \$0

**SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
GENERAL GOVERNMENT COMMITTEE**

<i>General Government Activities:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Mayor & Council	\$350,600	\$0	\$0	\$0	\$0	\$0	\$350,600	\$339,200	\$11,400	3.36%
CAO'S Office	\$387,300	\$0	\$0	\$0	\$0	\$0	\$387,300	\$372,300	\$15,000	4.03%
Financial Expenses	\$14,335,300	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$14,035,300	\$13,203,099	\$832,201	6.30%
General Revenues	(\$2,231,200)	\$0	\$0	\$0	\$0	\$0	(\$2,231,200)	(\$2,577,800)	\$346,600	-13.45%
Total General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%

2011 Preliminary Budget Adjustments \$0
 2011 Proposed Changes / Enhancements (\$300,000)
 Total General Government Activity Changes (\$300,000)

<i>General Government Committee Summary:</i>										
Corporate Services	\$4,989,900	\$6,000	\$0	\$0	(\$6,000)	\$0	\$4,989,900	\$4,904,050	\$85,850	1.75%
General Government Activities	\$12,842,000	\$0	\$0	\$0	(\$300,000)	(\$300,000)	\$12,542,000	\$11,336,799	\$1,205,201	10.63%
Total General Government Committee	\$17,831,900	\$6,000	\$0	\$0	(\$306,000)	(\$300,000)	\$17,541,900	\$16,240,849	\$1,291,051	7.95%

2011 Preliminary Budget Adjustments \$0
 2011 Proposed Changes / Enhancements (\$300,000)
 Total General Government Committee Changes (\$300,000)

Committee Adjustments

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
ENGINEERING and WORKS COMMITTEE

	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
General Administration	\$992,300	\$0	\$0	\$0	\$0	\$0	\$992,300	\$959,900	\$32,400	3.38%
Total Roads Department	\$6,725,900	\$0	\$0	\$0	\$0	\$0	\$6,725,900	\$6,517,017	\$208,883	3.21%
Storm Sewer / Hydrants	\$543,600	\$0	\$0	\$0	\$0	\$0	\$543,600	\$554,800	(\$11,200)	-2.02%
Fleet	(\$308,900)	\$0	\$0	\$0	\$0	\$0	(\$308,900)	(\$312,700)	\$3,800	1.22%
Engineering Services Administration	\$605,400	\$0	\$0	\$0	\$0	\$0	\$605,400	\$580,700	\$24,700	4.25%
Environmental Services Administration	\$382,000	\$0	\$0	\$0	\$0	\$0	\$382,000	\$377,400	\$4,600	1.22%
Solid Waste Collection	\$928,600	\$0	\$0	\$0	\$0	\$0	\$928,600	\$843,000	\$85,600	10.15%
2011 Budget Changes:										
Merrick Landfill - Bruman Contract ... page #101			(\$10,000)							
Increase Tipping Fees \$4 per tonne					(\$90,000)					
Merrick Landfill	(\$1,140,900)	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	(\$1,240,900)	(\$1,085,200)	(\$155,700)	-14.35%
Marsh Landfill	\$40,300	\$0	\$0	\$0	\$0	\$0	\$40,300	\$39,000	\$1,300	3.33%
Hazardous Waste Program	\$63,900	\$0	\$0	\$0	\$0	\$0	\$63,900	\$47,600	\$16,300	34.24%
Waste Reduction Programs	\$61,500	\$0	\$0	\$0	\$0	\$0	\$61,500	\$62,800	(\$1,300)	-2.07%
Recycling Program	\$347,700	\$0	\$0	\$0	\$0	\$0	\$347,700	\$416,050	(\$68,350)	-16.43%
Total Engineering & Works Committee	\$9,241,400	\$0	(\$10,000)	\$0	(\$90,000)	(\$100,000)	\$9,141,400	\$9,000,367	\$141,033	1.55%

2011 Preliminary Budget Adjustments (\$10,000)
 2011 Proposed Changes / Enhancements (\$90,000)
Total Engineering, Environmental Services and Works Changes (\$100,000)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
COMMUNITY SERVICES COMMITTEE

Community Services Business Unit:	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Office of Managing Director	\$199,200	\$0	\$0	\$0	\$0	\$0	\$199,200	\$219,900	(\$20,700)	-9.41%
Planning Department	\$461,300	\$0	\$0	\$0	\$0	\$0	\$461,300	\$452,600	\$8,700	1.92%
Building Department	\$88,400	\$0	\$0	\$0	\$0	\$0	\$88,400	\$86,300	\$2,100	2.43%
Decrease revenue from dedicated gas tax Page #138					\$50,000					
Decrease cash fare revenues ... Page #138					\$15,000					
Increase student monthly pass revenue ... Page #138					(\$20,000)					
Increase student term pass revenue ... Page #138					(\$10,000)					
Increase service agreement revenues ... Page #138					(\$18,000)					
Decrease training & safety budget ... Page #140		(\$2,000)								
Increase transit terminal maintenance costs ... Page #143			\$2,000							
Reduce transit fuel costs Page #148			(\$12,100)							
Reduce North Highway route			(\$116,600)							
Transit service to North Bay Regional Health Centre			\$39,800							
Transit Department	\$2,346,100	(\$2,000)	(\$86,900)	\$0	\$17,000	(\$71,900)	\$2,274,200	\$2,325,800	(\$51,600)	-2.22%
Regular wages and benefits at P.Palangio ... Page #198		(\$12,500)								
Reduce manager's wages at Marina Page #204		(\$10,700)								
Increase transfer to Marina reserve					(\$10,700)					
Sports Complex maintenance support		\$85,000								
Charge for parking at City hall					(\$24,000)					
Memorial Gardens parking lot charges					(\$2,000)					
Community Waterfront Park maintenance		\$40,000								
Recreation & Leisure Services	\$4,944,900	\$101,800	\$0	\$0	(\$36,700)	\$65,100	\$5,010,000	\$4,805,800	\$204,200	4.25%
Economic Development	\$606,300	\$0	\$0	\$0	\$0	\$0	\$606,300	\$590,200	\$16,100	2.73%
Golden Age Club	\$16,500	\$0	\$0	\$0	\$0	\$0	\$16,500	\$16,500	\$0	n/a
Total Community Services Business Unit	\$8,062,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,200	\$8,497,400	\$158,800	1.87%

2011 Preliminary Budget Adjustments (\$29,000)
 2011 Proposed Changes / Enhancements \$22,200
Total Community Services Business Unit Changes (\$6,800)

SUMMARY
2011 COMMITTEE RECOMMENDED OPERATING BUDGET
COMMUNITY SERVICES COMMITTEE

<i>Fire Department:</i>	2011 Preliminary Budget	Wage & Benefit Adjustments	Goods & Services Adjustments	Capital Expenses Adjustments	Revenue Adjustments	Total Proposed Changes	2011 Committee Recommended	2010 Approved Budget	'11 vs '10 budget	
									\$ Incr.	% Incr.
Administration	\$10,597,000	\$0	\$0	\$0	\$0	\$0	\$10,597,000	\$10,237,800	\$359,200	3.51%
Maintenance of Fire Stations	\$152,400	\$0	\$0	\$0	\$0	\$0	\$152,400	\$151,100	\$1,300	0.86%
Fire Prevention	\$26,000	\$0	\$0	\$0	\$0	\$0	\$26,000	\$22,000	\$4,000	18.18%
Training Division	\$43,000	\$0	\$0	\$0	\$0	\$0	\$43,000	\$43,000	\$0	0.00%
Fire Vehicle Maintenance	\$333,300	\$0	\$0	\$0	\$0	\$0	\$333,300	\$331,100	\$2,200	0.66%
Community Emergency Plan	\$34,000	\$0	\$0	\$0	\$0	\$0	\$34,000	\$34,000	\$0	0.00%
Total Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%

2011 Preliminary Budget Adjustments \$0
 2011 Proposed Changes / Enhancements \$0
 Total Fire Department Changes \$0

<i>Community Services Committee Summary:</i>										
Total Community Services Business Unit	\$8,662,700	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$8,655,900	\$8,497,100	\$158,800	1.87%
Total Fire Department	\$11,185,700	\$0	\$0	\$0	\$0	\$0	\$11,185,700	\$10,819,000	\$366,700	3.39%
Total Community Services Committee	\$19,848,400	\$99,800	(\$86,900)	\$0	(\$19,700)	(\$6,800)	\$19,841,600	\$19,316,100	\$525,500	2.72%

2011 Preliminary Budget Adjustments (\$29,000)
 2011 Proposed Changes / Enhancements \$22,200
 Total Community Services Committee Changes (\$6,800)